

FINANCIAL TIMES

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Book review, Page 10

Italian politics Iri deal returns to haunt Prodi



Today's surveys Japanese Industry Thailand

Separate sections

World Business Newspaper http://www.FT.com

Technology, Page 8

THURSDAY DECEMBER 5 1996

Internet fuels 40% activity rise in **Europe's IT sector**

Rapidly increasing interest in the Internet has helped drive a 40 per cent increase in European merger and acquisition activity in the information technology sector this year to a value of \$71.7bn, preliminary figures from London-based specialist Broadview Associates show. Broad-view estimates that there have been more than 320 Internet-related deals worldwide this year. almost triple the number in 1995. Page 12

George V hotel fetches £104m



The George V hotel in Paris - one of Europe's most prestigious - was sold by UK-based Granada Group to a nephew of King Fahd of Saudi Arabia for £104m (\$174m). Prince Alwaleed Bin Talal bin Abdulaziz Al Saud (left) is believed to be considering spending up to £50m to restore the

hotel to its former splendour. The 258-room George V is the second of the 17 Exclusive hotels to be sold by the TV and leisure company after a £3.9bn hostile bid for the group's parent, Forte, in January. Page 13

Citibank to create 950 Jobs in Ireland: US bank Citibank announced plans to create 950 jobs in Dublin processing international transactions for its corporate clients. The move boosts ireland's growing reputation as a European centre for companies' back office operations. Page 6

Swiss to drop quotas: Switzerland agreed to scrap progressively its system of work permit quotas for European Union citizens. Page 3

Matif anticipates single currency: Matif, the French futures and derivatives exchange, announced plans to introduce a range of products based on the single European currency. Page 13

CVRD sale faces delay: The sale of mining company Companhia Vale do Rio Doce, expected to be Latin America's biggest privatisation, is facing delay because of increasing political opposition in Brazil. Page 13

israel to ease Jordan trade: Israel agreed to abolish a controversial trading system with Jordan and pledged to cut import tariffs, in an attempt to improve cross-border trade. Page 6

Singapore Airlines in acquisition talks: Singapore Airlines began negotiations to take a by the youngest son of Indonesia's President Suharto. Page 13

Bhutto warns against commitments: Ousted Pakistan prime minister Benazir Bhutto warned the country's caretaker government against long-term commitments to the International Monetary Fund and World Bank without consulting the main political parties. Page 5

Philippines airport bid fails: Plans by a group of the Philippines' wealthiest ethnic Chinese businessmen to secure a contract to build a \$500m international airport in Manila collapsed after disagreements with the government.

ADB to lend Gujarat \$250m: The Asian Development Bank is poised to make a groundbreaking loan of \$250m to the western Indian state of Gujarat to support policy reforms.

Japanese companies 'should pay PoWs': Japanese companies should compensate former British servicemen for hardship suffered during the second world war, UK foreign office minister Jeremy Hanley said. His comments drew a frosty response from the Japanese embassy in London, Page 7

Shortage of Christmas nuts: A possible shortage has pushed up prices of almonds and pistachios, and the cost of hazelnuts has jumped 35 per cent since August after the Turkish government intervened to bolster prices. Page 12; Commodities, Page 22

McDonaid's joses 'Mc' fight: Allan Pedersen, who operates his McAllan frankfurter stall in the Danish town of Silkeborg, won a court victory over American burger chain McDonald's, which had disputed his right to the "Mc" prefix. Page 13

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OTHE FINANCIAL TIMES LIMITED 1996 No 33,158

Paris suspends Thomson sell-off

Commission rejects offer from preferred bidder Lagardère

By David Owen in Paris

The French government yesterday suspended the priva-tisation of Thomson, the elecblow to the authority of Mr Alain Juppé, French prime It also threatens to delay fur-

tronics giant, after an indepen-dent commission rejected the terms of the offer tabled by ther the restructuring of Europe's fragmented defence Lagardère, the government's preferred bidder. industry. Whichever company wins, Thomson will have a big The surprise move, which followed a nationalistic backadvantage in the fight for masash against Lagardère's pro-

tery of this critical sector. posals to sell Thomson Multi-Yesterday's announceme media, its money-draining came after the seven-member consumer electronics arm, to Privatisation Commission, pect of the state getting a Daewoo of Korea, dealt a fresh which vets all sales of state return on its investment in as possible. It would make gies".

assets, told the government it the group's technological could not approve certain expertise. aspects of the planned transfer symbolic FFrL

The commission based its decision on concerns that the French government's decipledges given by Daewoo on investment and job creation were unenforceable and that a complete divestment of Multimedia would remove any pros-

Daewoo reacted furiously, of Multimedia to Daewoo for a with Mr Yang Jae-Yol, chairman, saving he was "scandal-

> The government yesterday insisted the privatisation of Thomson was "indispensable", and said it still intended to go ahead with the sale as quickly

ised" and deeply shocked by

Interested parties would have to take account of the opinions expressed by the commission. Mr Juppé, who has staked his personal credibility on the success of the Lagardère bid, said the government's priori-ties remained "industrial coherence, the development of jobs and the preservation of

the company's high technolo-

Last night, senior govern-ment officials said they remained keen to sell both parts of Thomson at the same time, but might modify the procedure.

Yesterday's decision was the second serious blow to the government's stuttering privatisation programme in less than three weeks. Last month, it

Continued on Page 12 Markets feel effect, Page 15; Tripped on way and Editorial Comment, Page 11; World stocks, Page 32; Lex, Page 12

US inflation 'is a lot lower' than estimated

in Washington

US inflation is sharply lower than officially estimated with far-reaching implications for the country's overall economic performance and the government's budget deficit, according to a report yesterday.

The commission on the reliability of US economic statistics, appointed by the Senate finance committee and led by Mr Michael Boskin, a former chairman of the president's Council of Economic Advisers, recommended several changes to the way inflation figures are calculated and reported. It also suggested legislation to alter the payment of social security benefits and the uprating of income tax thresholds.

Its recommendations could have important consequences Almost a third of US government spending is on indexlinked items such as pensions. Thresholds at which income taxes start and at which higher rates are paid are also raised each year in line with the consumer price index, the main measure of inflation. Mr Boskin said the CPI over-

stated true inflation by 1.1 percentage points annually. The main reason was that the official measure did not properly reflect changes in quality when new products replace older goods. Nor did it take account of changing consumer spending patterns when relative prices changed.

The latest CPI figures suggest prices are rising at 3 per cent per year, but the commission believes the correct figure

should be about 1.9 per cent. "We have no doubt ... our recommendations would greatly improve the accuracy of the nation's price statistics," the commission said.

If the recommended method of calculating inflation were adopted, the US budget deficit would drop sharply from current projections. According to the Congressional Budget Office, a reduction of 1 point in the inflation rate would reduce the annual deficit by at least \$63bn by 2002, more than onethird of the current projected deficit for that year.

However, the recommendations are certain to meet significant opposition in Congress and the administration. They would require approval by President Bill Clinton and the Republican-controlled Congress to be enacted

cutting the budget deficit sig-nificantly, the smaller increases in benefits and tax thresholds will be highly unpopular. There were indications yesterday that neither Republicans nor Democrats were keen to be the first to propose legislation to change the current system.

Republican Senator Trent Lott. Senate Majority leader, called on the White House to act first. "We probably would not do it alone, " he said. "I think it's something we need to do together." The report also says the

over-estimation of inflation suggests US economic performance has been much better than previously thought.

Wise men boost growth, Page 4 including repaying shorter-



Troops in Paris yesterday guard the first Eurostar trains to arrive after the Channel tunnel fire. The security was part of a wider operation in the French capital and other cities after Tuesday's bomb blast which killed two people. Security tight, Page 2

IBM in record 100-year bonds issue

By Tracy Corrigan

International Business Machines yesterday launched \$850m in 100-year bonds, the largest "century bond" issue ever. The issue is the latest in a spate of century bonds in the US as companies rush to take advantage of investors' appetite for higher-yield

An IBM official said the deal represented an attractive financing opportunity, and the proceeds would be used for general corporate purposes

term debt and buying back 30-year US Treasury. stock. IBM had \$7bn in cash at the end of September, and just over \$2bn in core debt.

The single-A rated bonds were priced to yield 7.22 per cent, only about 10 hasis points more than investors can get for holding 30-year IBM bonds, and only 80 basis points more than for holding a strong rally in the US bond

Mr Steven Nothern, a senior vice-president at MFS Investment Management in Boston. said investors were willing to lend at increasingly low rates because they recognised that the corporate sector did not as Walt Disney, Coca-Cola and

gist added that, following a

to "pick up a few extra basis points [in yield]".

IBM is the 21st company to issue 100-year bonds in the US market. Previous issuers include household names such need to borrow. A bond strate- Yale University. But \$3.6bn of

Continued on Page 12

Bank of England reforms interest rate mechanism

By Graham Bowley and Richard Adams in London

The Bank of England ranging reforms of the way it sets UK interest rates, in a move likely to further open up

The Bank also intends to widen the range of counter-parties with which it trades debt. These will include banks. building and securities houses, as well as the discount houses which until now have enjoyed exclusive access.

From early next year, it plans to use gilt sale and repurchase agreements, or gilt repos, to manage daily UK short-term interest rates. This follows the successful growth of the gilt repo market to about £60bn (\$101bn) since its introduction in January.

The Bank's move - which it hailed as the biggest change to the way it operates in the UK money markets for more than 100 years - brings the UK into

Move likely to further open yesterday announced wide UK government bond market

the UK government bond, or line with other European coungilts, market to international tries such as Germany. Interest rate setting for a single European currency would almost certainly be based on

Mr Ian Plenderleith, executive director at the Bank, said the modernisation would put the UK in a strong position to maintain its status as a preeminent international financial centre even if it decided not to participate in European

monetary union. He said: "We want to do what we can to promote the best practice in financial markets, which helps the economy and helps London's international position."

Foreign investors hold about a quarter of outstanding gilts. which total about 2250bn. Analysts said that the use of the

repo in UK money market operations was likely to boost the gilt repo market further which in turn would attract foreign investors used to repo in their own government debt markets.

The move broadens the range of debt instruments the Bank of England buys and sells in financial markets in order to add or drain liquidity from the banking system. Gilt repos will be used along

side the Treasury bills and local authority and bank bills which the Bank buys and sells at present. The move was welcomed by

the City. "The Bank of England is finally pulling us into the 20th century," said Mr John Shepperd, chief economist at Yamaichi.

Discount houses were also enthusiastic. "We welcome the move as a new opportunity," said Mr James Barclay, chairman of Cater Allen, the discount house.

> Reaction, Page 7 Lex, Page 12

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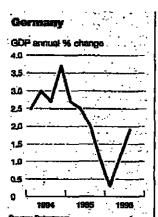
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Hopes for German economy pick up

By Raiph Atkins in Bonn

Germany's economy saw further growth in the third quarter of this year, helping assuage fears that the recent upturn would quickly run out of steam.

Gross domestic product increased by 1 per cent in the three months to September, on a seasonally adjusted basis, compared with the previous quarter, the Germany federal statistics office

said yesterday. The rise followed a 1.5 per cent jump in the second quarter and confirmed the economy was expanding steadily after a dip between the end of 1995 and early this

Mr Gunter Rexrodt, economics minister, was optimistic that economic growth would soon have an impact on Germany's high level of registered unemployment. which grew by more than 9 per cent in the year to the third quarter. Official labour market figures for November are published

The federal government expects the economy to grow by 2.5 per cent next year and hopes extra tax revenues generated by more buoyant activity will help the country meet Maastricht criteria on economic and monetary union. Mr Rexrodt said the latest figures showed the government's expectations were "attainable"

Signs that economic growth may have slowed since the end of the period covered by the GDP figures came on Tuesday when figures showed a seasonally ed fall of 1.8 per cen in industrial production between September and October. However, statistics yesterday on manufacturing orders showed a 2.9 per cent increase during the same period - suggesting that production might subsequently pick up. The rise in manufacturing orders, particularly from outside Germany. helped correct a 3.4 per cent fall in the previous month.

Analysts also expected a rebuilding of industrial stocks in coming months. This would belp sustain economic growth into next year before recent cuts in federal spending began to bite.

Unadjusted third quarter GDP figures from the federal statistics office showed a rise of 2.4 per cent compared with the same period a year before. Growth has been driven largely by exports almost certainly encouraged by recently weakening of the D-Mark - as well as government spending. Private consumption remained subdued.

Mr Rexrodt sald: "It is important now that dynamic export developments translate into domestic investment activity and employ-

Comparable figures for the year to the second quarter of 1996 showed a 1.2 per cent increase in GDP.

Security tight after Paris bomb

By Andrew Jack in Paris

Three people were fighting for their lives and a further 23 were still in hospital yesterday after Tuesday's bomb explosion in a rush-hour commuter train in central Paris killed two people and left 93 injured.

around France as the Vigi-

and Pinault-Printemps Redoute, quoted groups with large department stores in affected by a drop in visitors

attacks.

eft 93 injured. Mr Alain Juppé, prime Similar devices were used More than 1,800 soldiers minister, told politicians in in a series of blasts over a were deployed during the the National Assembly that three-month period last year day in Paris and other cities France had to react with which killed eight people "sang-froid and determina-

relaunched. Share prices fell the attack, which he said for Galeries Lafayette, BHV bore "great similarities" with those last year.

Mr Jean-Louis Debré, interior minister, said after a central Paris which were cabinet meeting that the explosion was caused by a after last year's bomb 13kg gas canister filled with 10cm nails.

and wounded more than 150.

try stressed yesterday that lead the inquiry yesterday.
there was no information to Mr Juppe said that no one there was no information to justify a connection with Algeria, a country with which it said it wanted to maintain "normal relations", and where a highly contro-

versial presidential referen-

dum last week was criticised

by opposition groups. However, three anti-terrorist judges, Mr Jean-François Ricard, Mr Laurence Le Vert and Mr Jean-Louis Bru-

had claimed responsibility for the attack, and that France had been attacked because it symbolised "democracy and human

But it emerged yesterday in September by Mr Antar Zouabri, the official head of the Islamic group, said that all the conditions justifying "combat" were present in

EUROPEAN NEWS DIGEST

Erbakan hits out at EU

Mr Necmettin Erbakan, Turkey's Islamist prime minister yesterday accused the European Union of humiliating his country. "Turkey has fulfilled all its obligations to Europe, but the EU has not. [It does] things to Turkey it does not do to any other country," he said, in his toughest comments on Europe since coming to power last July. On Tuesday Mr Erbakan rejected an invitation to a

working dinner during the EU's summit in Dublin next week, warning that "behaviour towards Turkey must be changed without fail. By not attending the Dublin meeting [I am] warning that Turkey cannot be treated

While in opposition Mr Erbakan attacked Turkish ties with the EU, calling it a "Christian club", but moderated his rhetoric after taking power at the head of a coalition with the conservative, pro-European True Path party. Buropean criticism of Turkey's human rights record and bad relations between Athens and Ankara have caused EU-Turkey ties to deteriorate in spite of approval of a

Russians pay more taxes

Russian finance officials claimed yesterday that corporate taxpayers had "abruptly reconsidered" their obligations under the threat of bankruptcy, lifting federal tax revenues to 90 per cent of target last month compared

with just 50 per cent in October.

Mr Pyotr Mostovol, bead of the federal bankruptcy egency, said there had been a general improvement in fiscal discipline but the government would continue to monitor closely 1,600 companies which owed more than Rhs3bn (\$550m).

Government officials said that Avtovaz, the heavily-indebted manufacturer of the Lada car which has been threatened with bankruptcy, had agreed to attract new investors to the company by doubling its share capital. General Motors and Ford would be approached to help inject new funds into the plant.

The government has been keen to trumpet the success of its tax crackdown to encourage the International Monetary Fund to resume payment of its \$10.2bn budget support loan, suspended because of fears about revenue

Belgium eases path to euro

Belgium's finance minister, Mr Philippe Maystadt, said yesterday he was prepared to let Belgian banks offset against tax some of their transition costs to the single European currency. He told the banks' association he was examining ways in which exceptional costs linked to the euro - such as upgrading information technology and retraining staff - could be taken as provisions in profit and loss accounts and deducted from the tax bill. Mr Maystadt made clear, however, that costs had to be exceptional". There was no question of compensation for

lost revenue resulting from the end of foreign exchange dealing in currencies subsumed into the euro. The association has estimated total costs to Belgian banks of transition to the euro at BFT15bn (\$475m) over the next four years, equal to 7.5 per cent annually of the sector's 1995 net profits of BFr50hn. Analysts warn that Belgium's many small banks could face particular

Neil Buckley, Brussels

Austrian shops to open longer

Austria's coalition government has agreed to follow Germany in allowing longer shopping hours. A parliamentary committee yesterday approved a law that would let shops open until 7.30pm on weekdays and 5pm on Saturdays. Family stores without employees will also oe allowed to do business on Sund should go into effect in January.

The agreement came after months of difficult negotiations among the two governing parties, trade unions and the business lobby. Small shopkeepers, who have a strong voice in the conservative People's party. one of the coalition parties, opposed the change for fear of increased competition from the big chains. The unions demanded extra wages for evening and weekend work. Germany's recent relaxation and the liberal shopping

regime in other neighbouring countries raised fears that Austrian shops would lose even more business to cross-border shopping. This forced the issue and allowed Mr Johann Farnleitner, economics minister, to finally reach a compromise

Germany returns Bosnians A group of 24 Bosnians living in Germany were flown

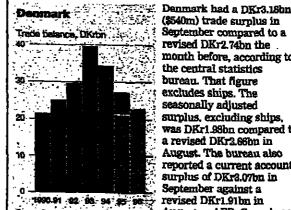
home yesterday as part of an agreement by the German Länder (states) to repatriate refugees. The 24, most of whom had been living in Bavaria, were flown to Sarajevo The Bavarian interior ministry said 13 were convicted criminals and the rest were welfare recipients. The German embassy in Sarajevo and representatives from the Bavarian interior ministry would monitor their

arrival and reception in Bosnia. The repatriation of refugees from Germany, the European country which has given asylum to the greatest number of refugees from former Yugoslavia, has come in for criticism since it was agreed by a conference of Länder interior ministers in September. As a result, forcible repatriations have been largely confined to people convicted of criminal acts. The Bavarian ministry said some 2,500 refugees had returned to Bosnia Frederick Stüdemann, Berlin

Banco di Napoli concern

The European Commission is understood to be worried that Banco di Napoli, which is being rescued by the Italian Treasury, may be sold to a state-controlled bank. An official indicated yesterday that Brussels was concerned that the bank might be overvalued by state-owned bidders, which could be a disguised form of state aid. It is probing a proposal by the Treasury to recapitalise Napoli with L2,000bn (\$1,3bn). Reuter, Brussels ECONOMIC WATCH

Danish trade surplus rises



Denmark ...

(\$540m) trade surplus in September compared to a revised DKr2.74bn the month before, according to the central statistics bureau. That figure excludes ships. The seasonally adjusted surplus, excluding ships, was DKr1.98bn compared to a revised DKr2.66bn in August. The bureau also reported a current account surplus of DKr3.07bn in September against a Source December / August AFP, Copenhager ■ Finland's current

account showed a surplus of FM1.3bn (\$280m) in October, compared with FM1.5bn a year earlier, the Bank of Finland said. In the 10 months to October, the surplus was FM12.5bp against FM15.4bn a year earlier. ■ Consumer prices in Turkey rose 5.2 per cent in November, compared with 6.5 per cent in October.

pirate security programme tion" in its efforts to protect. The blasts were linked to an instigated after last year's its citizens and to track outlawed armed Islamic guière, who worked on the terrorist attacks was down those responsible for group in Algeria. Former big gun refines fire power

Russia's arms industry is reasserting itself in export markets, writes John Thornhill

this week about concluding "the contract of the century" after they signed a \$1.8bn deal with India to supply it with 40 Sukhoi

Su-30 fighter-jets. The news came as a shot in the arm to Russia's arms companies, which have seen their size and status savaged since the collapse of the Soviet Union. But such rhetoric also reflects the diminished expectations of an industry, which less than a decade ago accounted for more than one-third of the world's arms trade, then

estimated at about \$74bn. Many other countries have experienced a painful contraction of their defence industries in the aftermath of the cold war but none so much as Russia. As the old saying ran, the Soviet Union did not have a military-industrial complex - it was a military-industrial complex. Orders from Russia's

shrunk by more than twothirds. Many former client states, such as those in eastern Europe, have also slashed their purchases of Russian arms as they turn to western suppliers to help press their case for joining Nato. Other big customers.

pened to the certificates.

war, in an attempt to pro-

that there was a chapce of

them being reimbursed, I

return.

ussia's arms export- Cuba have scaled down ers were crowing imports after losing soft credit terms. By 1994, Russian arms exports had sunk to a low of \$1.7bn, accounting for just 6 per cent of the global market.

But in fits and starts Russia's arms industry does appear to be rationalising its production facilities and successfully re-orienting itself to export markets.

The Rosycoruzhenive arms export organisation, which has been mired in political controversy at home over allegations of corruption, appears to have done a good job in co-ordinating Russian sales abroad.

After a 30-year lull, Russia has resumed arms exports to China, selling it equipment worth more than \$2.5bn since 1992. Russia has also prised open new markets in Malaysia, the United Arab Emirates and Kuwait. Peru is reported to have taken delivery of 12 MiG-29 jets, introducing a new generaarmed forces have since tion of weaponry to the

The MiG-29 and Su-30 fighters, the MiG-AT trainer. and the Ka-50 military attack helicopter, known as the Black Shark, are reckoned by experts to be among the best in the world. Cheap prices and flexible terms of including Syria, Libya, trade have given Russian of intermediaries involved in North Korea, Vietnam and arms manufacturers a com- all kinds of machinations".

Joke wears thin for

petitive edge. But the industry, which has remained almost entirely in government ownership, faces a number of critical chal-

Mr Boris Kuzyk, a presidential aide for military technical co-operation with foreign countries, says the industry is still struggling to overcome the legacy of an experimental regime, which operated between 1992-94, allowing 12 enterprises to export arms. According to Mr Kuzyk, these enterprises were surrounded by "scores

operations also appear to have become entangled in a power play as the current Kremlin leadership attempts o expunge the influence of

Mr Alexander Korzhakov, the sacked head of the presidential bodyguard. "The military and technical co-operation programme was headed by the former chief of the presidential security service, Alexander Korzhakov, so Carthage must destroyed," Mr Kuzyk said.

Western experts believe that although much Russian technology is of a high standard, it is far from clear that

But Rosvooruzheniye's the industry has yet developed the expertise to manage big turn-key projects and properly service its custom-

USSR/Russian arms exports

Mr Digby Waller, defence economist at the Londonbased International Institute for Strategic Studies, says: "I think there is no doubt that the Russian industry has moved up a notch in the global arms market. But it has yet to show it can manufacture its impressive prototypes in volume and manage big commercial projects. Anvone who buys new Russian weapons systems is still

Bosnia's leaders at the peace

Mr John Major, UK prime minister, urged a "series of

detailed political undertak-

ings" which the more than

50 countries providing eco-

nomic aid and military sup-

port are demanding in

return for continuing sup-

document obtained by the Financial Times makes the

arrest of war criminals,

ensuring civil rights and

better policing high priori-

ing Bosula-wide central

bank and national currency

to be in place by early 1997,

and wants agreement on a

new national flag and sym-

bols for the multi-ethnic

It also calls for customs

posts along the borders

of the multinational state

leader's crackdown on inde-

pendent radio stations and

rebuked him for ignoring a

wave of calls to respect dem-

But the leaders of Serbia's

opposition coalition remain

somewhat sceptical about

the intentions of a western

diplomatic community in

"We think some European

diplomats may be playing a

double game," one senior

opposition figure said pri-

Russian foreign minister,

sounded a jarring note at

yesterday's London confer-

ence by arguing that too

much pressure on Mr Milos-

evic could destabilise Serbia.

But Mr Strobe Talbott, the

US deputy secretary of state,

rejected this argument, say-

apply to Serbia like every-

ing democratic norms must

Mr Yevgeny Primakov, the

state by February 15.

revenue to it.

ocratic principles.

Belgrade.

ties. It calls for a function

The 40-page draft final

By Laura Silber and Bruce Clark

An international conference on Bosnia began yesterday with a familiar ghost at the feast - Serbia's President Slobodan Milosevic, whose authority is being challenged by a storm of domestic protest and foreign criti-

agreement a year ago.

high-handed behaviour for

protest movement

In Belgrade, a court yesterthe regime's behest. The European Union yes-

Milosevic may

After more than two weeks of demonstrations in Belgrade, key figures in the

ment is forcing western gov-ernments to rethink a policy

partially rehabilitated himself in the eyes of the world by signing the Dayton peace But Mr Michael Steiner,

the sake of Dayton.

vision of Bosnia, and if you believe in it, you have to support democracy in the countries sandwiching Bosnia," he said, referring to Serbia and Croatia.

show whose side they are on. One must stand on the side mented," said Mr Steiner.

Andrew Jack | terday deplored the Serbian | where else.

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Russian bond holders force rethink laughs off the The phrase "Russian has already received phone news that the Rusbonds" has for years been calls from bondholders. "Persomething of a national joke hans I should have a look in sian government is finally to honour partial payment

against the huge number of Tsarist bonds bought by French investors, who were spurned by Lenin after the signed last week between 1917 Bolshevik Revolution. France and Russia for a com-His grandfather, who left the island of Corsica a poor pensation payment of FFr2bn (\$380m) has sent man and returned rich after panning for gold in Venezuela at the turn of the century, lost much of his fortune by investing FFr300,000

in Russian bonds. Yet he is sian bondholders. not even sure what has hap-Others are more determined to seek compensation. Marie-Louise, a Parisian who prefers not to give her last name, says her father, a perfurnier, bought a number of Russian bonds just before he original 30m bonds sold to left to fight in the first world

vide an income for his parents in case he did not "He put all his savings over the years by Russia. into the bonds and always held on to them afterwards. she says. "He advised me to do the same before he died, and when I started to hear

hopeless investment: now it has taken on a new meaning. The historic accord

many citizens scurrying in search of ancient documents. For the last few days the telephones have been constantly engaged at Afper, the French association of Rus-

the organisation's vice-president, who says he has "a certain number" of Tsarist bonds inherited from his grandparents, claims that only an estimated 4m of the French investors between 1822 and 1913 remain in circulation, with others stuck to walls, forgotten, destroyed or even secretly bought back

senior French civil servant and former head of the Organisation for Economic Co-operation and Development who has been asked to

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bonds," he jokes. But his task could prove

far less amusing. Russia's pledge will not prove nearly as lucrative as many had hoped. The scant accord signed last week has left will receive

Mr Pierre de Pontbriand,

Mr Jean-Claude Paye, the head a commission dealing

in France as a synonym for a my attic to see if I have any

considerable uncertainties about who will be compensated and how much they Even if Moscow does pay up, it is clear the FFr2bn pledged will be spread thinly. The French state itself has renounced any claims, but the money must

be divided between Tsarist bondholders and other individuals and companies with claims against assets destroyed or confiscated in Russia, including during the second world war. Mr Paye expresses concern that forged certificates may be a problem. Equally, there

is a question-mark over whether those who have bought Russian bonds in flea markets or even on the Paris stock market in the last few years will receive preference over the descendants of original investors who have subsequently lost or sold their

"It is scandalous," says Mr de Pontbriand. "We will be given very little money. The government announced a fait accompli, saying here is the money, fight among yourselves over how it is distributed'."

Nevertheless, the coming nonths could throw up some lively stories. Mr Leslie Cousins, a partner with Price Waterhouse in London, co-ordinated distribution of £62.4m (\$104m) to British bond-holders and others with confiscated property in pre-Revolutionary Russia after a similar agreement

was reached in 1986. Just 7.000 claims were ultimately received, of which 5,000 were successful, allowing payouts for 54 per cent of the face value of bonds and assets as diverse as an 1840 bottle of cognac, four tins of sardines and a 1918 season ticket for the Moscow opera, cancelled after history took an explosive course.

on peace process

implementation conference which opened at Lancaster House in London yesterday came under international pressure to arrest war criminals, speed formation of a new multi-ethnic government and comply with strict arms control agreements, write Anthony Robinson and Laura Silber.

Balkan peace process are concluding that reconciliation in Bosnia may be impossible without democracy in The unexpected strength of Serbia's opposition move-

that has relied heavily on Mr Milosevic, often turning a blind eye to his authoritarianism. The Serbian leader has

the senior German diplomat who is deputy to the international mediator, Mr Carl Bildt, yesterday questioned the wisdom of overlooking the Serbian leader's to ensure a flow of

"Dayton is a democratic

"Those who really want the Dayton accord must of the democratic forces who want election results implereferring to the recent municipal polls in Serbia whose annulment by court decisions has triggered the

day rejected a bid by the opposition Democratic party to reclaim a string of municipal election victories which had been cancelled by an earlier judicial decision at

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The matter has refused to

die down 10 days after a

Rome magistrate requested

that the premier be tried for

alleged abuse of office and

breach of the civil code

regarding conflict of interest

media and politicians

seemed uncertain how to

react, being aware that the

CBD story had been around

during last April's general

election and that few had

The case originates from

a huge agri-business/foods

For the first 24 hours both

over the CBD sale.

Rexrodt to raise López case with US Motor Industry

Correspondent

Germany's economics minister, yesterday said he intended to raise the stormy legal row between Volkswagen and General Motors over alleged industrial espionage with his US counterparts at next week's World Trade Organisation meeting in the first sign that the row has had political repercussions.

Germany. According to an about the potential impact of to VW in 1993. the row on employment and on Germany's role in the motor industry.

in Darmstadt that they ence" in Detroit to discuss

He said "an acceptable would decide within the next how the case should proceed Detroit proceedings to be federal district court judge solution" had to be found to week whether to charge Mr showed that GM would try postponed to allow them hearing the case, is expected the dispute, which has pro- José Ignacio López, VW's forvoked civil and criminal mer head of production and Mr Günter Rexrodt, court actions in the US and purchasing, and three other managers who are at the official at the federal eco- heart of GM's allegations nomics ministry, Mr Rexrodt that they stole confidential is particularly concerned material when they defected

> This week the two companies both claimed procedural victories in the civil action The remarks follow a brought by GM against VW statement from prosecutors in the US. A "status confer-

to accelerate proceedings, while VW's legal team would process. VW, for example, defeated an attempt by GM way by the US justice departo limit the number of witnesses who could be questioned during the "discov-

NEWS: EUROPE

ery" phase to 50. Mr Plato Cacheris, representing Mr Lopez and the three ex-GM managers cited with him, said he would file a motion next week for the

time to concentrate on the possible criminal charges in

obliged to take the fifth Judge Nancy Edmunds, the complete.

to rule in late January.

Judge Edmunds pressed attempt to encumber the Germany and a separate all the lawyers in the case to criminal investigation under avoid lengthy procedural disputes. "We're going to move this thing along," she said. Mr Cacheris indicated his The judge said the court clients might otherwise be intended to start taking depositions from witnesse amendment (to avoid self- in March. when a date for incrimination) during the the full trial would also be Detroit case, GM has next set. The final trial could opposed the delay, on which take up to three years to

Environmental impact studies

By Caroline Southey

The European Commission yesterday agreed to force local authorities to conduct environmental impact studies on long-term land development plans. Under present KU law environmental assessments are only required for specific projects, such as highways, in

may be widened

The proposal is aimed at strategic plans drawn up by "competent authorities". about to be implemented". These vary from country to ments. The studies will have to assess the impact of these plans on all environmental aspects of the region, including people, flora, fauna, soil,

air and water. Critics argue that the proposal is likely to exacerbate problems triggered by the present law. "Many projects already face lengthy delays because of legal challenges, new smaller projects. particularly in northern member states," an EU diplomat said, adding that the Commission was laying

down more "procedural

hoops" which would lead to

"more procedural chal-

sion, particularly from Britain and Germany, and is likely to face broader opposition in the Council of Ministers. Mrs Ritt Bjerregaard, the environment commissioner, admitted it had been "difficult to get through". but believed it would lead to the preservation, protection and improvement of the environment.

The "overriding problem" with the present system was that it "takes place too late, often only when a project is adding that early assesscountry but most involve ment would "prevent enviplans for possible future ronmental damage at housing, industrial and source" and that it would infrastructure develop- save future developers time and money.

Environment ministers. meanwhile, are set to extend the EU directive on environmental assessment studies by obliging developers to do impact studies on a host of new projects in sectors such as waste, mineral extraction and energy. Studies will also be mandatory for a host of

• The Commission yesterday failed to find a way of reconciling two contradictory policies - subsidising farmers to grow tobacco while stepping up its antismoking campaign. It has delayed publication of two The proposal faced strong policy papers for two more

Swiss yield on work permits

By William Hall in Zurich

Switzerland has agreed to scrap progressively its system of work permit quotas for European Union citizens. removing one of the two main obstacles to a bilateral package covering relations with the European Union.

The Swiss, who voted in 1992 against joining the European Economic Area, have been trying for more than two years to reach an agreement which would allow them to enjoy some of the benefits of EU member-

EU negotiators, however. have been insisting on Swiss acceptance of the principle of free movement of people. Switzerland is afraid of being swamped by an influx of foreigners. As a result, the two sides have agreed a complex compromise.

The Swiss have accepted a timetable which should lead to the scrapping of work permit quotas within six years of a treaty coming into force. However, they can opt out of the agreement after seven years if there is an unexpected influx of immigrants.

Switzerland's willingness to modify its system reflects the fact that only about 60 per cent of the 170,000 annual foreign work quotas are used at present. Nevertheless, the deal may still have to be put to the people in a referendum, and the Swiss People's party has already indicated it is not happy with it.

EU foreign ministers are expected to discuss the compromise tomorrow. Assuming it is accepted, then attention turns to the other problem, the question of road freight transit rights through Switzerland. The chance of a speedy resolution of differences in this area is remote, partly because the EU members themselves cannot agree on



innocence but the affair has been given ever greater prominence

one of which was CBD. At the time, the multinational Unilever had made clear its interest but only wanted to keep CBD's olive oil intertaken any notice of it. Since ests. Such asset stripping by then, however, Mr Prodi has, a multinational was considtwice been obliged to protest ered politically unaccepthis innocence and the affair able, especially as a large has been given ever greater number of southern co-operprominence, especially by atives depended on CBD's

rightwing opposition media. canned tomato activities. Faced with union agitation Iri's move to privatise SME, and pressure from the powerful lobby of southern group. Ironically, during his Christian Democrat politifirst term as head of Iri, Mr cians, Iri had little alterna-

possessed capital of L50hn and debts of L60bn. Fisvi indicated that it planned to sell on the olive

oil business, Bertolli, to Unilever, and although it was never publicly stated, it was always assumed that this was how it largely intended to fund its acquisition. Within 10 days of Iri accept ing Fisvi's offer, Bertolli had been sold to Unilever for L150bn. However, even with this cash. Fisvi was unable to complete payment for the deal and the remains of CBD was gradually taken over by the financier and agri-industrialist Mr Sergio Cragnotti. In essence, the allegation

against Mr Prodi and the Iri board is that they allowed a politically motivated sale to go through at a cheap price to the detriment of 12,000 small shareholders (one of whom complained to the Prodi had been prevented in tive but look for a local solu- magistrates), while knowing letters to show he relin- guilty until proved innocent.

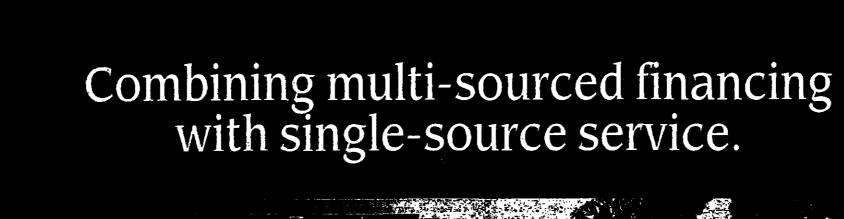
Unilever was ready to snap up Bertolli. Mr Prodi is also alleged to

Romano Prodi: no court decision before mid-January

flict of interest. When he first left Iri in 1989 he returned to teach economics Nomisma, a consultancy he became part of Unilever's

quished this role with Unilever the moment he returned to iri in 1993 and have failed to avoid a con- bas denied any impropriety. Unfortunately for Mr Prodi, a court will only at Bologna and to work at whether he should be sent

decide in mid-January for trial. In the meantime, he helped found, where he is likely to be treated in the usual manner of those fallinternational advisory ing foul of the judicial sysboard. He has produced tem - to be considered



THE CHALLENGE. For Lithuania. the Klaipedos Nafta oil terminal is a vital source of earnings, but since it had been working at 200% capacity, renovation was essential. The engineering had already started when ABN AMRO Bank was asked to arrange a comprehensive multi-sourced finance deal worth US\$ 50 million for the completion of the project. A unique arrangement was structured which was covered by Export Credit Agencies in Sweden, the Netherlands, Germany and the US. Not only did it allow Lithuania to access funds outside its own country, but also allowed the continued participation of suppliers from eight difterent countries. Under normal circumstances, more than 30 separate contracts would have been required. This milestone agreement is the first multi-sourced fi-

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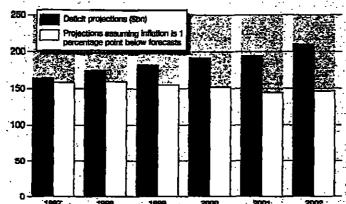
Wise men boost growth, cut inflation, at a stroke more than a third by 2002.

t might well prove Professor Michael Boskin's finest hour. As President George Bush's chief economic adviser between 1988 and 1992, the distinguished Stanford University economist honourably failed, like most of his predecessors, to make much of an impact on the overall performance of the US economy. But yesterday, as chairman of a special commission, he achieved at a stroke what policymakers had sought for years - lower infla-tion, faster growth and deep cuts in the chronic budget deficit - all by the mere expedient of changing the numbers.

Mr Boskin and a team of four other economists were appointed by the Senate finance committee last year to investigate the reliability of US economic statistics. Their principal task was to ascertain whether the main current official measure of inflation, the consumer price index (CPI), over-

Their conclusion, published yesterday, was that the CPI does indeed overstate inflation, by about 1.1 percentage points appually. Instead of the current 3 per cent inflation, the true figure is more like 1.9 per cent, they said. • The index fails to take acount More important, the error has of improving quality in goods been in the numbers for about and services, especially when the last two decades, and has

The US budget: what a difference a point makes



accepted, it will not just re-write 20 years, by reducing historic stated the real rate of increase in price rises and raising historic the cost of living for consumers. greater effect on fiscal policy in the next 20, by raising tax reve-

nues and cutting spending. The commission identified three main errors in the current calculation of the CPI:

new products are introduced. If the price of a new good is twice the price of one it replaces but almost twice the level of house- the recalculation is enormous. In the golden era of the 1950s and

that the price has doubled The growth of the service sec-

tor in the last 20 years has made the problem much worse since improvements in the quality of sure. Mr Leonard Nakamura, an economist with the Federal Reserve Bank of Philadelphia. points out that consumer spendmously in the last two decades. The amount spent on medical costs, for example, used to be less than that spent on food. Now medical spending accounts for

dation for a change in the the quality also improves, it hold food spending, but improvementhod of calculating inflation is would be wrong to say simply ments in quality mean price changes are hard to calculate. The current index also misses much substitution by consumers. If the price of apples rises relative to the price of oranges, con-

> Consumers are able to buy many goods more cheaply today

the CPI basket of goods does not change quickly enough to reflect that substitution effect, accord-

by changing the pattern of where they shop. The current index also fails to reflect that adequately. The historical significance of

moderately with little sign of rising prices, and retailers are optimistic about the approaching Christmas shopping season, a Federal Reserve survey shows,

AP reports. Moderate economic growth continues to be reported in nearly all Federal Reserve districts," the Fed said yesterday. "Retail prices are stable in most

"Retailers' expectations for sales in the upcoming holiday season are modestly optimistic," according to the survey, which was completed on November 23. a week before the traditional start of the shopping season.

a world of rising prices, the estimated inflation rate is critical in judging the real performance of the economy; the increase in prices is subtracted from nominal growth in aggregates such as gross domestic product, wages and productivity to determine the real rate of growth.

The new estimate of past inflation means, therefore, that the US, far from suffering a period of somewhat sluggish growth in the last 20 years, has actually been growing at or above its longerterm trend rate; and wages and productivity, though they have still grown less rapidly than in

The survey, known as the "beige book" because of the colour of its cover, will be used by Fed officials when they meet on December 17 to consider moretary policy.

Most analysts expect the Federal Open Market Committee to keep interest rates unchanged, saying the economy has slowed sufficiently to keep inflation at

According to the beige book although most districts reported little change in overall prices. they said labour markets

Manufacturing activity increased modestly in most districts in October and November.

1960s, have fared much better than previously thought.
But the really explosive element of the report is what it could mean for future US taxation and spending. If inflation is lower, the cost of automatically uprating public benefits - mostly pensions – would be much less than previously budgeted for. Taxes would also be higher since

which higher rates of tax start, would also be lower. According to the Congressional Budget Office, the combined effect would be to cut the cur-

rently projected fiscal deficit by

the increase in thresholds at

which taxes are paid and at

However. Mr Boskin's deus ex machina may be sabotaged before it gets to work. Politicians though eager to grab at a chance to cut the budget deficit, are likely to balk at the costs of doing so. Smaller increases in pensions will outrage the elderly, a powerful political lobby. Meanwhile, opponents of the plan will not find it hard to persuade Republicans that smaller increases in tax thresholds are really tax increases in disguise.

Both the White House and the congressional leadership were already expressing extreme caution about the report yesterday. And they will have an important ally in the organisation that is now responsible for the CPI figures. The Bureau of Labor Statistics was clearly aggrieved yester day at the besmirching of its reputation implicit in the Boskin report. Its economists are promis ing a rebuttal of the arguments

over the next few months. Confronted by such an array of powerful opponents, it seems unlikely that Mr Boskin's recommendations will get far beyond the debate that now begins in earnest. Efforts to improve US performance will have to focus again on the hard work of changing the economy, not the statis-

Gerard Baker

Albright tipped for Christopher's job

in Washington

Mrs Madeleine Albright, US ambassador to the UN, is likely to be President Bill Clinton's choice as next secretary of state, according to the latest wave of Washington speculation.

US officials refused all formal comment, but did not deny Mrs Albright had spent several hours in the White as secretary of defence, tect of House on Tuesday and was succeeding Mr William accords. still in the capital yesterday, Perry. presumably available for furas early as today or Friday.

for the last four years, to the ment. CIA to succeed Mr John Deutch. Mr Sandy Berger, currently NSC deputy, is favoured to succeed Mr

Mr William Cohen, the outgoing senator from Maine, remains the most probable Republican recruit to the new Clinton cabinet

Mr Deutch, formerly Mr return to the top at the Pentagon, as well as expressing Mr Clinton, in reshuffling interest in the energy his foreign policy team, may department, but will proba-

also move Mr Anthony Lake, bly be frustrated on both and in the public arena may The settlement last week of his national security adviser counts and leave govern- have proved the determining the protracted baseball

The competition for the State Department, being vacated by Mr Warren Christopher, had come down to Mrs Albright, Mr George Mitchell, the former Democratic senator and currently chief US negotiator in Northern Ireland, and Mr Richard Holbrooke, principal architect of the Bosnian peace

Mrs Albright would be the first woman to serve as secther consultation. An Perry's deputy, had sought a retary of state and her cause has been strongly pushed by women's lobbies with access to the president. But her loyal performance at the UN

Frequently blunt, she had secretary general to Mr Boutros Boutros Ghali. But the African search for excluded.

an alternative candidate, now joined in earnest, conforms to her expectations. while her willingness to criticise Mr Boutros Ghali and UN inefficiency has won applause in conservative congressional circles.

Mr Mitchell, long the favourite for the State Department, has a number of other options open to him.

have proved the determining the protracted baseball labour dispute may make the unoccupied position of been criticised for her initial the sport's commissioner handling of the US drive to more attractive, while deny a second term as UN a nomination to the next vacancy on the US Supreme Court cannot be

> Meanwhile, another stalwart of the Clinton White House formally took his leave yesterday. Mr George Stephanopoulos confirmed in New York that in January he would join the political science faculty of Columbia University, where he earned his first degree before his



Madeleine Albright: on her way up

CONTRACTS & TENDERS

Croatian Radio Television, public enterprise S.P.O. Zagreb, Dezmanova 10, BASED UPON ART.5 OF THE DECREE ON THE PROCEDURE OF PURCHASE OF GOODS AND SERVICES AND ASSIGNATION OF WORKS ("NARODNE NOVINE" No. 25/96, AND 32/96) **ANNOUNCES**

PUBLIC COMPETITION

FOR THE COLLECTION OF OFFERS, IN ORDER TO CHOOSE THE MOST SUITABLE BIDDER FOR THE PURCHASE OF TV EQUIPMENT AND INSTALLATION FOR TWO PARLIAMENT CHAMBERS: "ZASTUPNICKI DOM" AND "ZUPANIJSKI DOM"

- 1.1. For "Zastupnicki Dom" TV camera and zoom lens.
 - for robotic system
- TV camera and zoom lens on tripod Video production switcher analog
- Character + logo generator Betacam SP recorder
- Video monitoring system
- Audio mixing console, analog
- Audia manitoring system
- Robotic camera system
- Intercom system
- 1.2 for "Zupanijski Dom"
- TV camera and zoom lens for
- robotic system TV camera and zoom lens on tripod . Video production switcher analog
- Character + logo generator
- Betacam SP recorder
- Video monitoring system Audio mixing console, analog
- Audio monitoring system
- Robotic camera system Intercom system
- 1.3 The offer should include the following items: List of equipment
- Quotation for planning and installation (including system training)

Quotation with itemised prices

Technical description System schematics

Location of delivery is CIP Zagreb.

- 2. Foreign and domestic bidders may participate in this public competition.
- 3. The offer has to be composed according to the 8. The offers must be submitted in a sealed public competition.
- Public competition documentation can be obtained, on a working day, in Hrvatska Radio-Televizija, 10000 Zagreb, Prisavlje 3, Croatia Commercial Dept., Import-Export, Room 13 or 16. Telephone No. 6163490 or phone and fax No. 6163095, against the presentation of payment slip for the costs of documentation-DEM 500 .- to the account for Hrvatska Radio-Televizija in Zagrebacka Banka, Zagreb Account No. 30101-620-16-25000-3226247.

- 4.1 For all technical information bidders may contact Mr Vedran Klepac, Telephone No. +385 1 616 3408, Telefax No. +385 1 6163125.
- 5. The deadline for the submitting of the offers is 15th January 1997.
- 5.1 The offers have to be in English or Croatian
- 5.2 The opening of the offers will take place at the address from Art. 4. in the presence of the bidder proxies who wish to be present during the opening on 20th, January 1997, at 12.00.
- 6. The appraisal of the offers will be done according to every article of the public

The Evaluation of the offers will be done according to the following criteria:

- Price / Quality Relation Terms of Payment
- Completeness of the offer
- Delivery
- Enclosed documents
- Warranty Characteristic of the bidder
- 7. Hrvatska Radio Televizija reserves the right to accept or refuse every bid, cancel the competition and reject all bids at all times before the signing of a contract and according to this will not bear any expenses in connection with the participation of the bidders, in the competion, or bear any responsibility toward the rejected bidders, and will not be under any obligation to explain the reasons of its decision.
- envelope with designation "ne otvarati-za javni natiecaj-Oprema" (Do not open-for public competition-equipment) to the address: Hrvatska Radio-Televizija, Export import dept. 10000 Zagreb. Prisavlje 3, Croatia.

Croatian Radio-Television Commercial Dept. Export Import Dept. Zagreb, Prisavlje 3 Croatia

ponders falling currency

By Canute James

The Trinidad and Tobago zovernment has rejected suggestions that it should return to a fixed exchange rate, following steady depreciation of the currency over the past eight weeks.

An injection of several million dollars of foreign currency into the financial market by several stateowned companies has failed to revalue the currency at the levels the government was seeking. It has been forced to recast parts of the 1997 budget, to be presented this month, as the exchange rate has moved from TI\$5.99 to the US dollar to

"There is no need for panic," said Mr Brian Kuel Tung, the finance minister. We are going through this learning curve and unfortunately some people are learning slower than others. That's all there is to it." The government would not aban-don the floating rate and revert to the fixed rate which was used up to April 1993, he said.

Government officials said that although the adminis-tration could not intervene, it wanted a rate of just below TT\$6.00 to the US dol-

The government is concerned that further depreciation of the currency could fuel inflation (5.3 per cent last year and 1.3 per cent in the first half of this year) and might affect its popular-

The coalition has a twoseat majority in parliament.
The concern of the prime minister, Mr Basdeo Panday, was indicated in an attack at a party political meeting on "speculators" and commercial banks for "making a killing" from the depreciation. Amid reports that this

indicated the government planned to intervene directly, Mr Panday later the situation. "A floating rate must float, that is to say it goes up and down and you will see it going up and down," he said.

Trinidad | Cavallo takes the moral high ground

Menem under fire from dissident politician

emoniously dumped as Argentina's economy minister last July, few could believe how quietly he went. Now, Argentines are dumbstruck by the ferocity with which he has returned to the political stage.

In a matter of days, Mr Cavallo has demanded the removal of three cabinet members, accused judges of protecting smugglers and tax evaders" and warned President Carlos Menem to rid himself of the criminal elements be allegedly counts among his friends.

Most recently, Mr Cavallo, architect of Argentina's economic transformation, has turned his fire upon Mr Roque Fernandez, his successor. Mr Fernandez, he upstaging alleges, is too weak to resist the criminal organisations trying to fleece the nation and, in his apparent naivety. has shown himself to be either "incompetent or dis-

Such attacks are a thorn in the side of Mr Menem, whose official visit to Washington, which began yesterday, has been partly overshadowed by continual haranguing from Mr Cavallo, still the darling of many for-

eien investors. The financial markets have shown no sign of being disturbed by the political turbulence. Mr Miguel Angel Broda, an economist, says Mr Cavallo's accusations are unlikely to disturb Argentina's increasingly robust recovery from recession. Mr Menem's response has been remarkably restrained. His former minister, he says, has "simply moved from the gov-

ernment to the opposition". Members of his cabinet have not been so tolerant. They have accused Mr Cavallo of lying, being mentally unbalanced and through his denouncements of Argentina on foreign soil coming close to treason.

Mr Carlos Corach, interior Cavallo's bitterest enemy. has filed a suit, joining at least 20 other politicians, judges and journalists who are pursuing the former economy minister through

demanded Mr Cavallo spend three years in jail if he does not withdraw accusations that he manipulates the judiciary. Mr Cavallo says he had originally intended to remove himself from politics for 18 months. Instead, he has been stung into action by a campaign of "judicial harassment" aimed at destroying him politically

and showing his team to be

"corrupt".

David Pilling and Stephen Fidler on a campaign Argentina's president

Former Cavallo appointees are involved in several court cases, including a customs scandal and alleged dishonesty in the award of a \$249m state contract to IBM. Mr Cavallo says his dis-

missal has also left Mr Menem exposed to manipulation by politicians wishing to halt economic reform for their own ends. He points to an unusual government decision to commit to arbitration a legal dispute with companies belonging to Mr Carlos Bulgheroni, president of the Bridas oil and gas group - a "mistake" Mr Cavallo says could cost the nation \$1bn.

He also alleges that a

recent airport privatisation bill has been tailor-made to benefit concessionaires belonging to Mr Alfredo Yabran, a businessman whom Mr Cavallo has frequently accused of running a Mafia-style organisation. That could cost a further \$500m. Mr Yabran has filed suit for slander. His spokesman, Mr Wenceslao Bunge, minister and perhaps Mr said Mr Yabran was being turned into a scapegoat to divert attention from scandals affecting the economy ministry under Mr Cavallo's watch

Such has been the ferocity

hen Mr Domingo the courts. Mr Corach has of Mr Cavallo's attacks on Cavallo was uncertled. Mr Rosendo Fraga, a political analyst and a personal friend, says: "Cavallo's political weakness is impatience. In three months, he's said what he should have said over three years.'

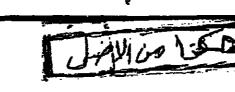
Rather than gradually building what could have been an effective 1999 presidential campaign based on the fight against corruption. Mr Cavallo has pushed the government on to the offensive, says Mr Fraga. "What option do they have but to try to jail him?"

Mr Cavallo denies his attacks are aimed at Mr Menem. "Those that believe I am in a fight with Menem are accepting the idea that Menem in his second term wants to undo all he bas done simply for the benefit of a gang of crooks, instead of continuing Argentina's transformation," he says. "l don't want to believe the will be so different from the Menem of the first."

Mr Cavallo's campaign for a possible attempt at the presidency in 1999 begins next year when he runs for Congress as an independent. He admits he still lacks a political structure to mount a successful campaign in 1999, but says he can carve out the necessary political space over three years.

One of his closest allies in that process is likely to be Mr Gustavo Beliz, a former interior minister in Mr Menem's cabinet who quit in disgust at alleged corruption. Mr Beliz says that, although Mr Cavallo's outbursts were provoked by "judicial persecution", he runs the risk of confusing the public. Like a hurricane raging through Argentine institutions, Mr Cavallo's onslaught may in the short truth will be hidden in a

swirl of insults. But in the long term, Mr Beliz says, his decision to address the taboos of corruption and the abuse of power could pay dividends for the country. It may do Mr Cavallo's political ambitions no



NEWS: ASIA-PACIFIC

Bhutto warns against commitments

Farhan Bokhari in Karachi

#2 ******** #*** ----

at for two decay

Ms Benazir Bhutto, Pakistan's ousted prime minister, has warned the caretaker government against long-term structural adjustment commitments to the International Monetary Fund and World Bank without consulting the country's main political parties.

Her warning in an interview came as Mr Shahid elections to be Javed Burki, the World Bank official who is advising the government on finance, set out for Washington to discuss a medium term struc- has malice tural adjustment facility with the IMF.

"If the government needs short-term money, it should make a front-loaded programme with the IMF, and if it needs a long-term pro-gramme, then it should take the two major parties into its confidence on the figures and conditionalities," she said. "To enter into condi-

under the next government." Ms Bhutto said the caretaker government, whose mandate expires in February when elections are due. could not negotiate on matters such as cuts in defence

spending and tariff reform

We do not expect the free because the president against us'

which would make imports cheaper, eat up foreign exchange and cause unempioyment.

Analysts say that by raising the question of defence spending, she is hoping to trigger concerns in the military about the activities of tionalities that cannot be the caretaker government the speed at which the care-

met is to set a time-bomb and undermine its support, Holding court in the mansion of a political ally in islamabad, she made no attempt to disguise her fury at President Leghari for dismissing her. She said Mr Leghari had talked the comtry into an economic crisis in October by placing false reports in international newspapers, warning the IMF not to negotiate with

> corruption in high places. But although he had access to documents of the intelligence agencies, he was unable to lay any corruption charges when she was dismissed on November 5.

her and telling diplomats of

"We do not expect the elections to be free because the president has malice against us." Ms Bhutto said her Pakistan People's party was the only national party in Pakistan, and the president's action could undermine national unity. This echoes a growing feeling among some bureaucrats concerned by



Rhutto: no attempt to disguise forv

to withdraw privileges from provincial governments. Ms Bhutto again denied she or her husband had been corrupt and said the delay in

laying charges was because the government was having to fabricate them. Before she was ousted she

had been planning to retire as prime minister at the end

"I'm fighting to win". She said she was coping better with her dismissal,

of her term in 1998, but now

than the first time in 1990. "The first time it happened, I'll be frank, I didn't know whether my husband could take prison. My husband bad never been in prison. I was so nervous and scared that he would break under prison, and that it would be humiliating for me and my

Her husband. Mr Asif Zaradari, who was exceptionally unpopular as investment minister in ber government, has been in prison on suspicion of corruption ever since she was ousted and is almost

certain to face charges. Ms Bhutto said she had never seen houses he was alleged to have bought in ireland, Normandy and Surrey, saying she would not wish to live in those places. "I would prefer Paris or London," she said, but had no intention of seeking asylum

ASIA-PACIFIC NEWS DIGEST

Tsui to head HK exchange

Mr Alec Tsui, deputy chief executive of the Hong Kong Stock Exchange, will succeed Mr Paul Chow as chief executive from the beginning of February, the exchange

unnounced yesterday. The appointment would bring "professional continuity and a smooth transition," said Dr Edgar Cheng, chairman of the exchange. Hong Kong's return to Chinese sovereignty on July 1 next year was not a factor in the

decision to make an internal appointment, he added. Mr Tsui, who faced a challenge for the post from Mr Herbert Hui, head of the listings division, said the exchange would proceed along the direction already set. His three-year term is expected to focus on securing Hong Kong's position as the main regional market in face of rising competition, developing its role as a source of capital for the Chinese economy.

Dr Cheng and Mr Chow, who will pursue other interests, have stressed the need to develop links with John Ridding, Hong Kong

South Korean strike threat

South Korean trade unions yesterday threatened to stage the biggest national strike in years to protest against a proposed labour law making it easier to sack workers. But the government warned it was prepared to take tough action against the strike, set for mid-December.

The unions have criticised labour law revisions proposed by the government as mainly favourable to management. Korea will gradually relax curbs on trade union activity, but will weaken job security rights for workers. Voting began yesterday among members of the Illegal Korea Confederation of Trade Unions (KCTU), which would receive official recognition under the new John Burton, Seoul

Karachi bank bombed

A second bomb in as many days, this time in a bank branch in central Karachi, yesterday put fresh pressure on Pakistan's caretaker government. Like Tuesday night's Lahore blast, the attack appeared designed more to sap confidence in the government's ability to maintain law and order than cause widespread damage. No one was killed, but 11 people were taken to hospital.

The blast site, only yards from the Sheraton and Pearl-Continental Hotels, was a forceful reminder of the violence that lurks below the surface in Pakistan's largest city. The government's rapprochement with the International Monetary Fund is proving harder than expected. Government borrowing from the banking system has continued to rise sharply and now stands at Rs76hn (\$1.9hn), against an end-of-year target of Rs52bn. Peter Montagnon and Farhan Bokhari, Karachi

Japanese official arrested

UNISYS

When information is everything.

Japan's former top health ministry official was yesterday arrested on suspicion of receiving Y60m (\$530,000) in bribes from an operator of government-subsidised nursing homes. The arrest of Mr Nobuharu Okamitsu, who denies the allegations, comes a week after the Ministry of International Trade and Industry launched an inquiry into an unrelated scandal, senior officials' suspected relations with an oil dealer under arrest for evading tax on commission earned from questionable oil trades. William Daukins, Tokwa

Growth rate tumbles to 3.8% in Australia

By Nikki Tait in Sydney

 $f \approx (2\pi k_{\rm s}^2)^2$

Australia's growth rate fell to 3.8 per cent year-on-year in the September quarter, down from a revised 4.7 per cent in the previous three

Gross domestic product during the September quarter alone rose 0.8 per cent, a modest improvement on the 0.1 per cent increase during the June quarter. The poor June-quarter per-

formance was attributed partly to uncertainty caused by the federal election earlier in the vear. The latest data showed private business investment rising fairly strongly, confirm-

Stocks rose significantly. On the consumption side, public sector spending ebbed 1.2 per cent, having risen just 2 per cent over the past

GDP; annual % change

increased 0.3 per cent, the lowest quarterly rise since June 1994.

Mr Peter Costello, the treaing the trend in other statistical data and benefitsurer, claimed the figures provided "a solid foundaing from improved trade. tion" for the economy, indicating "solid growth" in investment and exports on a "low-inflation base". The Labor opposition claimed the weaker growth figures for A\$400m over four years.

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the most recent two quarters suggested the economy was growing at only 2 per cent.

The jobless rate has remained over 8 per cent since the last election. Most private sector economists foresee a further cut in interest rates, probably early in the New Year. • The federal government

got another ingredient of its 1996-97 budget through the Senate yesterday. A controversial bill to increase higher education charges and save the government A\$1.7bn (\$1.4bn) over four years passed largely unscathed, with support from the two independent senators.

Most of the government's first budget has now been secured, though the Senate has rejected proposals to withdraw some social security benefits from new immigrants. Ministers claim these measures would have saved

ADB to make \$250m loan to state of Gujarat

in New Delhi

The Asian Development Bank is poised to make a ground-breaking loan of \$250m to the Indian state of Gujarat to support policy reforms.

It is the first of what the ADB hopes will become a series of state-directed programme loans to encourage economic restructuring.

The loan, which will be on commercial terms, will go before the ADB's board for clearance later this month. Although it will be routed through the central government in Delhi, which will bear the foreign currency risk, the funds will otherwise be passed on directly to the state government.

The ADB said it had selected Gujarat because of its government's acceptance economic reforms. The north-western state is among the wealthiest and state-directed loans.

most industrialised in India, and one of the biggest recipients of foreign direct investment.

Its bureaucracy has one of the better reputations in India for efficiency and investor-friendliness. ADB officials said the

lending would support structural reforms to improve the state's revenue generation and management, moves towards disinvestment of state enterprises, and steps towards privatisation of infrastructure in the state, including moves towards reorganisation of Guiarat's state electricity board.

The loan would bring to more than \$730m funds sanctioned by the ADB this year in India. Ms Shigeko Asher, the bank's Delhi representative, said the ADB expected total lending next year to reach \$1bn and to include "one or two" further

sthan in the north. Ms Asher said future state-based programme lend-

ing would follow discussions with other donors, particularly the World Bank, which has also begun to explore more direct lending to state governments, notably towards structural reform of loss-making state electricity The Guiarat loan will

ther policy-based lending to

other states including Ker-

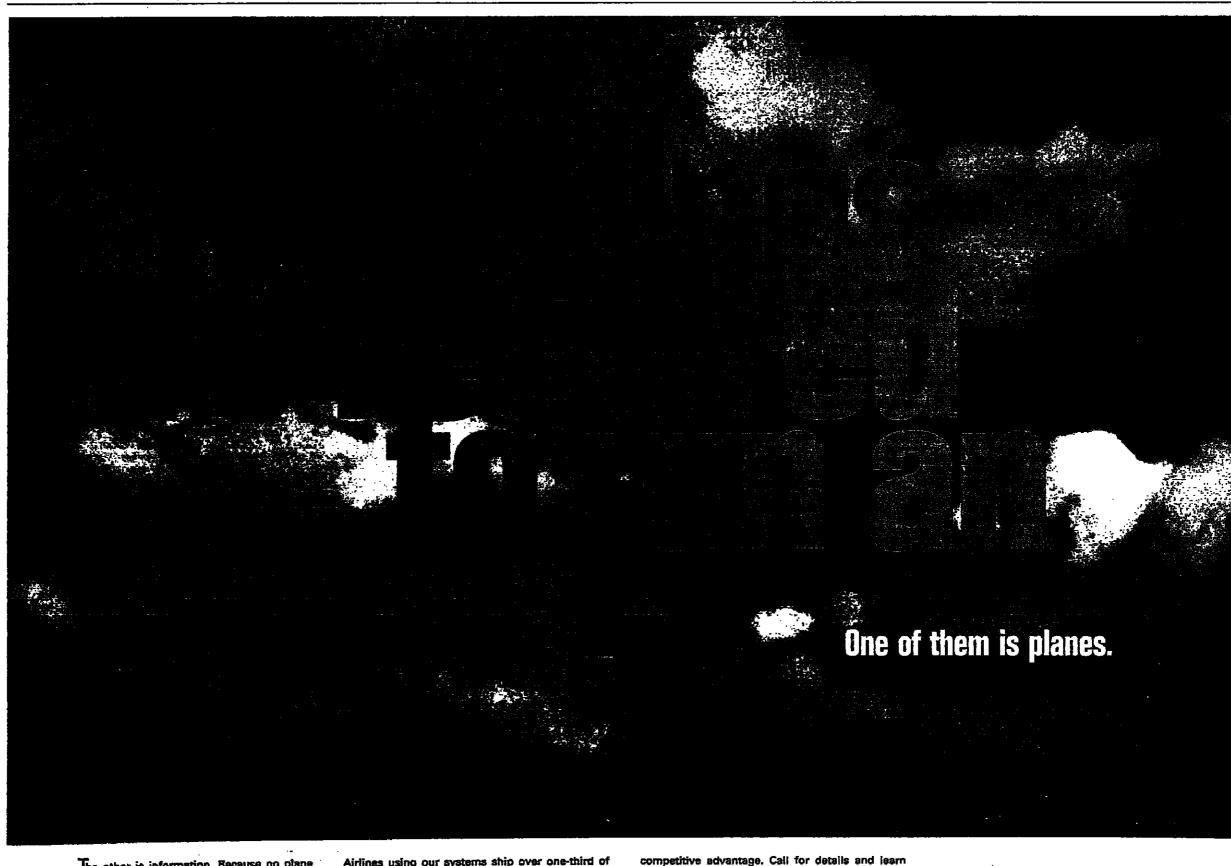
ala. Karnataka and Tamil

Nadu in the south and Raia-

carry an interest rate of 6.82 per cent.

Ms Asher said that future loans to other states would vary in size according to each state's absorptive capacity.

However, the loans would be granted conditionally on the states' willingness to undertake structural financial and infrastructural



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h ground

Saddam, sanctions and black marketeers

Roula Khalaf reports on the ironies of the international efforts to unseat the regime in Iraq

Baghdad helps to dispel any doubts as to why currency shortfall. Iraq last week dropped objections to US restrictions on the oil-for-food deal, paving the way for resumed sales of

market currency traders tances from abroad that pass casually conduct their daily illegal business. Young Iraqis push carts stacked with cardboard boxes, some filled with cigarettes, others stuffed with fraqi dinars. On the pavement, shiny \$100 bills change bands for stacks of newly printed dinars.

In an economy where most activity falls within the illegal sector. Al Kifah is what makes the system tick. Manipulated by the government, Al Kifah's rate for the dollar moves up and down according to the government's currency needs.

When Iraq decided late last year to talk about resolution 986, the oil-for-food deal allowing it to sell \$2bn

street in central ernment is believed to have been facing a \$1bn foreign

Prevented since the 1990-91 Gulf war from selling its oil, foreign currency revenue is now derived from small quantities of illegal sales of On Al Kifah, the black oil and diesel fuel and remitthrough the official banking system. But these amounts are often insufficient to meet the estimated \$1.5bn a year required for food imports.

Iraq had attacked resolution 986 as an infringement of its sovereignty. After all, Baghdad will receive only half the proceeds, as the rest will go to pay Gulf war reparations, the cost of the UN operation in Iraq and for food and medicine to the northern Kurdish region. Despite its shortcomings.

Iraq seems to have accepted the oil-for-food deal in order to obtain foreign currency. It has also been a convenient tool to manipulate the black market. As it turned out, the Baghdad. The news that the deal was imminent boosted the local currency, making it easier for Iraqis to part with their cherished dollars, and relieving some of the pressure to print dinars and

3.000 dinars to the dollar at

dollars out of circulation to market was not responding sanctions for years to come make ends meet, according as effectively as the governto western diplomats in ment might have hoped. A piece of good news, such as renewed anticipation of oilfor-food, seems a convenient way of renewing confidence in the local currency. The dinar rate on the black market has risen from 1.700 at exacerbate inflation. After the start of November to just reaching an all-time low of over 700 this week. Some analysts suggest

Judging by the interest in a recent Baghdad trade fair, willingness to break sanctions is growing

the end of last year, it that if a simple announce-There are signs that Baghdad has been facing a similar problem this autumn. Only a month ago, diplomats in Baghdad were again warning that the Iraqi central bank was attempting to

intervene on the black mar-

ket to buy dollars. This time,

strengthened to 400 dinars to ment serves the purpose of the dollar earlier this year. rency crunch, Mr Saddam may again scuttle the deal before it goes through. However, just as oil-forfood is appreciated by the US as a means of reducing the moral pressure for a total lifting of sanctions, there is

a realisation in Baghdad that

black market to suck enough however, they believed the the US will maintain the break sanctions is growing. and that, in the meantime, other ways must be found for Iraq to survive.

The limited sales of oil will have the benefit of releasing the dollar funds now gained illegally and diverting them to other uses, more productive to the survival of the Iraqi regime. Meanwhile, oilfor-food can act as the opening of a larger window of opportunity as Iraq argues that producing oil and importing goods require rehabilitation of infrastructure, for example, and put pressure on the UN to agree to an increase in oil sales.

At the same time, it serves the purpose of whetting appetites for doing business with Iraq. Iraqi officials make clear that their strategy is to boost trade links despite the sanctions so as to render the embargo a pointless exercise. Judging by the interest that busines from China to Turkey showed at the recent Baghdad trade fair, willingness to

In many ways, the Iraqi regime has already learned to accommodate itself to life under sanctions. While many are starving, throngs of children beg in the streets, and the fabric of Iraqi society disintegrates, a thriving smuggling trade, also directed by the govern-

ment, has replenished Baghdad markets with everything from food to electrical goods. Youth Television, the channel run by Uday, Mr Saddam's son, now runs advertisements for new restaurants, flower shops and parties at private clubs. With the UN estimating

that 4,500 children a month are dying of hunger and disease, the only people who can afford to buy consumer goods or go to parties are those involved in the illegal trade of goods and currency. Ironically, this emerging class now has a vested interest in sanctions continuing and in the survival of the Iraqi regime the sanctions

INTERNATIONAL NEWS DIGEST

Casino reopens in Lebanon

drives states

10 2 ST 4874



Casino de Liban, the biggest gambling and entertainment centre in the Middle East before Lebanon's 1975-90 civil war, reopened this week after 20 years. The famous casino, pictored above after its \$50m restoration. overlooks the Mediterranean north of Beirut. In addition to the 60 gaming tables, the lavishly refurbished casino offers five restaurants and a 1,200-seat theatre. A five-star 150-room hotel will be built shortly. In an attempt to lure back the international high rollers the casino offers three "super special rooms" where the minimum bet is \$1,000. Casino de Liban opened in 1958 and featured entertainers such as Charles Aznavour and Johnny Hallyday. It hosted the Miss Europe pageant from

Battle for UN job hots up

Asian candidates will become contenders for United Nations secretary-general unless strong African candidates committed to reform quickly come forward, western diplomats said last night.

Impatient with African members for refusing so long to withdraw support for Mr Boutros Boutros Ghali, despite the promise of a US veto, the diplomats said Asians contenders were already being mentioned. Mr Razali Ismail of Malaysia, president of the General Assembly, says that if Africa fails by default it should be his continent's turn to fill the position.

According to one senior diplomat last night, Japan could eventually be persuaded to offer Mrs Sadako Ogats the much admired UN high commissioner for refugees, and use its deep pockets to lobby on her behalf. Also mentioned are Mr Anand Panyarachun, former prime minister of Thailand and former UN ambassador, and Mr Jayantha Dhanapala, Sri Lanka's ambassador to Michael Littlejohns, New York

SA constitution approved

South Africa's new constitution was finally approved yesterday when the Constitutional Court accepted a revised text of the document initially passed by the Constitutional Assembly in May. The constitution will be signed into law by President Nelson Mandela next week at Sharpeville. Although the text was approved almost unanimously by the Constitutional Assembly, it was passed without participation of the mainly-Zulu Inkatha Freedom Party, which continues to demand greater Roger Matthews. Johannes

W3C picks standard for filtering Internet

The World Wide Web Consortium the Paris-based organisation children. which oversees the has formally endorsed a specification for filtering important effort by the Internet content, opening traditionally anarchistic the way to the adoption of film-style rating systems.

The consortium, which represents 156 members, said rate Internet content, it it had endorsed the Platform provides a technical means for Internet Content Selection (Pics) specification organisations, including as a W3C recommendation the highest "stamp of develop their own rating approval" afforded by the Pics was spearheaded by

the consortium as a practical alternative to the growing pressure for government intervention and censorship of the Internet. In particular, it was already

parents and schools to select the information which they consider acceptable for their

As such, the adoption of the Pics standard by the consortium represents an Internet industry to regulate itself.

While Pics does not itself for individuals and other Internet service providers, to systems, distribute labels for Internet content and create standard software and services capable of reading content labels.

Microsoft, SurfWatch, CvberPatrol and other Pics-compatible packages and Netscape, the leading Internet browser vendor plans to incorporate Pics technology in its future products.

Among Internet service providers and online information services, America Online, AT&T WordNet, CompuServe and Prodigy all provide free blocking software which will be Pics-compliant by the end of this month.

"Pics is a major step forward in the evolution of the Web and is another example of how the W3C is working to make the Web easier to navigate," said Mr Tim Berners-Lee, director of the consortium and creator of the Web. "Pics will allow Web users to find information they want and software companies have avoid information they developed would prefer not to see."

Cairo finds smooth way to cut bread subsidies

Riots ensued when the Egyptian government raised the price of bread nearly 20 years ago. So this time. determined to maintain an IMF-agreed budget deficit target of 1.1 per cent of gross domestic product, the authorities have chosen a more creative way to cut their E£2.5bn (\$735m) bread

Starting this month, the government will replace 20 per cent of the staple whole-wheat flour bread with domestic - and cheaner cornflour. This action will freeze wheat imports at their current level of 6.5m tonnes a year and is expected to save the government \$220m a year. Mr Ahmed Gewili, Egypt's

minister of supply, says: "Without subsidies Egyptian

estres [5 US cents] for a loaf of bread instead of the current 5 plastres." The new scheme would not increase the price of bread, he said. Egypt has to import more than a half of its total food requirements at a cost of \$4bn a year.

Although the Egyptians produced 5.5m tonnes of wheat last year, they had to import more than that to meet domestic consumption. at a cost of more than \$1bn. The Egyptians are per capita one of the world's largest consumers of wheat, using more than three times the

Europe. Individual annual consumption has more than doubled since 1960, increasing to 180kg today - 160kg of it in bread.

Most imported wheat

comes from the US, an esti-

NEWS: WORLD TRADE

average rate in the US or

followed by Australia and France respectively with about 500,000 tonnes each. The new corn-mix flour will be introduced gradually, to reduce the potential for a violent reaction from

the more than 20m people who rely on bread for half of their calories. The programme is first appearing in Greater Cairo's state-sponsored bakeries some time this week. If enough corn is collected,

some districts in Alexandria

will also be included. The Egyptian Ministry of Supply hopes the scheme will increase domestic corn production by 500,000 tonnes a year, from the curers, knowing they have a buyer in the government, will be encouraged to grow

drop rules on Jordan trade

By Judy Dempsey

Israel yesterday agreed to abolish a controversial trading system with Jordan and pledged to cut import tariffs, in an attempt to improve

dent of Carnival Cruise Lines, said: "The ship itself is the destination." The North American cruise market, accounting for 4.38m passengers in 1995, is estimated by Mr Adam Goldstein, Royal Caribbean marketing vice-president, to have grown by 5-10 per cent

this year, having stagnated in the previous two years. The European market of 967,000 in 1995, of which the UK accounted for a third and Germany almost a quarter. has continued to grow at an

taller than a 12-storey build-

ing - was delivered last

month by Fincantieri to the US Carnival group.
The vessel boasts the

world's largest floating

casino, four pools, seven res-

taurants and a 1,500-seat

theatre and is too large to

pass through the Panama

Canal. It will cruise the

Caribbean from its home

Mr Bob Dickinson, presi-

port of Miami.

annual 15-20 per cent. Mr Peter Wild, managing director of GP Wild, said: "The North American market has the potential to double in size in the next decade, while Europe has the potential, given the size of its population, to be just as big. The south-east Asian market, meanwhile, has hardly been touched."

Shipbuilding yards on that basis can expect to see more

cross-border trade between both countries.

The decision followed a meeting on the Israeli side of the Dead Sea between Mr Natan Sharansky, the Israeli industry and trade minister, and Mr Ali Abu Al-Ragheb, his Jordanian counterpart. It followed months of complaints by Jordanian businessmen that Israel was imposing high tariffs on their imports, especially to the West Bank, to stifle competition and hold captive the Palestinian market, esti-

Under the terms of the

The policy also meant long delays at the small and congested border crossing between Jordan and the West Bank. Mr Sharansky has been trying to expand the border crossings as well as develop a free trade zone which would benefit the fledgling Palestinian economy, hard hit by Israeli clo-

Dublin's fair | Broader horizons for cruise liners | Israel to city lures Citibank

Ireland's growing reputation as a European centre for companies' back office operations was boosted yesterday when Citibank, the US bank, announced plans to create 950 jobs processing international transactions for its corporate clients.

Citibank's decision to centralise part of its global financial services in Dublin follows similar moves by Merrill Lynch, Barings. Bankers Trust, Fidelity, the US financial services company. AlG insurance and leading multinationals such as Microsoft, UPS, the parcel service, and Whirlpool and Electrolux, the home appliance manufacturers.

Citibank said it was attracted by Ireland's competitive labour costs, the grant package and good telecommunications. This one investment will account for a third of all the jobs created by the International Financial Services Centre, Dublin's special 10 per cent tax area which was established

it also underlines the growing importance of service industries, which now create as many jobs as inward investment in manu-

office operations is driven by from one location," says Mr treated as subsidiaries. Michael Buckley, managing director of capital markets of the elimination of a disad-Allied Irish Banks, Ireland's vantage rather than the pro-

largest bank. Most institutions, while tending to operate in a highcost location - the so-called front office - have an incentive to relocate the less body entrusted with luring glamorous back office ser- foreign investment to vices to a low cost environ- Ireland.

in Ireland can save compa- office in the UK at Lewinies up to 50 per cent on sham where the bank costs because of reduced

business and language studies at school and univertion in 1995, 30 per cent were under European structural funds.

for the bank's European, money transfer custodial services. Barings relocated its entire fund administration

vision of an incentive," says Brendan Logue, director for financial services at the Industrial Development Agency, the government

Citibank said it remained "Establishing such centres committed to its main back employs 1.800 people.

overheads and economies of

ning the work, according to Mr Diderik Schnitler, exec-

Bankers Trust has now

scale," said Mr Richard Bruton, the minister for enterprise and employment. announcing the investment vesterday. Officials point to the

efforts made in promoting sity. Of the 32,000 new entrants to third level educaenrolled in business and administration courses. Part of the funding for personnel

Machines. the US computer company, uses its Dublin office to run its European treasury operations - the management of surplus cash within the company, trade transactions, and borrowing and lending within the

selected Dublin as the site operation out of Guernsey to Dublin.

the US bank persuaded the Irish authorities to change their legislation to allow the

"For Merrill Lynch, it was

International Business

"The consolidation of back international swap and derivatives business out of cost savings. We're telling Dublin, thus avoiding tax banks they can service their which would have been worldwide dealing rooms incurred if the banks were

utive vice-president at

market. Some 31 vessels worth a combined \$8.5bn are currently on order, according to GP Wild (Interna-

in Merrill Lynch's case, bank to "branch" all its

liner market was broken last week when Finnish yards won an order worth up to \$1bn to build the world's largest leisure vessel Royal Caribbean Cruise Lines has ordered up to two 130,000-ton ships from Kvaerner, the London-based shipbuilding and engineering

group. The contract will provide its Turku yards in Finland with work until 2000. The availability of tempo rary subsidies from the Finnish government worth up to 9 per cent of the construction price was crucial in win-

Kvaerner, said a low lira exchange rate and EU-approved subsidies provided by the Italian government previously had given the country's yards a substantial competitive advantage. Italian yards, led by Fincantieri, cantieri, previously accounted for about 40 per cent of the world cruise liner

tional), the UK-based cruise consultants Subsidies for all forms of shipbuilding had been due to cantieri, two to Kvaerner, be phased out under an

By Alison Maitland

and animal health.

Britain yesterday warned

the US not to try to force

cenetically modified maize

on to the European market

while concerns remained

about its safety for human

Mr John Gummer, the UK

environment secretary, said

in a BBC radio interview: "It

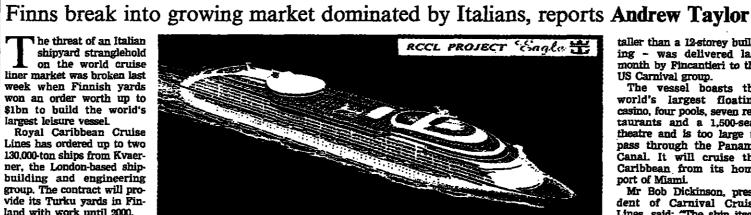
is true that the Americans

are trying to force this on to

Europe without us making

"One of the important rea-

our own minds up about it.



Soon to be built by Kvaerner: an artist's impression of the world's biggest leisure ship

ure this year by the US government to ratify the pact means that they are likely to remain in place for at least 12 more months.

Cruise liners are one of the few areas of shipbuilding to enjoy consistent growth over the past decade. The market is dominated by European builders, with Italian and Finnish yards leading the way, followed by French and German builders. There is no sign of this pace slackening. A total of eight ships, including the latest two from Royal Caribbean, have been ordered this year, with a total value of \$2.5bn, according to GP Wild.

Three have gone to Fintwo to Alsthom Atlantique OECD agreement. But fail- of France and one to MTW

food chain and not you."

The dispute over maize

threatens to create a trade

row with the US if it is not

0.6 per cent of this season's

US maize crop consists of

the modified maize, but

Commission officials have

warned all US maize could

be blocked if it cannot be

culture officials have written

to the European Commission

in the past week expressing

Senior US trade and agri-

segregated.

Schiffswerft of Germany. South-east Asian yards would also like to break into this growth market, given the substantial over-capacity in other areas of shipbuilding Rivals to Kvaerner for the Royal Caribbean orders included Mitsubishi of Japan and Chantiers de l'Atlantique of France.

Demand for more and bigger cruise liners is being driven by several factors: · rising demand for cruise holidays in North America, Europe and south-east Asia; holiday makers attracted to the higher quality and status provided by a new breed of super liners;

 larger ships with lower unit costs, meaning smaller

operators cannot compete on

The UK is one of a number

further advice from three EU

scientific committees, due to

antibiotic resistance gene

UK concern focuses on an

report later this month.

devastating pest.

 the introduction next year of new fire and safety regulations by the International Maritime Organisation, which has further increased the pressure on smaller operators with ageing fleets. Holland America Line

(HAL) warned this year that more small cruise line operators were likely to disappear following the failure last year of the Regency Cruise Line in the US. Smaller compamies, unable to match the big investments of larger ones, may find it difficult to compete even in an expand-

ing market. Carnival Destiny, currently the world's largest cruise ship - costing \$400m, capable of carrying more

voices concern over US maize

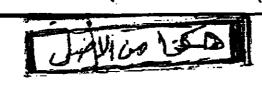
which has been spliced into retailers in several EU coun-

of European Union member sumption of the unprocessed states to be concerned about the new maize, developed by might confer antibiotic resisresolved soon. Only about Ciba, the Swiss chemicals tance to animals and thence group, to be resistant to a to humans. There are no health concerns about the EU approval has been maize once it is processed delayed by these environ-mental and health concerns. because the genes are broken down. The Commission is awaiting

The tough UK stance comes amid heightened consumer concern about food safety in Europe following the "mad cow" crisis. Consumer groups and

the Ciba maize. Government tries have also protested scientific advisers say there against a US genetically is a slight risk that conmodified soyabean, which has been approved by the maize, used as animal feed. EU as safe but is not segregated or labelled. Soya is used in 60 per cent of processed foods and there is concern consumers will have no choice about whether to eat the modified version.

The EU, mainly Spain and Portugal, imported about \$500m of US maize last year. A good EU harvest this year means they are unlikely to require imports until the



are strong enough to say to dissatisfaction at EU delays

the Americans that we in opening the market for

decide what we want in our modified maize and for rice.

mated to be worth \$2bn. "We have addressed these issues," Israel's industry and trade ministry said. "Trade is now bound to improve." Trade has amounted to \$5m a month since June, when a cross-border trade accord came into effect.

agreement, the "back-toback" system will be abolished. Since June, Jordanian trucks have had to unload at the border crossing into Israel and reload on to Israel trucks, which denied them the price advantage of cheaper labour costs in Jordan. Israeli officials said the policy had been introduced for security reasons.

sures that have been recently lifted.

. . .

Another complaint from the Jordanians was the higher tariffs they paid compared to Israeli exports to Jordan, which incurred a 10 per cent levy. The new deal



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FINANCIAL TIMES

Thursday December 5 1996 THE FINANCIAL TIMES LIMITED 1996



IN BRIEF

Emu drives states to capital markets

The push towards monetary union is driving many of Europe's federal states, regions, provinces and cities to the capital markets to raise money, according to a report published

Moody's Investor Services, the credit rating agency, says many of Europe's "territorial communities" feel they are being asked to shoulder increased responsibilities without having the means to carry them out. Page 20

Charge undermines Navistar earnings Navistar said fourth-quarter earnings were wiped out by a one-off \$35m charge taken to cover costs associated with abandoning its imtiative for a new generation of trucks. The US truckmaker, under pressure from a cyclical decline in commercial truck demand, is in a disagreement with unions over the company's new truck strategy. Page 17

LucasVarity plans aggressive targets The upheaval at LucasVarity is expected to intensify today as directors begin scrutinising detailed business plans from each division of the Anglo-US engineering group. Mr Tony Gilroy, president of the transition team, expects the seven divisions of Lucas Varity to come up with aggressive return-on-asset targets and some bold proposals for alliances, acquisitions and organic growth. Page 18

Sun bids \$159m for nursing group Sun Healthcare Group, a US care provider, has made a recommended cash bid for Ashbourne, valuing the UK nursing homes group at £95m (\$159m). The deal will make Exceler Health Care Group, Sun's UK subsidiary, the second largest nursing home provider by more than doubling its number of beds. Page 18

Saga to save \$200m on tax concessions Saga Petroleum, Norway's biggest oil explorer. is expected to save about \$200m through tax concessions on its \$1.23bn acquisition of Santa Fe, the Kuwaiti-owned UK North Sea oil and gas company. Page 14

Companies in this issue

1 Kenkko group Ashbourne 18 Kepco BMW 7 Kvaemer Banco Consolidado 17 Lagardère 17 Lion Natha Banco de Venezuela 17 LucasVarth Banco di Nanoli Commonwealth Bank CompuNet Continental Airlines Data Sciences Delta Air Lines Essynet

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Brazil mining sell-off faces delay US burger chain loses

Growing political opposition to Latin America's largest privatisation

By Geoff Dyer in São Paulo

The sale of Companhia Vale do Rio Doce (CVRD), expected to be Latin America's biggest ever privatisation, is facing delay because of increasing political opposition in Brazil.

The head of the National Bank for Economic and Social Development (BNDES), which is organising the privatisation,

told a Brazilian newspaper that the sale of the mining giant would miss the planned Mr Luiz Carlos Mendonça de Barros told Gazeta Merantil: The postponement will be long enough to allow all the

companies interested to have

lysis said the delay, which had been widely expected, reflected government concern that opposition to selling CVRD would endanger a constitutional amendment allowing the president to stand for reelection.

\$10bn-\$12bn, is one of the world's biggest natural resources groups, with huge reserves of iron ore and gold. It is also involved in aluminium smelting, steel production and transport.

In the first stage of the privatisation, the government had planned to sell a 40-45 per cent stake in CVRD ordinary access to the information they shares to industry investors

need." However, political ana- next February. However, this coincides with the likely timing of congressional votes on

the re-election issue. "The timing of the sale gave some people in congress the opportunity to blackmail the government," said Mr Murillo de Aragão of Arko Advice, a CVRD. valued at a total of political consultancy in Brasilia.

The sale of CVRD has become a key test of the government's commitment to pri-

Political analysts stressed that delays were common in privatisations in Brazil and that the CVRD sale would still probably go ahead, with March or April the earliest likely starting date.

have started to campaign against the sale, including two former presidents, Mr Itamar Franco, now Brazil's ambassa- nothing to do with congressiodor to the Organisation of nal politics, dismissed this American States, and Mr José

Sarney, leader of the senate. Mr Sarney, usually a close price for its shares, ally of President Fernando As well as the in Henrique Cardoso, hinted that he would support the reelection amendment if the government halted the sale of shares - to employees.

In a further complication, Mr Luis Eduardo Magalhães, leader of the lower house and another key Cardoso ally, proposed last week that more shares should be sold to the

However, in recent weeks general public, rather than to several leading politicians industry buyers, in order to defuse political opposition. However, Mr Mendonça, who

insisted that the delay had option on the grounds that the government would get a lower As well as the initial stake.

the government plans to sell 10 per cent of the equity - including 5.1 per cent of the ordinary A further 17-20 per cent of

the ordinary shares in the company will be sold to Brazilian and overseas investors later in 1997.

Commodities, Page 22



Trading at Matif, the French futures and derivatives exchange. Paris is competing with Frankfurt in a struggle to be the centre of the eurobond market

Matif plans euro-denominated futures

French derivatives exchange outpaces rivals

Matif. the French futures and derivatives exchange, vesterday stole a march on its competitors by announcing plans for a new range of futures European currency.

members called for a threemonth contract in euros to be introduced as early as April 1998, well before the planued introduction of the currency at the start of 1999.

The group also called for the creation of new one-month and five-year contracts denominated in euros, and raised the possibility of a 30-year contract to provide products with the

broadest range of maturities. 10-year notional franc contract mist with Vereinsbank of Ger-The product modifications should be converted into a many, said Paris had competiand new contracts are part of euro contract with a face value tive advantages over Frankfurt Matif's strategy to survive in products based on the single what will be an increasingly French government euro- of the eurobond market. competitive market among denominated bonds alone, or A working party of Matif European futures exchanges on those of a number of govafter the advent of the euro. They come after London's Liffe euros with maturities of 81/2-

> contracts last month. Matif's proposed threemonth euro contract would be created by converting the existing three-month Pibor

£104m (\$174m).

heart of Paris.

The George V - where a

standard double room costs

FFr2,800 (\$540) excluding

breakfast - is in need of refur-

bishment after years of under-

investment. Prince Alwaleed,

whose interests include stakes

in EuroDisney, the Four Sea-

sons hotel group, the Plaza

hotel in New York and Citi-

corp, the US bank, is believed

to be considering spending up

to £50m to restore the hotel to

its former splendour. He said

yesterday that it had the

potential to be one of the most

successful hotels in the world.

the second of the 17 Exclusive

hotels to be sold by the televi-

sion and leisure company,

after the sale two weeks ago of the Hyde Park Hotel in Lon-

don for £86m to Mandarin Ori-

hotels group, in January.

The 258-room George V is

futures contract. The working party also rec-

of 100,000 euros, either on ernments issuing bonds in

market and DTB in Germany 10½ years. The 10-year Ecu contract launched euromark futures 10-year multiple issuer contract in euros or into a pool of tant." lower-quality financial instru-

In a conference hosted by Matif in Paris yesterday, Mr ommended that the existing Martin Hüfner, chief econo-

Saudi prince pays

£104m for Paris

Mr Gérard Pfauwadel, Matif chairman, said: "For once we have excellent cards in our hands. We are the only European exchange to give such visibility to our strategy. will either evolve into a Liquidity and timing in this business are extremely impor-

> The new three-month contract on euros would be based on the underlying average inter-bank rate offered by 20-30

area. It would carry a face value of 1m euros.

Matif is likely to offer incentives - such as reduced commissions - for those who shift quickly from the existing franc PIDOT TO contract, in an effort to ensure the transition happens rapidly and liquidity is maintained.

Yesterday's announcement comes in the wake of the collapse in April of the planned co-operation between Matif and DTB.

Last month Matif announced an agreement with the Chicago Mercantile Exchange to

Capital markets, Page 20

fight over brand in Denmark

By Hillary Barnes in Copenhagen

A Danish frankfurter stall operator has inflicted what may be the first defeat on McDonald's in its efforts to protect its brand name.

The US hamburger chain, which pursues cases worldwide, yesterday lost its action against Mr Allan Pedersen. who runs a stall called Mc-Allan in the Jutland town of

Silkeborg. Denmark's Supreme Court ruled that he did not infringe McDonald's right to the "Mc prefix when he called his stall McAllan's.

The court said "Mc" and "Mac" were prefixes in common use and that protection could not be extended to a personal name, unless there was a risk the name could be mistaken for McDonald's. In this

case there was no such risk. Mr Pedersen earned the nickname McAllan after a birthday celebration many years ago over a bottle of Macallan, a Scotch whisky, and named his stall McAllan with the permission of Macal-

McDonald's, which opened a restaurant across the street from McAllan, was not amused, especially when its protests resulted in a boom in business for its rival from local people irritated by its attack on Mr Pedersen.

Last year, after Mr Pedersen refused a request from McDonald's to stop using the McAllan name, McDonald's won its case in Denmark's Commercial and Maritime Court

McDonald's lawyer argued that if other restaurants used the "Mc" prefix, the McDonald's brand name would gradually be diluted and fall into disrespect.

Supreme Court Mr Pedersen's lawyer, Mr B. E. Jespersen argued that the McAllan frankfurter stall, where customers stood outside, had little in common with a McDonald's restaurant.

He said McDonald's attempt to close the stall was an exercise in restraint of competition of "unacceptable dimensions". McDonald's could not claim an exclusive right to the prefix Mc, which originally meant

Singapore Airlines in talks with Sempati

By Manuels Saragosa in Jakerta and James Kynge in Singapore

Singapore Airlines, the national carrier, has begun negotiations to take a stake in Sempati Air, a private airline controlled by the youngest son of Indonesia's President

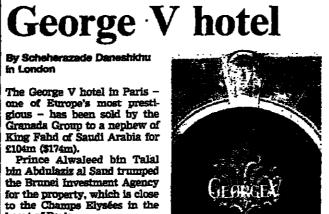
Singapore Airlines said talks had begun on forming an "equity relationship" but gave no more details. Industry analysts say the airline, one of the world's

most profitable, has been looking for ways to expand in the booming Asia-Pacific region. Passenger and cargo traffic between Indonesia and Singapore has been growing rapidly and is expected to remain buoyant as Indonesia's economic growth continues.

Sempati's controlling shareholder is Mr Hutomo Mandala Putra. Other large shareholders include a military pension fund and Mr Mohammad Hasen, a timber tycoon and close associate of Mr Suharto. The airline flies to several cities in Indonesia and

recently started flights to Kuala Lumpur, Singapore and Perth in Australia. It has been planning an initial public offering for more than a year, but a recent downgrading of its debt by the state-owned rating agency Pefindo brought to light financial problems.

Sempati, known to be in urgent need of a capital injection, needs to restructure its debt. The IPO was originally scheduled for October, and its posiponement is expected to worsen the company's finan-



The George V: famous Paris hotel in need of refurbishment

the bid. The George V made an operating loss of £200,000 on turnover of £16.9m in the year to January 31. Kingdom Establishment, Prince Alwaleed's holding company, said: "It may seem a full price but we believe ... we will get the returns we are looking for on this investment."

It emerged yesterday that an earlier offer of between £700m-£750m by the prince for the whole Exclusives portfolio, which was rejected by Granada, was made in partnership with Marriott International, the Washington-based hotel group that is also bidding for many of the hotels for its luxury Ritz-Cariton brand. The Brunei Investment

ental hotel group. Granada is disposing of the Exclusive Agency had been negotiating for the George V through The hotels, with a book value of 2801m, after a \$3.9bn takeover Audley Group, a newly formed UK-based company owned by of Forte, the UK's largest the agency which is seeking to acquire some of the world's The £104m price tag for the freehold in the depressed Paris best hotels. The agency transferred ownership of the luxurihotel market is 13 per cent ous Dorchester hotel in Lonabove the 592m book value and above the £100m at which the don and the Beverly Hills hotel hotel was revalued by Christie in California to the Audley & Co, the surveyors, during Group, earlier this year.



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This announcement appears as a matter of record only.

rs in Royal Neckloyd N.V. and other entitled parties are invited to attend an Extraordinary Ge ing of Shareholders which will take place on Friday 20 December, 1996, at 10.00 hours at the head

The main item on the aganda concerns the authorisation of the Executive Board to contribute Nections's ocean

container shipping business into a joint venture - to be named P&O Nedfloyd Container Line - together with the ocean container shipping business of the Peninsular & Oriental Steam Navigation Company.

To obtain entry to the meeting and to be able to exercise the rights attached to bearer shares, holders of bearer shares must have lodged their shares at the latest on Tuesday 17 December, 1996 at the office of

ers wishing to be represented at the meeting through a written proxy are being advised that their proxy must have been signed by the rightful owner of the relevant share(s). In addition, the form of proxy

must have been received in the office of the Company by shall or fax not later than on Wednesday 18

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ber, 1996 (Secretarial Executive Board). When registering, the holder of bearer shares will rece

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COMPANIES AND FINANCE: EUROPE

Saga to save \$200m on N Sea buy

Saga Petroleum, Norway's biggest oil explorer, is expected to save about \$200m through tax concessions on its \$1.23bn acquisition of Santa Fe. the Kuwaiti-owned UK North Sea oil and gas

Saga finance director, confirmed that, under Norwegian law, interest on debt incurred to buy Santa Fe was fully deductable against Norwegian taxes at a mar-

ginal rate of 78 per cent. Oil sector analysts said

further \$50m in savings some lengths yesterday to available in Saga's results most field operators tend to represents Santa Fe's UK tax dismiss fears that the com-

Market concerns that Saga paid too much for Santa Fe were behind the slump in the company's shares Mr Jan Peter Valhelm, yesterday when they saga finance director, con-resumed trading on the Oslo bourse after a two-day sus-

> NKr100.5. A sizeable number of Saga

The shares opened NKr9

Saga executives went to pany had paid too high a price for Santa Fe.

They pointed to the substantial value that should flow to shareholders from the acquisition, which should result in "more than 15 per cent return on equity after tax" at an average oil price of \$18.50 a barrel. The lower at NKr96.50, before latter is well below current levels but in line with many price forecasts for 1997.

The executives also this was equivalent to a 3 shares are held in the US, pointed to the prospect of a gian offshore industry.

next February.

The effective date for the transaction is June 1996, so tive after-tax cash flow" at Santa Fe for the second half of the year.

ure could be close to \$100m. acquisitions in the Norwe-

No details were provided,

Aller 1850m les capital. The effect will be to terday briefing leading earnings per share, although fields have risen by 35 per reduce the cost of the shareholders. ures would only be made acquisitions, in part because estimates of reserves.

Executives said Saga's Saga should also benefit knowledge of Norwegian from what executives said fields close to some of Santa would be "a substantial posi- Fe's assets should also prove valuable.

Saga's advisers said the low valuations placed on Santa Fe by some analysis but it was thought that fig- did not reflect such "upside." Saga also pointed to its Fe were thought to be about record in five previous asset \$800m. The next closest bid - by Conoco - was thought

to be in the region of

Mark to the contracts that

Securitas sees few barriers to growth

The Swedish group has thrived on outsourcing growth and hard-pressed police

Securitas, one of Europe's leading security groups, practises what it preaches. At corporate headquarters in Stockholm, visitors must negotiate uniformed guards and thick glass security doors before gaining admission to management areas. Even the cloakroom coathangers, fixed to their rails, are theft-

proof. Such attention to detail has served the Swedish group well. Over the past decade profits have grown at an annual rate of 37 per cent and operating margins have widened from 1 per cent to

7.5 per cent. Securitas has been an eyecatching performer in a traditionally unglamorous sector, and its shares have surged more than 80 per cent this year on the Stockholm

The company, whose largest owner is Latour, a Swedish investment company, with a 16 per cent stake, has seen its market capitalisation reach SKr13bn (\$1.91bn) - leaving it poised to enter the FT500 list of Europe's

largest 500 companies Mr Thomas Berglund, Securitas chief executive, traces the group's rapid growth to its decision in the mid-1980s to revamo its corporate management and focus on core security operations, while retreating from other fields such as contract cleaning. That step has coincided with new opportunities in the security market, amid an increasing outsource their security

requirements. The outsourcing trend is bolstered by growing financial and time constraints on the police. In France, bracing itself for another outburst of terrorism after Tuesday's rush-hour bomb in Paris, officers may have more important things on their minds than watching for break-ins. According to Securitas, the *gendormerie* refuses to respond to private alarms unless a break-in has been verified – creating a valuable niche for security service providers. The posi

tion is similar in Norway. Today Securitas's divisions encompass broad-ranging security services to companies, cash handling and alarm services for banks and retail clients, and home security. The biggest unit is its large company-related activities, accounting for 55 per cent of group sales. One lucrative area is provision of airport security. Securitas handles security at 20 airports in five countries, and is optimistic of winning new

has shown a strong appetite for acquisitions. This year the group has purchased 10 at a cost of about SKr1bn. It now has a presence in 14 European countries and sales are likely to be close to SKr9bn this year.

Mr Berglund dismisses suggestions that the company ought to consolidate



Police have better things to do than answer faulty burglar alarms. Emergency services at the Paris station where a bomb killed two people on Tuesday

before launching into a new round of expansion. Buoyed by a strong cash flow, Securitas will continue its march into European markets, he

One factor in Securitas'

favour as it seeks to manage its rapid growth is its flat strategy which has eased organisational structure. separate Mr Berglund from workers on the ground. The Securitas model involves working through local management rather than drafting in Swedish executives to newly acquired subsidiaries.

ket.

he company identifies the difficulty of finding sufficient numbers of suitable staff as the only curb on its growth. Investment in personnel is

per cent of total costs, but companies in Scandinavia," has paid dividends. In the he says. Bolstered by a 40 per cent late 1980s, annual turnover of Securitas guards was as much as 100 per cent. This has been reduced to 30 per cent by increasing wages

and improving training - a recruitment costs Mr Berglund illustrates the point with the UK maroccur where Securitas acquired Security Express Four countries - Gerearlier this year. He criti-

cises the UK for "low wages. poor training, and lack of basic values for the Mr Peter Lawrence, Nordic equities specialist at Kleinwort Benson, the UK investment bank, applauds the

staff-oriented approach. substantial, representing 60 if not the best, managed

share of its domestic Nordic market, Securitas' prime focus is western Europe, where it has a 3 per cent market share. Although the group's organic growth was 6 per cent last year, it expects future expansion to principally

many, the UK, France and Italy - account for 75 per cent of the total European market. Securitas is present in all of these except Italy. But with outsourcing on the increase there, Italy would be a next logical step for the

group. staff-oriented approach. Beyond that, the company "Securitas is one of the best, is looking to expand eastward. It is already present in

Poland and, says Mr Berglund, the Czech Republic could be next.

The company's rapid expansion has fostered high expectations among investors. Its heady price/earnings ratio of 35 would be vulnerable to an aggressive derating were Securitas to start missing targets, Mr Lawrence

However, Mr Hakan Winberg. Securitas chief financial officer, sees little to interfere with the group's prospects of expanding at an annual rate of 2 per cent above GDP growth, in line with overall market growth. "Of course, our rating creates expectations. But we see it as a stimulus," he

Greg McIvor

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Sumitomo Trust

& Banking Co., Ltd. Financial Results as of 30th September1996 ¥11,649 ¥(**325**,535) 86,905 (325,019) 15,497,648 Total Assets on Banking Accounts 15,283,198 15.605.077 32 (21,452 Total Assets in Trasi Account 32.919.837 33,442,756 ¥3,00 per stane ¥4.00 per share

The Interim Report for 6 months ended 30th Sept will be available upon request from January 1997. Please direct enquiries to the address below.

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Cemex subsidiary secures \$850m loan

Valenciana de Cementos, the Spanish subsidiary of Cemex of Mexico, the world's third-largest cement producer, has secured a syndicated loan worth \$850m. The loan, the biggest negotiated by a Spanish company, will be used to refinance existing debt at Valenciana and at other parts of Cemex, the company said. The loan, denominated in several currencies, has a maturity of seven years.

Cemex shares rose on the news. Three series of Cemex shares were among the top 10 percentage gainers on the Mexican bourse. Cemex B, A and CPO series were up 2.96 per cent, 2.88 per cent and 2.52 per cent, respectively. "This is great news - Cemex is a good company. Dealing in the stock is heavy, it's in demand," said a floor trader. "It was already cheap and foreign bargain hunters have stepped in to buy the stock."

Analysts' reaction to the deal was more measured. however. "It's good news but it just improves Cemex's. repayment schedule. It's more of the same," said Mr Jaime Fernandez, an analyst at the Interacciones brokerage. "The fact that Cemex is rallying is due to it being a blue chip stock and, in the current situation, dealers are buying what they are familiar with." Analysis said debt was one of Cemex's main stumbling blocks, although the company itself was considered one of the best in its sector.

Mercedes-Benz on target

German carmaker Mercedes-Benz said yesterday it was confident of achieving its 1996 sales target of DM75bn (\$48.6bn). Chairman Mr Helmut Werner told the German daily Handelsblatt he was "very satisfied" with the development of earnings.

He said the company would sell significantly more than 600,000 cars, and have unit sales of 840,000 commercial vehicles, as reported previously. Mr Werner said he was confident Mercedes' commercial vehicle unit would be profitable in 1998, although business in the division was still unsatisfactory. AFX News, Frankfurt Montral

Saab, the Swedish carmaker, said US November car sales rose 37 per cent from a year earlier, to 1,878. In the 11 months to November, sales were up 7.5 per cent at

Bezeq looks to multimedia

Bezeq, Israel's state-owned telecommunications network, plans to develop multimedia as its main business in a move to diversify and respond to growing competition in the industry, according to Mr Isaac Kaul, the outgoing director. Mr Kaul added that Bezeq would have achieved 100 per cent penetration of the telephone and cellular phone market in Israel by the end of the decade.

Bezeq plans to base its multimedia services on the transfer of voice, data, pictures and graphics, the main strengths of Israel's high-tech industry. However, Mr Kaul said it was up to Israel's communications ministry, which oversees Bezeq, to allow the company to introduce new technologies. The ministry has said it would open Bezeq to more competition, and even deregulate the domestic network. But it has still to decide whether to allow Cable and Wireless, the UK telecoms group, to increase its stake in Rezen C&W holds a 10 per cent stake, which it is interested in raising by a further 10 per cent.

Judy Dempsey, Jerusalem Tele Danmark sells card stake

Tele Danmark, the Danish telecoms company, has sold its 50 per cent interest in Danmoent, developer and system, to the PBS Group, the Danish banks' electronic payment service.

Danmoent cards carry a small electronic chip which can be "loaded" with credits from a bank account and are designed to be used to pay for small purchases. Visa recently bought worldwide rights to use the Danmoent system under the Visa name. AFX News, Copenhagen

KLM to renovate fleet

KLM, the Dutch airline, plans to spend F1 103m (\$59.5m) on modernising its fleet of 11 Boeing 747-300s, the newspaper De Telegraaf reported. The airline said the measures, aimed at delaying the need for new aircraft, would yield annual savings of at least FI 18m. The modernisation is expected to ground aircraft for an AFX News, Amsterdam

Suez posts FFr60bn sales

Suez, the French financial and industrial holding company, has posted sales of FFr60.27bn (\$11.5bn) in the nine months to September, against Ffr69.76un a year earlier, on a like-for-like basis. Banque Indosuez did not contribute to operating profit in the third quarter, after the divestment of Suez' 53 per cent holding in July.

Ebro Agricolas ahead

Ebro Agricolas, Spain's leading sugar producer, has posted 1996 net profit of Ptas.4bn (41.6m), up from Pta4.65bn a year earlier. Sales climbed 4.2 per cent to AFX News, Madrid Pta160bn, the company said.

Heidelberger Zement healthy

Heidelberger Zement, the German cement company, said sales rose 5 per cent to DM4.8bn (\$3.1bn) in the nine months to September, buoyed by double-digit growth rates in the third quarter. For the full year, the company expects "positive influences" on operating results, barring extreme weather conditions in the autumn. In 1995, it reported net profit of DM469m on sales of DM6.049bm. AFX News, Heidelberg

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Investors digest Thomson implications

David Owen and Bernard Gray report on ramifications of suspending the group's privatisation

ovements in share prices told most of the tale yesterday, as the implications of the surprise suspension of the Thomson privatisation started to sink in for the

companies involved. After the unexpected overturning of the French government's decision to award Thomson to Lagardère, the magazines to missiles group, Lagardère's shares plunged more than 10 per cent to FFr140 as soon as trading restarted on the Paris stock exchange.

The fall reflected the blow to the ambitions of Lagardère to dominate the French defence electronics business. Lagardère intended to disnose of the multimedia television arm of Thomson to Daewoo of Korea, but would have kept Thomson-CSF, the defence electronics group and pooled it with its own missiles and space business.

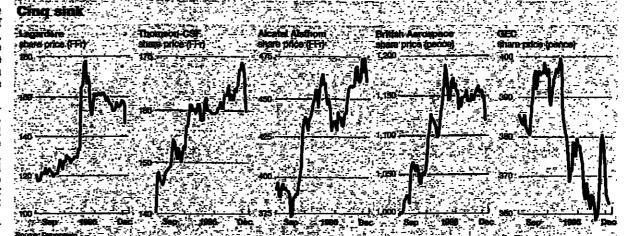
Matra Défense-Espace. The acquisition would have created Europe's largest défence electronics combine, with sales of about FFr60bn (\$11.34bn), second only to Lockheed Martin of

Although Lagardère said that it would form international loint ventures in relevant parts of Thomson's business – in missiles with British Aerospace or space with the UK's General Electric Company – Lagardère would have been very much in charge.

Ironically, as Lagardère's shares were hit because it ried that France might not may now fail to get Thomson, shares in Alcatel, the telecoms giant which had been vying with Lagardère to buy Thomson, fell because investors feared that its ambition could resurface.

By early afternoon, Alcatel's shares were down FFr15.10, or more than 3 per cent, at FFr460, as the market realised that Alcatel chairman Mr Serge Tchu- announcement that the sale ruk's hopes of adding Thomson to his group's diverse range of businesses could vet be revived. Anglo-Saxon investors in

particular are sceptical about Alcatel's plans to buy Thomson, since they view the telecoms giant as a



group which needs to focus on its core telecoms business rather than crusade into new areas it knows little

Alcatel is undergoing a wide-ranging restructuring exercise, and investors want to see the results of this before the company even considers expansion.

he consensus was that both bidders would be invited to produce revised plans which took into account the French parliament's fears about the prospects for Thomson's multimedia business.

However, whether Lagardere could change the terms of its offer enough to remove the privatisation commission's reservations remains in question.

The commission was worbe able to enforce the undertakings on investment and job creation which Daewoo has given in its bid to buy the television manufacturing business. It may be impossible for Lagardère to re-jig Daewoo's participation in a way which will resolve the

Daewoo officials in Korea were incredulous at the of Thomson Multimedia had been suspended. When first told of the news by AFX Asia Mr Yang Jae-vol Daewoo Electronics president, said: "I can't believe this. We did not expect this kind of an outrage.

Jean-Luc Lagardère: his group has suffered a setback in its Mr Bae Soon-hoon, Daeplans to dominate the French defence electronics business

woo Electronics chairman. In the UK, share price had earlier said that, if the movements were also reveal-Thomson acquisition was ing. The slump in BAe's blocked. Daewoo would shares, and the relative lack nonetheless proceed with of reaction of GEC's invesplans to build consumer tors, was a good reflection of electronics plants in France as part of an effort to gain

But the rebuff to Daewoo is likely to be viewed as blow to national pride by the Korean media, which has already said that French opposition to the deal was

trade barriers.

the implications of the Thomson wrangle for the European sales and avoid two companies. BAe's 27p fall to £11.211/4 was a clear indication of the

largely based on racism.

blow to the company's international strategy. BAe has formed a deep alliance with dère is part of BAe's strategy for the rationalisation of the Lagardère, with the two companies pooling their missile interests. They had

tronics subsidiary, GEC-Marconi, with its counterpart Thomson-CSF to create a world scale defence electronics group.

closed unchanged at 364p yesterday. GEC bad ambi-

tions to pool its defence elec-

ecause of the great B ecause of the coverlap between Marconi and Thomson CSF's business, such a deal would have produced substantial savings by eliminat-

ing duplication of effort. But, unfortunately for GEC, it was working with Alcatel on such a proposal, and Alcatel had lost the bidding war. Yet while Lagardère has been hit by yesterday's announcement, it is not clear that Alcatel or GEC will gain.

missile business into the

There was also a possibil-

ity that the two companies

aspects of Thomson's

decision to reject the current

BAe Dynamics missile ven-

The link-up with Lagar-

BAe is talking informally to

most important European

defence contractors in the

hope that it can strike deals

and alliances as a precursor

to deeper mergers.

ioint venture.

ture into doubt.

To the extent that the situwould co-operate on other ation has become fluid, it gives GEC a hope that it can defence interests. Yet the rekindle its ambitions for a grand alliance with Thom-Lagardère bid throws everyson. But the apparent deterthing but the existing Matramination in Paris to keep Thomson French may mean that neither of the UK's big defence companies may ben

The progress of rationalis European defence industry. ing in the European defence industry will also have suffered a further blow. Europe has lagged far behind the US in the consolidation of its defence industry as a reaction to the end of the cold

While its main area of expertise is in the aircraft Despite the fact that the business, BAe is also European market for defence involved in making increasgoods is only half the size of ingly sophisticated computer that in the US, it remains and weapons systems operbadly splintered.

Effort in high technology ate together. The systems integration business is now research and development spreading rapidly, from has been duplicated, while fighter aircraft to areas such uneconomic, short production runs for bespoke equip-BAe is therefore interested ment for different countries in continental defence comhas forced up defence equippanies with similar skills, ment costs. such as Thomson in France

Privatisation of the French and STN in Germany. Yesindustry was a necessary terday BAe signed a deal to step towards mergers of take part ownership of STN defence companies across and run its naval systems national boundaries which business, but the difficulties would allow rationalisation with Thomson are a much to occur. The problems with Thom-

more important blow to its systems integration ambison have retarded progress towards that aim, and the entire European industry While BAe has clearly suffered a set back, it not clear may be poorer as a result. that GEC will benefit - one Additional reporting by reason why its share price

New executives at Swiss insurer

William Hall in Zurich

Zurich Switzerland's second-biggest insurer, has signalled it wants to shake up its financial performance by appointofficer and new chief financial officer.

Mr Markus Rohrbasser, 42, former chief executive of will take over as chief financial officer, while Mr Laurence Cheng, 49, the Cana-Investment Management in They join the corporate executive board and will effectively replace Mr Rolf Hänggi, 53, who has done both jobs for the past

announced in summer he management division. would retire and become a vice chairman of Roche, has verseen a near-quadrupling folio, to SFr106.9bn (\$81.4bn). In the first six months of income rose 21 per cent to

However, Mr Tom Bennett, an insurance analyst with Paribas in London, welcomed the decision to split

officer and chief investment officer. He said Zurich's Insurance, investment performance over the past decade had been "safe rather than spectacular". The new appointments were a "sensiing a new chief investment ble move by a company that wants to enhance share-

holder value". Mr Rohrbasser's appointment is the more surprising Union Bank of Switzerland's of the two. Until a year ago North American operations, he was running UBS's important North American operations and, given his age, seemed to be marked dian head of Zurich out as a high-flyer inside UBS. However, the arrival of Chicago, assumes the role of Mr Mathis Cabiallavetta, chief investment officer. UBS's new chief executive. led to a management reshuffle. Mr Rohrbasser stepped down from the enlarged executive board to assume the management of special projects in its private bank-Mr Hanggi, who ing and institutional asset

Mr Rohrbasser's appointment is a sign of the growing competition between the big in Zurich's investment port- Swiss banks and insurance companies for executives. Mr Lukas Mühlemann, Swiss 1996, Zurich's investment Re's chief executive, takes over as chief executive of Credit Suisse next month. Mr Rohrbasser, like Mr

Richard Thornburgh, Credit Suisse's new chief financial officer, has a strong corpothe role of chief financial rate finance background.



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Belgian steel partnership called off

By Neil Buckley in Brussels

Cockerill Sambre, Belgium's biggest steelmaker, has called off plans for a partnership with Usines Gustave Boël were later told that the world steel prices. Boel, a small privately- company was likely to sign a owned steel company, in long-mooted partnership Sambre announced a firstwhat could be blow to the steel industry of Wallonia, Belgium's French-speaking

southern half. Cockerill Sambre, whose shares were suspended for three hours in Brussels yesterday pending an announcement on the partnership. also denied speculation that it might merge with Forges

loon steel company. Plans for a BFr1.5bn injection into Forges de Clabecq are being probed by the European Commission. Mr has a viable future.

Unions at Usines Gustave agreement with Hoogovens, the Dutch steelmaker. Bost staff fear the deal could lead to closure of part of the business and job losses.

Cockerill Sambre said an examination of the profitability, sensitivity to the economic environment and financial needs of the groups de Clabecq, an ailing Wal-nership with Boël was not in sidering such a partnership.

had concluded that a partthe interests of either group. "A lasting future for Boël (\$46.5m) injection of state aid could not be guaranteed without weakening Cocker-

ill," the company said.

Karel Van Miert, EU compe- has been hit hard by the eco- ucts, said yesterday Boël tition commissioner, is yet to nomic downturn in neighbe convinced the steel maker bouring France and Germany in the first part of the this year, and the slump in

In September, Cockerill half loss of BFr180m and launched a three-year costcutting plan involving redundancy for a fifth of the workers, or about 2,000 jobs. It added that it was

looking for a partnership with a similar sized group to reduce costs. It emerged last month that Cockerill and Boël were con-

aimed at safeguarding as many jobs as possible and supporting the Walloon industry. But Cockerill, not want to Cockerill to which specialises in high-The Walloon steel industry margin coated steel prod-

needed a partner with surplus capacity in semifinished products, and which could also provide strong future prospects for utilising Boël's plant at La Louvière, southern Belgium.

It said the groups could not be partners owing to an "absence of complementary aspects and worthwhile economic synergies between the Mr Robert Collignon,

minister-president of the Walloon regional government, which remains the majority shareholder in Cockerill, had said earlier he was committed to preserving as much as possible of the Walloon industry, but did enter a partnership which might weaken it.

Wheelock almost halved at interim stage

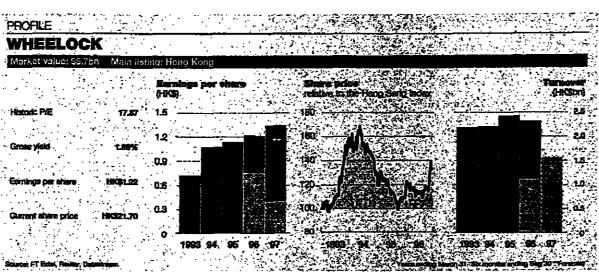
By Louise Lucas in Hong Kong

Wheelock, the Hong Kong holding company for the late Sir Yue-kong Pao's listed corporate empire, reported net profits for the six months to September nearly halved to HK\$788m (US\$101.9m).

The results were broadly in line with analysts' expectations. Mr Gonzaga Li, chairman of Wheelock, looked to Hong Kong's "generally improving economic environment" to fuel further growth.

Last year's figure of HK\$1.51bn included nonrecurring contributions worth HK\$990.5m arising from asset swaps between group associates Wharf and New Asia, as well as investment disposals.

asset and investment disposals netted HK\$188.9m, and a



department stores owned by Lane Crawford, its retail

Wheelock is still viewed in the current first half, by analysts as chiefly a property company, although it seeks conglomerate status Kong's property market, on account of its interests in which had been sluggish in telecoms, ports - through 1994 and 1995, resulted in one-off loss of HK\$70m was on account of its interests in taken as a result of closing telecoms, ports - through

associate company Wharf and Wheelock's own retail and trading activities. Wharf accounted for some 70 per cent of the interim profits. The improvement in Hong

following the termination the retail side Lane Crawford was hurt by the move into Singapore - its store there was closed in September - and flat consumer spending in Hong Kong. Analysts question the strength of the trading side

last month of the Wheelock NatWest investment-banking joint venture. The group is examining further opportunities in this area, and its brewery joint venture in abead of schedule in order to meet demand for "Largo"

Earnings per share for the interim period slumped 47.9 per cent, from HK0.75 to HK0.391. Jardine Fleming Securities is forecasting HK\$1.31 for the full year. up 7 per cent on the previous year's HK\$1.22. Directors are proposing to maintain the interim dividend at

 Wheelock Properties has been granted approval for a 2.5m sq ft residential project in Sham Tseng in the western New Territories, reports AFX-Asia.

The company added that its Plaza Hollywood shopping development in Diamond Hill would be opened in the first half of next year, with 90 per cent of space leased. The first phase of the residential part of the project, with an area of 1.16m so ft. would be put China with Foster's of Aus- up for sale in the second

ASIA-PACIFIC NEWS DIGEST

Highlands and Inco in exploration link

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Teports Evented

Highlands Gold, the Papua New Guinea-based mining group facing an unwanted A\$420m (US\$338m) takeover hid from Canada's Placer Dome, has reached an agreement allowing a subsidiary of inco, the world's largest nickel producer, to "farm into" two of its exploration areas in Indonesia.

The agreement means ingold will take up to 60 per cent in the two areas, both of which are in Aceh. northern Sumatra, in return for funding exploration costs of US\$10m. Although the deal was only announced yesterday, Highlands said it had been negotiated before Placer's bid.

Highlands has called in Baring Brothers Burrows to prepare an independent valuation of its assets, which it says should be sent to shareholders by early January. It repeated its assertions that Placer's offer failed to recognise the value in Highlands' two "advanced" - but as yet undeveloped - mining projects, at Frieda River and

Lion Nathan upbeat on China

Growing entry barriers for foreign brewers would enhance the value of Lion Nathan's two breweries in China, said Mr Douglas Myers, managing director. He said earnings before interest and tax at the Wuxi Brewery in southern China had almost doubled in the past year. Mr Myers told shareholders at the annual meeting that

the company's number one target was to improve earnings in its Australian breweries, which include Toohey's, Castlemaine and Swan. "The good news is that the Australian beer market, unlike New Zealand's, is not declining." He said the company had the financial capacity to reverse its slipping market share in Australia.

Indosat allays rate cut fears

Indosat, the Indonesian satellite telecoms carrier which recently proposed to cut the rates it charges AT&T and Singapore Telecom to carry their traffic, has dismissed concerns that this would hurt its earnings.

Indosat said the reduction in agreed rates with Singapore Telecom would translate into a 7.6 per cant savings in its payments to the group, as Indonesia has more outgoing calls to Singapore than incoming calls. The reduction with AT&T will depress Indosat's

telephone revenues by 0.57 per cent, but the company said the impact on on telephone revenues "will not be too significant", because traffic volume between the two countries was growing at between 15 per cent and 17 per cent annually. News of Indosat's accounting rate changes has reinforced wider concerns about increasing competition in the international telephone business, as US-based call-back services become increasingly popular. Manuela Saraoosa, Jakarta

Goodman Fielder sells unit

Goodman Fielder, Australia's biggest independent food manufacturer, is selling its European starch business known as Latenstein Zetmeet - to Avebe, the Dutch

co-operative group, for A\$28m (US\$22.9m). Goodman said the business had been only a small part of its European food division, and was not providing an adequate return. It had sales of about A\$72.8m in 1995-96 and accounted for about 6 per cent of total sales at the European food business.

CBA close to pensions deal

By Nikki Tait in Sydney

Commonwealth Bank, the Australian commercial bank, has emerged as the likely buyer of the Commonwealth Funds Management business, which is being sold off by the federal government. The fund manages about A\$8bn (US\$6.4m) of pension fund money for public

Mr John Fahey, finance minister, said vesterday that Commonwealth Investment Services, a wholly-owned subsidiary of the bank, had been selected as the preferred bidder.

Towers Perrin, the international pensions and actuarial consultancy firm, had been chosen as the preferred buyer for CFM's "Total Risk Management" asset consultancy subsidiary.

needed to be completed. attractive proposition.

"Final sales contract negotiations are expected to be concluded prior to Christmas," said Mr Fahey.

Other potential buyers at the outset were thought to include Lend Lease, ANZ, Mercantile Mutual and AMP. although a number of these were believed to have

dropped out of the auction. CFM's main clients include the Commonwealth Superannuation Scheme and the Public Sector Superannuation Scheme. It also manages pension fund money for Telstra, the large telecoms group, and Australia Post. The new conservative federal government is seeking

to partially privatise Telstra

Fund management business normally sells for about 1-2 per cent of assets under management. However, it has been recognised that No price for the likely cuts in Australia's public deals was disclosed, with the sector and uncertainty surminister saying that some rounding Telstra's ownerfinal due diligence checks ship might make CFM a less

S Korean utility sees profit fall

By John Burton in Secul

Korea Electric Power (Kepco), South Korea's staterun electricity monopoly. yesterday warned 1996 pet earnings would fall 34 per cent, from Won910bn last year to Won600bn (\$721.5m). Kepco blamed the earnings fall, its first in four years, on higher oil prices.

The weakness of the Won against the US dollar has also increased interest costs on its mainly US dollardenominated foreign debt. Despite the decline, Kepco is expected to post the highest profits of any Korean

Sales are expected to rise 13 per cent to Won11.862bn. while expenditures will rise 14 per cent to Won11,000bn. The rise in the international price for oil has lifted Kepco's raw materials cost by 16.2 per cent to Won2,942bn. Financial costs will grow 4.7 per cent to

company in 1996.



The New South Wales state-run chain of betting shops - better known as the TAB - could be privatised via a stock market flotation in the near future.

The NSW TAB is one of Australia's largest gaming organisations, running almost 1,500 off-track betting outlets and notching up turnover of A\$3.6bn (US\$2.87bn) last year. Rumours of an impending sell-off by the current Labor

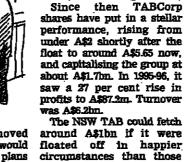
state government have circulated for several months. The TAB's official policy has so far been one of "corporatisation" - putting the business on a conventional commercial footing - although some form of privatisation has never been formally

ruled out. Yesterday, a spokesman for the state treasurer was quoted as saying that no decision on privatisation had been taken. However, the



state opposition moved quickly to say that it would be willing to support plans for a sale.

The state TAB in neighbouring Victoria was privatised more than two years ago through a flotation, and renamed TABCorp. The sale was surrounded by controversy, with the Victorian in 2000.



was A\$6.2hn.
The NSW TAB could fetch around A\$1bn if it were floated off in happier

strongly against it.

As a result, the Victorian

government was forced to

sell the shares more cheaply

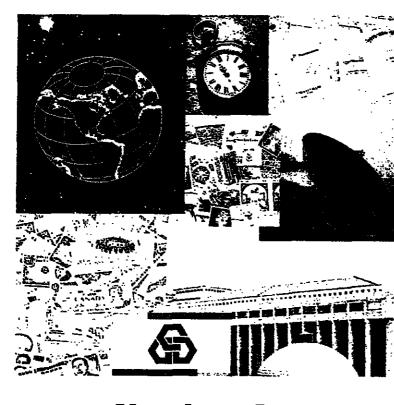
than it had hoped, and pro-

ceeds from the sale were

only A\$675m, compared with

the A\$800m envisaged.

circumstances than those faced by the Victorian TAB. One incentive for a sale could be the prospect of additional expenses faced by the state government in the run-up to the Olympic Games, to be held in Sydney



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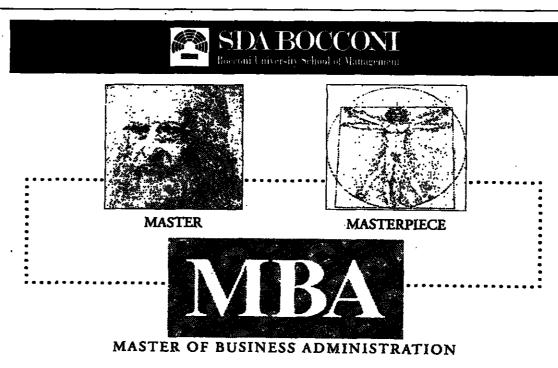
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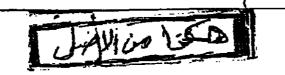
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Minerals, a small Canadian explo-

ration company, to turn over con-

Mr Umar Said, secretary-general

at the department of mines and

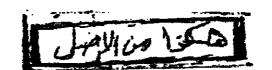
energy, said: "Our national interest

is that natural resources should be

developed as quickly as possible

for our national benefit". Barrick

based Barrick Gold.



COMPANIES AND FINANCE: THE AMERICAS

By Manuela Saragosa in Jakarta and Bernard Simon in Toronto

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US\$100,000,008 Collared floating rate notes due December 1998

The notes will bear interest at 6.25% per ganger for the interest period 5 December 1996 to 5 June 1997, Interest payable on 5 June 1997 will mount to US\$157.99 per US\$5,000 note and US\$3,159.72 per US\$100,000 note. Agent: Morgan Guaranty Trust Company

JPMorgan .

Nacional Moanciera, S.N.C.

Notice to Security holders Banque Paribas 300,000,000 ZiJ et qu to US \$300,000,000

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Australia Limited US\$150,000,000

The notes will bear interest at 5.25% per annum for the interest period from 5 December 1996 to 5 March 1997. Interest payable value 5 March 1997 will amount to

Agent: Morgan Guaranty Trust Company

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Indonesia defends switch of Busang control

they had reached broad agreement split. "Our interest is that the Bus- tion of a "contract of work" - the of work for Busang II, the richest along the lines of a government proposal last month. However, Indonesian authorities have Bre-X said several outstanding defended their move to force Bre-X

issues required clarification from

the government. Under the government proposal, trol of the rich Busang gold deposit as relayed to Bre-X shareholders, in east Kalimantan to Toronto-Barrick would acquire 75 per cent of Bre-X's stake in Busang

The government asked for a 10 per cent interest in the property, which is expected to be developed into one of the world's biggest gold

However, Mr Umar denied the and Bre-X told Mr Umar yesterday government had suggested a 75-25

said. "The share split is merely a matter of business.

Bre-X currently holds stakes ranging from 80 per cent to 90 per cent in the three zones comprising the Busang property. The company, listed in Toronto,

is valued at about C\$4.8bn (US\$3.6bn). Its. shares climbed C\$1.50 to C\$20.20 in early trading yesterday.

Mr Umar indicated that Bre-X's relations with the government which contains only a small porsoured when it failed to inform the authorities of its indirect acquisi-

ang deposit must be developed," he government licence needed to start of the three zones. mining a deposit - for part of the

Busang property. Bre-X obtained this contract of work when it replaced Montague Gold as a shareholder in Westralian Resources Projects. "Why didn't they report [this] to

the government? Is there anything

they tried to hide?" Mr Umar

The contract of work in question is valid only for Busang I, an area

tion of the property's reserves. Bre-X is still awaiting a contract about C\$930m.

said, must be to expand its

network of branches into the

petroleum-producing areas

The transfer of Venezue-

la's banking system back to

the private sector has not

come without resistance,

This is the second attempt

to sell Banco Venezuela:

political opposition last

August forced Fogade to call

off the first attempt. Mr Teo-

doro Petkoff, planning minis-

ter, publicly denounced the

existence of a "slush fund"

allegedly set up by former

bankers – some of whom are

facing trial in New York

over fraud - to be used to

finance candidates in the

1998 presidential election

zuela and Banco Consolidado

the government's privatisa-

tion programme. Last

The bank privatisation

The sale of Banco de Vene-

of the country.

Separately, Bre-X raised its estimate of Busang's reserves from 47m to 57.3m ounces, with a further increase to 60m ounces likely in early 1997. It forecast annual output at 1.9m ounces at an average cost of US\$96 an ounce. Bre-X added, however, that "there is good potential to expand Busang produc tion significantly beyond the 1.9m

ounce rate". The cost of building a mine, expected to come on stream around the turn of century, is estimated at

not without uncertainty for

retail investors. Unlike the

CANTV offer, there will be

no incentives such as cash

discounts or financing at

below market rates. Retail

investors placing an order

during the book-building

process must deposit 10 per

cent of the minimum pur-

economic analyst in Caracas.

He added that many Ven-

ezuelans still distrust banks

and know too little about

any improvement these

by its global lead manager

he says.

chase amount of Bs100,000.

Charge wipes out earnings at Navistar

By Laurie Morse in Chicago

Navistar said fourth-quarter earnings were wiped out by a one-time \$35m charge taken to cover costs associated with abandoning its initiative for a new generation

of trucks. The US truck maker, under pressure from a cyclical decline in commercial truck demand, is locked in a disagreement with its unions over the future of the company's new truck strategy, The charge, which had

heen previously approunced. put full-year earnings for the Chicago-based assembler of medium and heavy duty trucks at \$65m, or 49 cents a share, down 64 per cent from \$164m, or \$1.83, for the 1995. Sales dipped from \$6.1bn to \$5.5bn.

Excluding the charge, Navistar earned \$82m, or 72 cents - a 45 per cent decline. but in line with Wall Street's

ome analysts say retail investors face considerable uncertainty and "While our results can be attributed to a downturn in even disincentives. "They the industry, our performance last year was not acceptable," said Mr John don't know what the share price will be, nor who will manage the bank," said one Horne, Navistar chairman.

"We are now executing strategies to retool those businesses where performance is lacking, and to grow those where we are might have made since their gaining competitive advancomes at a critical time in collapse. "A bank is not a tages.'

telephone company. It's Like other truck makers, harder for people to judge," Navistar is struggling to remain profitable in the vol-To compensate for such atile North American uncertainty, Fogade, backed market.

Heavy truck demand is in the sale, Salomon falling after reaching a cycli-Brothers, is offering retail cal high last year. North investors the option of with-American manufacturers drawing their offer within built a record 231,000 heavy two days after the auction trucks in 1995, and this year are projected to build and the fixing of the sale 195.400

However, Navistar pro-Raymond Colitt | jects that demand will dip 13 products this year.

per cent next year to about 170,000 units, and industry analysis do not expect the cycle to swing upward until

The contracting market has intensified competition, and Navistar is now facing challenges to traditional markets such as school bus and fire-engine chassis from Freightliner, the Oregonbased subsidiary of Mercedes-Benz.

The nature of competition has changed in this cycle, with foreign-owned manufacturers such as Freightliner and Volvo's GM-White dominating the heavy-duty segment for the first

This has put pressure on Navistar to achieve competitive wage, benefit and productivity levels, and take a hard line with its unions.

To cut costs and raise productivity, Navistar is simplifying its assembly centres, and changing from an individual to a team assembly

Next year it will concentrate heavy truck production in Chatham, Ontario, and rework its main factory in Ohio to become a mediumduty truck centre.

The company is also expanding its presence in Mexico, and will build a \$167m factory in Escobedo next vear.

However, it has halted a planned \$450m investment to build a new medium truck line at the Springfield. Ohio factory, after failing to obtain concessions from the United Autoworkers Union. The \$35m charge to fourthquarter earnings covers costs associated with abandoning that project. Navistar is going ahead

with a new heavy truck line, introducing several new

Venezuela invests hope in bank privatisations

Government intends the sell-offs to signal an end to the crisis in the country's financial system

hen the Venezueset prices earlier this week for the privatisation of the country's two largest banks, it hoped to mark the end of the financial crisis that plunged Venezuela into a prolonged eco-

nomic recession. Stakes of 80 per cent in Banco de Venezuela and Banco Consolidado are to be offered to pre-selected bidders in auction on December 19, with the remaining 20 per cent in each offered to retail investors through the respective branches of the

hanks. The state insurance guarantee fund, Fogade, set the base price for Banco de Venezuela at \$256m and that higher share of total deposits of Banco Consolidado at and resume lending activity \$148m. A third, smaller, bank, Banco Tequendama, will be auctioned on Decem

Santander and Banco Bilbao Vizcava, France's Banque Paribas, as well as Colombia's Banco Bogota and Banco de Colombia.

ber 20 with a base price of \$48m. Bidders for the larger banks include Spain's Banco

Most analysts agree that Venezuela's banks bave improved considerably since more than half of them had to be bailed out by Fogade

By Richard Tomkins

carrier.

Shares in Continental

Airlines, the fifth-biggest US

carrier, jumped \$1% to \$30%

ia early trading yesterday -

speculation that it was in

merger talks with Delta Air

Lines, the number three US

Neither company would

tion, but according to US

media reports, the two had

been in talks for months

about the possibility of

However, some doubt was

the Securities and Exchange

tal's top executives had sold

1.18m Continental shares, a

world's biggest airlines.

a rise of 7 per cent - after

during the 1994 banking crilan government sis. Standard and Poor's, the credit rating agency, said in a recent report that it "does not believe that the Venezuelan financial system will weigh any longer on its sov-

ereign rating". The agency said the forthcoming privatisation was an indication of the government's commitment to economic reform, and would introduce much-needed competition to the sector.

S&P also pointed out, however, that risk in Venezue la's banking system is still higher than elsewhere in Latin America, and is likely to remain so until regulation and supervision are tightened, and banks capture a rather than hold on to gove ernment bills.

anco de Venezuela has seen a significant improvement in performance, especially following market-oriented reforms taken early this year. The bank reported a net profit of Bs26bn (\$55m) for the first half of 1996, up from Bs4.4bn in the second half of the previous year.

These results are attributable in part to the bank's foreign currency hedge dur-

Continental Airlines shares

Greg Brenneman, chief oper-

ating officer, said Contineu-

tal had been involved in

takeover rumours several

words," they said. "We

would obviously not have

thought a merger was

would create a windfall for

A takeover of Continental

would cost Delta \$2bn at yes-

create the largest airline in the US, with about a quarter

United Airlines and Ameri-

tion about a possible consoli-

exercised stock options if we

times in the past.

all stockholders."

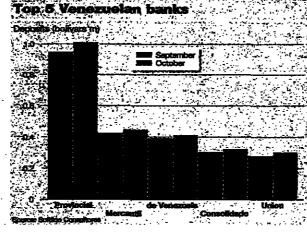
merging to create one of the terday's stock price. It would

thrown on the reports after of the domestic market, but

it emerged in a filing with it would be smaller than

Commission that Continen- can Airlines in international

holdings in the company, ised by persistent specula-



The bank sales could also influence the result of a heated national debate over the forthcoming disposal of part of the country's heavy steel and aluminium industry, worth \$3bn-\$4bn

of the bolivar.

The bank has an equity-toassets ratio of 12 per cent, age in Venezuela of 11.6 per

Mr Luis Inestroza Pocaterra, president of Banco Consolidado, the country's fourth-largest bank with deposits of Bs325bn, said the

ing last April's depreciation bank's debt portfolio had improved dramatically. "We're completely clean and operative and will register a just above the industry aver- net profit of some \$60m this

face a much more competitive environment than in previous years. The objective of Banco Consolidado, he

year." he said. He added that the new owners of the two banks will

month's sale of a 40 per cent stake in the telecommunications company CANTV failed to raise the funds the government had sought.

> could also have a decisive influence on a heated national debate over the forthcoming sale of part of the country's heavy steel and aluminium industry.

THIS NOTICE IS IMPORTANT AND REQUIRES THE IMMEDIATE ATTENTION OF HOLDERS OF BEARER BONDS. IF HOLDERS DO

Financial Adviser, Stockbroker, Lawyer, Accountant or other professional adviser authorised under THE FINANCIAL SERVICES ACT 1986 WITHOUT DELAY.

NOT UNDERSTAND IT OR ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE, THEY SHOULD CONSULT THEIR

to the holders of the sterling denominated 9½ PER CENT. CONVERTIBLE CAPITAL BONDS DUE 2006

ASH CAPITAL FINANCE (JERSEY) LIMITED

(Incorporated in Jersey with limited liability with registered number 49926)

guaranteed on a subordinated basis by, and formerly convertible into ordinary shares of,

AUTOMATED SECURITY (HOLDINGS) PLC

(Incorporated in England with limited liability with registered number 321639) and now also guaranteed on a subordinated basis by,

and convertible into common shares of. **ADT LIMITED**

(Incorporated in Bermuda with limited liability with registered number EC-10930)

REQUIRED REDEMPTION

ASH Capital Finance (Jersey) Limited (the "Issuer") hereby gives notice to the holders of Bonds in bearer form (the "Bearer Bondholders" and the "Bearer Bonds" respectively) that the Issuer will on 6th January, 1997, (the "Required Redemption Date") redeem all of the Bonds (including those that are in registered form ("Registered Bonds")) then outstanding in accordance with Condition 8 and the other relevant Conditions of the Bonds. Each Bearer Bond will be redeemed by the Issuer at a price of 100 pence per unit of 100 pence (equating to the denomination of each Bearer Bond). Interest on Bonds so redeemed will accrue from, and including, 15th July, 1996 up to, but excluding, the Required Redemption Date.

A Required Redemption Notice has been posted today to the holders of Registered Bonds in accordance with Condition 23 of the Bonds giving details of the procedure for redemption of Registered Bonds.

CONVERSION AND EXCHANGE RIGHTS

Bearer Bondholders are reminded that the redemption contemplated by this Required Redemption Notice shall not apply to any Bearer Bond in respect of which the applicable Conversion and Exchange Right is exercised by the relevant Bearer Bondholder in accordance with Condition 7 of the Bonds. Bearer Bondholders are also reminded that, in accordance with Condition 7 of the Bonds, their Conversion and Exchange Rights shall terminate at the close of business on 30th December, 1996. Prior to such time Bearer Bondholders may exercise their Conversion and Exchange Rights by delivering to the specified office of any Paving and Conversion Agent listed below during its usual business hours Bearer Bonds together with all unmatured Coupons appertaining thereto and a duly completed and signed Conversion and Exchange Notice (such Conversion and Exchange Notices being obtainable from the specified office of any of the Paying and Conversion Agents) in accordance with Condition 7(e) of the Bonds and otherwise complying with the Conditions of the Bonds.

IMPORTANT

On the exercise of the Conversion and Exchange Right attaching to a Bearer Bond, each unit of 100 pence comprised in such Bearer Bond shall be converted on the relevant Conversion Date into one 2 per cent. Exchangeable Redeemable Preference Share in the capital of the Issuer (a "Preference Share"), which shall be allotted at a price equal to the Pald-up Amount of one such unit in accordance with the Articles of Association of the Issuer (comprising payment in full of the nominal amount of such Preference Share of 1 pence and a premium on issue thereof of 99 pence), credited as fully paid. By exercising a Conversion and Exchange Right, a Bearer Bondholder will be deemed also to have exercised the Share Exchange Right (as defined in the Articles of Association of the Issuer) applicable to the Preference Shares arising on the exercise of such Conversion and Exchange Right, and the Issuer will procure that such Preference Shares are forthwith exchanged, in accordance with the Articles of Association of the Issuer, for Common Shares of ADT Limited ("Common Shares") on the relevant Conversion Date.

The value of the Common Shares of ADT Limited into which each \$1,000 denomination of Bearer Bonds is in effect convertible following the exercise of Conversion and Exchange Rights is £153.40 based on the closing mid-market quotation of the Common Shares as derived from The London Stock Exchange Daily Official List of 2nd December, 1996 (being the latest practicable date before publication of this notice) of \$11.80 per Common Share and an Exchange Price of \$76.66 per Common Share.

In the case of holders of Bearer Bonds who do not exercise their Conversion and Exchange Rights, the redemption amount for each £1,000 denomination of the relevant Bearer Bonds on the Required Redemption of the Bonds is £1,000 together with accrued interest.

Bearer Bondholders who wish to accept redemption of the relevant Bearer Bonds (together with accrued interest) rather than exercise their Conversion and Exchange Rights should surrender their Bearer Bonds (together with all unmatured Coupons appertaining thereto) for payment in accordance with Condition 16 of the Bonds at the specified office of any of the Paying and Conversion Agents on or after the Required Redemption

Claims in respect of Bearer Bonds and Coupons are subject to the prescription periods contained in Condition 25 of the Bonds.

PRINCIPAL PAYING AND CONVERSION AGENT Lloyds Bank Pic (Registrar's Department) Antholin House

71 Queen Street London EC4N ISL

OTHER PAYING AND CONVERSION AGENTS Morgan Guaranty Trust Company of New York Kredietbank S.A. Luxembourg 43 Boulevard Royal Avenue des Arts 35

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Brussels

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P.O. Box 1108

Luxembourg

over the last few weeks. In a letter to Continental dation, because takeovers employees yesterday, Mr are seen as an easier path to exiting. RBC reports record earnings

By Robert Gibbens in Montreel

Strength in consumer and cent a year earlier. corporate lending, investment banking and money being raised 3 cents to 37 acquisition will be in management helped Royal cents a share with the Feb- in fiscal 1997 results. Bank of Canada carn a record C\$1.43bn (US\$1hn) in the third increase in 15 ing fiscal 1996 was up 10 per fiscal 1996, up 13.3 per cent months: from C\$1.26bn a year earlier. Earnings per share rose from C\$3.49 to C\$4.09.

Assets at October 31 were C\$218bn, up 19 per cent from on equity was 17.9 per cent tronic systems and services, a year earlier, confirming RBC as Canada's biggest bank. Total loans were up 14 per cent. Return on assets was 0.74

institutional and pension margins.

I 'misted Floating Rate Necessary Insteed on Bi September 1844

BANKER PARTERS

Advance Bank

Floating Rate Notes 2006

US\$156.25 per US\$10.000 note

jump 7% on talk of merger Gordon Bethune, chairman profit growth than fighting highly competitive environ-

Last year USAir, the sixth biggest carrier, in effect put itself up for sale by holding "The bottom line is, our merger talks with United actions speak louder than and American, but the talks came to nothing because USAir's cost base was seen as unacceptably high. Continental is a more attractive confirm or deny the specula- around the corner which target because it has a rela-

tively low cost base. Continental is part-owned by Air Partners, a Texan investment group headed by Mr David Bonderman, which holds about 20 per cent of the equity and 52 per cent of the voting stock on a fully

diluted basis. Some of yesterday's takeover speculation focused on the possibility that Mr Bon-The US airline industry derman might be seeking to substantial part of their has recently been character- realise his investment, but Air Partners said it was "happy" with its holding and had no specific timetable for

> a year earlier, and on equity 17.6 per cent against 16.6 per The quarterly dividend is

ruary 1997 payment. This is was C\$376m, or C\$1.09 a heavy investment in new share, up 18 per cent from C\$320m, or 90 cents. Return

Fourth-quarter net profit pensation costs at RBC, against 16.2 per cent. During fiscal 1996, RBC

per cent against 0.73 per cent custody business. It also acquired Richardson Green Shields for C\$480m through its brokerage unit, RBC Dominion Securities. This acquisition will be included

Non-interest expense dur cent because of higher comciency, and expanding elecsaid Mr John Cleghorn, chairman. Intense competibought a Canadian life tion and a lower prime lendassurance group and an ing rate reduced interest

LEX COMMENT

Scottish Power

Williams prepares for acquisition trail

By Ross Tieman

The conglomerate Williams Holdings is shopping for acquisitions worth up to £500m (\$835m) after selling a portfolio of 15 home products businesses to a management team backed by Candover Investments for £360m.

Mr Roger Carr, chief executive, said sterling's els of development." strength would give Williams added firepower in 4%p to 34%p as brokers sig- Williams management, Mr Mark Edwards, and the the proceeds in exchange for Williams to add voverseas markets. He aims nalled their approval. Mr which has increasingly operations director. Mr a 26 per cent stake in New-businesses it ran-

protection, security products and home decorating businesses. A hostile bid is considered unlikely.

"We have certainly not raised this money with a view to keeping it in the bank." Mr Carr said. "We on our radar at various lev-

Hoare Govett said: "Selling its fire and security arms. £360m of its businesses is a clear indication that the management is determined to reshape the portfolio to

achieve faster growth." A Candover-led consortium including Electra Flemhave varying opportunities ing and Alpinvest Holding emerged as winner of a

come from Williams. In 1995 Newmond made The buy-out company, Newmond, will acquire a profit before interest and tax of £32m on sales of £266m. portfolio of well-known UK The assets are valued at

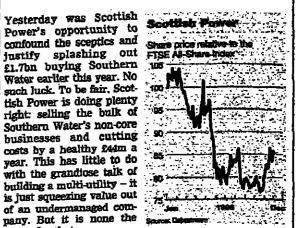
shower products, Heatrae Following the pattern Sadia and Valor heaters. established in the earlier dis-Newmond's chief execuposal of its Cortworth engitive will be Mr Mike Davies. neering business and SAIA currently a main board protracted venture capital director of Williams. The Burgess Electronics, Williams will re-invest £57m of Shares in Williams added auction organised by the company's finance director,

brands including Aqualisa

Williams will have net cash of £40m following the disposal, with ample scope to take on debt to help fund acquisitions. It will realise a 290m profit on the disposal. Mr Carr said the sale price demonstrated the capacity of the proceeds in exchange for Williams to add value to the

to reinforce the group's fire Richard Rae of ABN Amro focused acquisition cash on David Goddard, will also mond. Total equity will be £182m. Fifteen per cent of the equity will be held by 70

After repaying borrowings, confound the sceptics and £1.7bn buying Southern 105 Water earlier this year. No tish Power is doing plenty right: selling the bulk of Southern Water's non-core businesses and cutting : 50 costs by a healthy £44m a year. This has little to do with the grandiose talk of building a multi-utility - it



worse for that. Indeed, the water regulator should study Scottish Pow er's promises with care. Not only do they demonstrate how much fat the sector still has; they also show how takeovers sharpen efficiency, benefiting customers in the end. The lesson is clear: rather than fretting about takeovers, the regulator should embrace them.

All the same, Scottish Power overpaid. For the sake of argument, take yesterday's claim that profits will be £52m a year higher than Southern Water would have managed. Discount this until the regulator snaffles all the benefit; add disposal proceeds and subtract restructuring costs

On this - probably charitable - basis, a takeover pre mium of £240m would have been justified. In fact, more than £600m over the market price was paid. True, Southern Water was almost certainly undervalued in the market. And gearing up the target's balance sheet will have brought some tax benefit. But even so, some share holder value has surely vanished down the plughole.

Carlton to build

pay TV interests

Carlton Communications, the television group, said

both as a programme provider and as an operator.

He declined to say whether Carlton would apply for

He said Carlton was examining the investment

yesterday it planned to build up its interests in pay TV

Mr Michael Green, chairman, said the opportunities

commercial spectrum to operate digital terrestrial television services in addition to those planned by PTV.

opportunities offered by digital terrestrial expansion and

services. He emphasised that any move would be designed

the potential it created for establishing further pay TV

to strengthen Carlton's core business: conventional

terrestrial broadcasting, and making and distributing

Mr Green's comments accompanied the company's announcement of a 20 per cent increase in pre-tax profits

to £295.1m on turnover up 6 per cent at £1.68bn(\$2.8bn) for

British-made television programmes internationally.

could "encompass cable, satellite and digital television".

NEWS DIGEST

the year to September.

Bass surges 12% to £671m

By Roderick Oram. Consumer Industries Editor

Bass was reticent vesterday about revealing the full reasons behind its strong performance in brewing as it reported a 12 per cent rise in group pre-tax profits to £671m (\$1.12bn) for the year

With competition regulators considering its bid for Carlsberg-Tetley, which will give it about 38 per cent of the UK beer market, Bass appeared to be playing its cards close to its chest.

It said it hoped Mr Ian Lang, the trade and industry secretary, would decide on the bid by Christmas.

Overall, brewing operating profits were up 9 per cent at £157m with, analysts estimated, Hooper's Hooch, the alcopop, contributing about £15m.

Volumes excluding Booch were up 2.7 per cent and sales in the off-trade up up 11.8 per cent, prompting several analysts to wonder if Bass had picked up some low-margin business that Scottish & Newcastle had

Most analysts believe Bass will give undertakings to the government, such as pub disposals, to secure approval for the Carlsberg-Tetley deal. A minority believe a Monopolies & Mergers Commission inquiry is inevita-

The outcome will have a big impact on the current year's results. If undertakings are approved by, say, the spring, Bass will be able integrate CT. But if an MMC inquiry delays amalgamation, Bass will only be able to equity account for half CT's profits - or about

The group recommended a final dividend of 17.3p making a total of 25p, up 10.1 per cent. Earnings per share were up 16 per cent at

Scottish seeks to lift allowed returns

By Simon Holberton

Scottish Power, the multiutility, will seek an increase in allowed returns on its regulated electricity busines from Professor Stephen Littlechild, the industry regulator, following changes to the taxation of long-life

Mr Ian Russell, finance director, said yesterday that the capital allowance week's Budget, would add

company's tax rate over the medium to long term. On a 10-year view, the changes would amount to about £25m (\$41.8m) a year and increase its cost of capital. "We are preparing our case for Professor Littlechild."

Scottish Power also announced a 31 per cent rise in pre-tax profits to £167.1m on turnover up 60 per cent at £1.25bn, for the six months The figures included a full

web, the north of England electricity company acquired last year, and two months trading of Southern Water, the water services company acquired this year.
The dividend is being

lifted 19 per cent to 6.17p. Scottish Power said it planned a full-year dividend of 18.5p, up 19 per cent, and thereafter would seek to cent in real terms.

paid for Southern Water was too much. The results were excel-

lent," said one. "They are getting more out of Southern Water than we expected." Scottish Power said it

would make annual savings of £52m after a review of Southern Water's operations. The outcome includes asset sales of £100m - to be comraise dividends by 7 to 8 per pleted by March 1998 - and a reduction of 700 in the work-Analysts were divided on force associated with would count.

34 percentage points to the six months' trading of Man- whether or not the £1.7bn Southern's core water and sewage businesses.
"They have demonstrated

what sort of costs can be taken out of a water business, no one has shown that before," said the analyst.

Others were less charitable. "They over-paid for Southern Water and the results show it." one utilities specialist said. He pointed out that £8m of the £52m savings was a notional interest saving which no one

'Transition' president sharpens knife

agreed on one thing - there

is plenty of fat to cut from

the enlarged automotive and

aerospace components

As part of the shake-out,

13 non-core or underperform-

ing businesses have been put

up for sale, together employ-

A further 3,000 jobs,

including a third of the

senior management, are

expected to go in a drive to

save at least £120m next year

while tax savings should

Mr Gilroy - who before

joining Varity was managing director of Land Rover and

Freight Rover - maintains:

"We are changing the cul-

ture in Lucas, which until

now had no clear vision of

But he is careful not to

criticise former Lucas chief

executive Mr George Simp-

where it was going."

realise a further £65m.

ing 5.000 people.

Tim Burt interviews the man behind Lucas Varity's rationalisation plan

r Tony Gilroy, the of LucasVarity, holds up one of the three briefcases in his office and says: "It's all in here. What's inside could show us how to double the size of this business over the next 10 years."

The contents include fiveyear financial projections and 10-year strategic manifestos from each division of the Anglo-US engineering

Their proposals will be discussed this morning by LucasVarity's "transition team" – a special committee of executives appointed to oversee the merger of Lucas Industries and Varity Corporation of the US.

According to Mr Gilroy. president of the transition team, today's meeting will mark the next stage of Lucas Varity's restructuring Lucas Varity

Varity Engines 18%

- an upheaval which gath- sional differences, they are man charged with ered pace with the the restructuring announcement this week of a £250m rationalisation and disposal programme.

The details of that restructuring were based largely on recommendations from Mr Gilroy, who has earned a reputation in the first 100 days since the merger as the eyes and ears of chief executive Mr Victor Rice. When Mr Rice calls for cuts, Mr Gilroy is the executive who puts them into effect. colleague.

The double act has been together for several years at Varity, where Mr Rice was chairman and Mr Gilroy chief operating officer. "We

have a certain chemistry," says Mr Gilroy. "Victor sometimes wants to force the pace, but I'm confident enough to tell him to wait for things to come through." While the two have occa-

Varity Auto 22%

Lucae Aero 8%

Freight Rover. "I'm not surprised at the stories of George tearing his cerned that Varity's top hair out at Lucas," says Mr directors have tried to heap are certainly not taking our Gilroy. "The whole business all the opprobrium on Lucas. was run as a series of tives were sometimes just necessity as much for Varity to think about the future ignored - things were as its UK partner, particu- and look after today."

roy for several years at



Tony Gilroy: reputation as Victor Rice's 'eyes and ears'

started and never finished." He claims this week's restructuring announcement represents a clear signal that areas. Lucas Varity will be a

changed animal. The 59-year-old Irishman has now asked the seven son - who helped engineer divisions of LucasVarity to the Varity merger before come up with aggressive departing for GEC earlier return-on-asset targets and this year. After all, they some bold proposals for alliknow each other well; Mr ances, acquisitions and Simpson reported to Mr Gil- organic growth.

That mission has won lysts, although some are con-

They point out that the

larly given the US group's weakness in Europe and lack of critical mass in some

Other observers are also worried that the emphasis on restructuring has diverted management attention from current trading. Hence the 7 per cent fall in the share price this week. Mr Keith Hayes at Gold-

man Sachs, however, believes the share price reaction was overblown as the praise from most City ana- sluggish conditions had been well flagged in the sector.

Mr Gilroy is unfated. "We eye off the ball. Current trading and restructuring go islands; new group initia- merger was a marriage of hand in hand – the trick is Two Dogs lifts Merrydown

Shares in Merrydown, the UK cider maker with the European marketing rights to Two Dogs alcoholic lemonade, rose sharply yesterday, closing 12%p up at

Analysts suggested that investors were taking the view that Pernod Ricard, the French drinks producer, might become interested in a takeover. Pernod on Tuesday bought Two Dogs, the young Australian drinks group that sparked the international craze for alcopops.

Mr Paul Millman, managing director, said yesterday that Merrydown's contract to make and market Two Dogs in Europe was "a simple, performance based contract." He was pleased by Pernod's acquisition, which would take the brand into new markets and make it "a truly global proposition".

At present about 10 per cent of Merrydown's production of Two Dogs is exported to Europe. It is sold across the continent, but has made the most headway recently in Scandinavia and the Benelux countries. David Blackwell

Citigate makes market debut

Citigate Communications Group has made it to the stock market through a reverse takeover that values the public relations group at £28m (\$46.8m). The target is Incepta, a media services group that is half the size of Citigate. It will issue up to a maximum of 133m shares.

Incepta shares were suspended yesterday at 21%p pending conclusion of the deal at the end of February. Citigate was formed in 1988 around a nucleus of people who broke away from Streets Financial, the public relations and advertising company that dated back to 1860 but went into receivership in 1992. It has developed into a diversified group, including contract publishing and advertising, and has 350 employees spread between the UK, the US, South Africa and south-east Asia.

TLG changes structures TLG, the industrial lighting equipment maker, is

introducing product-based management structures in its European markets, scrapping its previous system of managing by geographic region.

The group, which reported interim pre-tax profits down 27 per cent to £8.3m (\$13.9m), said it was reorganising its management to take advantage of pan-European product opportunities and to increase competitiveness and improve customer service. Weak trading conditions in most of its main geographical markets, particularly the UK, France and Germany, underminded profits in the six months to September 30.

Ashbourne agrees £95m US bid

Ashbourne, valuing the UK TC Group, the sector's bignursing homes group at gest company. £95m (\$158.7m) and providing further evidence of con-solidation in the sector. ing director of Exceler, esti-to 175p yesterday, close to mated that it would have 1.5 the 177p a share offer price.

ler Health Care Group, Sun's the deal, compared with TC's UK subsidiary, the second 2 per cent. largest nursing home pro-

Templeton

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The Shares are traded ex-dividend as from December 3, 1996.

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As resolved at the Astraial General Meeting of Shareholders beld in

Luxembreig on November 29, 1990, Templeton Global Strategy Funds will pay

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Templeton Emerging Markets Pand - Class A USD 0.16 3 3.12.1996
Templeton Global Preparty Scornies Fund - Class A USD 0.045 1 13.12.1996

December 2, 1996, against preventation of the respective coupons:

Mr Chet Bradeen, manag-The deal will make Exce- per cent of the market after

He expected the UK to fol-

USD 0.345 3 13.12.1996

CHF 4,055 3 13 12 1996 USD 0.06 3 13 12 1996

USD 004 2 13121996 USD 0.055 2 (3.12.1996

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vider by more than doubling low the more mature US its number of beds. It follows care market, where industry Sun Healthcare Group, a US the £253.6m merger of Tak-consolidation had created care provider, has made a are and Court Cavendish in two or three bigger compa-recommended cash bid for September which created the nies, although they still had less than 15 per cent of the

> Ashbourne shares rose 14p While Ashbourne's executive directors will remain with the enlarged company - which will keep the Ash-

bourne name - three non-executives will leave, including Mr Archie Walker, chair man. One adviser said they would receive a "very small pay-off".

art, said Exceler had paid a "full price" for Ashbourne. The price represents an exit multiple of 20.6 times 1995-96 earnings and is nearly three

Mr Andrew Richmond, sector analyst at Collins Stew-

Korea International Merchant Bank

US\$30,000,000 Negotiable United States Dollars Floating Rate Certificate of Deposit due Nov 1999

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the period from 29/11/96 to 30/5/97 the Certificates will carry an interest Rate of 5.9625% per amount

US\$7,535.94 per Certificate of US\$250,000 Standard & Chartered

Standard Chartered Bank as Reference Agent

Instituto de Crédito Oficial USD 450,000,000 Statutorily Guaranteed Floating Rate Notes due 1997

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 05, 1996 to June 05, 1997 the Notes will carry an Interest Rate of 5.6048875 % per annum. The Coupon Amount payable on the relevant Interest Payment Data, June 05, 1997 will be USD 283.35 per USD 10,000

principal amount of Note and USD 2,833.48 per USD 100,000

principal amount of Note. note.
The Agent βank
Kredietbank S.A. Luxembourgeoise

BAe takes 49% stake in STN the receiver last month. British Aerospace has sealed Badenwerk, the German

a deal to take a 49 per cent stake in STN Atlas Elektronik, the leading German supplier of defence electronics, for about £104m (\$174m). BAe, which had been working to secure a stake in

the Bremen-based company

for several months, said the German business would strengthen its nascent marine electronics activities. The STN business, which will operate alongside BAe's existing joint venture with Sema of France, will

slowly consolidating European defence industry. Rheinmetall, the German

office supplies conglomerate,

enhance BAe's efforts to hunting systems. STN become a leading force in a makes the fire control defence, automotive and

Marine electronics represent about 50 per cent of the business at STN, one of the few profitable arms of the Bremer Vulkan shipping group which went bankrupt earlier this year. Apart from making marine electronic equipment such as

utility, has helped to finance

the deal, using the large

reserves which these compa-

nies are legally bound to set

aside to fund power station

closures.

torpedoes, sonars and minesystems for Germany's Leopard II tank, the part of the business which Rheimmetall was most interested in.

STN last year reported net will retain 51 per cent of profits of DM32.5m on sales STN, having paid DM550m of DM1.45bn.

	Turne	ner ((2 m)		e-taex K (Sap)		S (p)	Current payment (p)	Date of payment	Dividends · Corresponding dividend	Total for year	Total las
sec Measing 6 miles to Sept 30-+	18.3	(135)	1.4	(1.08)	6.8	(4.7)	0.95	Jan 20	0.75	 -	3
neet Mining 6 miles to Sept 30	8.7	(11.)	3L	(0.054Ú)	9.4L	(0.1L)	πä	-	剛		随
es Yr to Sept 30	5,109	(4,541)	671	(599)	50.4	(43A)	17,3	Feb 10	15.6	25	22.7
	63.9	(56.8)	15.3	(14.2)	36.94	(34.2)	9.5	Apr 2	9	14	13
god 6 mths to Sept 30		(2.75)	0.116	(0.078)	1.35	(0.91)	0.12	Feb 4	0.11	17	0.385
god A		(2.75)	0.116	(0.078)	1.35	(0,91)	0.24	Feb 4	0.22	-	0.77
figures 6 milies to Sent 30		(83.1)	0.754	(0.291)	17.3	(5.8)	5	Jan 10	5	-	11.5
Remai §	0.779	(11.11)	2.034	(1.58L)	3.7L†	(2.91.)	-		-	-	- 11.23
rition Commes		(1,580)	295,1	(246,74)	31.6	(26.1")	6.72	Apr 7	3.72*		
Golgh 6 miles to Sept 27	15.2	(12.8)	0.953	(0.657)	8.6	66.1	2.25	Jan 10	1.75	11.09	9.44° 5.75
gin loterests		(60.6)	3.57	(4.23)	3.6	(4.4)	1.23	Jan 30	1.73	•	
≐s		(8.46)	1,3	(818.0)	1.42	(1.2)	0.3	Feb 28	0.25	•	3.915 0.925
lar Property 6 mths to Sept 30		(13.8)	3.19	(1.12)	21t	(1)	1.6	Jan 10	1.5	•	
ottissi: Power 6 miles to Sept 30		(775.9)	167.1♠	(127.7)	12.391	(11.19)	6.17	Mer 7	າ.ລ 5.17	-	4.7
urling Publish'g 5 miles to Sept 30	13,2	(17.4)	0.507	(2.8La)	0.2	(6.7L)	. ng			•	15.5
6 mths to Sept 30	25.5	(19.2)	1.01	(0.811)	3.9	(3.3)	1.15	. 44	뼥	•	124
6 mins to Sept 30		(186.3)	. 8.3	(11.4.)	3	(4.1)	1.4	Jan 31 Feb 14	.1.	-	32
staria Carpet 6 mths to Sept 30	18,9	(17.8)	2♥	(0.022)	27.2	(0.19	1.4	TBU 14	1.4	-	4.3 2
			AICH	udahle		•== - •	Current	D	•		_
restment Trusts		(p) .	Earth	gs (£m)	EPA	(p)	payment (p)	Date of payment	Corresponding dividend	Total for	Total tas year
using Far East 6 miths to Sept 30+	364.1	(362.4)	3.97	(2.44)	2,62	(1.61)					
oring ladien Yr to Sept 30	47.7	(61.1)	0.2441	(0.2341)	0.271	(0,28L)	n.B	-	-	•	1.3
3 miltes to Oct 31	-	(-)		(-)		(°)	3.15	Jan 14	nii 3,33	nii	nii 13.6

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Spate of profit-taking leaves Europe weaker Emu spurs trend

GOVERNMENT BONDS By Philip Coggan in London and Lisa Bransten in New York

Signs of profit-taking after the recent strong run left government bonds generally weaker across Europe yesterday. Fading hopes of a German rate cut and caution farm payroll figures did little to help sentiment.

While German thirdquarter gross domestic product numbers were largely in tended to drift lower in line line with expectations, they , with bunds, although Italian said Mr John Shepperd, chief were accompanied by some strong industrial orders. provided rather mixed evi- the roll-over into March left dence of whether the econ-omy is rebounding. that contract only 7 points down. The spread over

Few economists are expecting the Bundesbank to 184 basis points. cut rates today, but it may

be that yesterday's figures Italy's, a convergence benefi- in the cash market, the tion to the Federal Reserve's among investors. However, kets, said the fall in bunds taking than to fundamentals.

of traders' activity was devoted to rolling over from bund contract. December fell ahead of Friday's US non- 35 basis points and March 29. The yield on the 10-year issue rose to 5.66 per cent, an increase of 4 basis points.

Other continental markets bunds narrowed from 188 to

dashed any lingering hopes ciary this year - fared less well with bonos dropping Ms Ros Lifton of HSBC Mar- more than half a point. Bonos had reached record was due more to profit- levels on Tuesday. The spread over bunds widened A disappointing auction

On Liffe in London, much from 125 to 131 basis points. left UK gilts sharply weaker. the December to the March The £2.5bn issue of 7 per cent 2002 bonds was covered only 1.7 times with a price tail (the gap between the average and the worst bid) of three ticks. "A surprisingly bad result

for a short-dated auction", bonds managed to outper- economist at Yamaichi Interform. Liffe's December con- national (Europe). "The UK Recent German data have tract on BTPs expired and market has looked relatively cheap recently and you would think there would be demand for a five-year

> The effect rippled out Spanish bonds - like along the yield curve with,

Liffe lost 22 ticks.

gilt investors. The spread versus German bunds widened slightly to 188 points. US Treasury prices were flat to modestly lower in quiet trading early yesterday as investors waited for Fri-

day's report on November

employment levels. Near midday, the benchmark 90-year Treasury was off % at 1013 to yield 6.366 per cent, while at the short end the two-year note was unchanged at 100±, yielding 5.591 per cent. The March 30-year bond future gave up

Traders paid little atten-

Fed Housing Fin Board(a)* FUSA CCMT, 98-8, Cls Affit: Standard Chartered Bir(b)†

New international bond issues

benchmark 10-year issue analysis of the state of the down 21 ticks and the economy, known as the 20-year down 29 ticks. The Beige Book, which was March long gilt future on released at noon. The report was seen as somewhat posi-The setback in sterling on tive because it indicated Tuesday also encouraged that while labour markets some profit-taking among remained tight, wage pressures had not increased in recent weeks. It also confirmed the opinion on Wall Street that the economy continues to grow moderately. Mr John Spinello, of Mer-

> not move higher after the release of the Beige Book, but said investors may be starting to take some profits as the end of the year approaches. He said he expected activity to remain subdued until Friday, when the Labor department releases figures on Novem-

ber unemployment levels.

rill Lynch, said he was disan-

pointed that the market did

A report by the Boskin Commission, which said US statistics overstate inflation by about 1.1 per cent, was seen as positive for the market because it could decrease the growth of government spending on benefits that are linked to inflation. But that finding was already widely anticipated by the market. • J.P. Morgan's Global Bond Index gained 1.43 per cent in dollar terms in November. Sterling's strength meant that the UK was the best performing bond market in US currency

For the year to date, Italy has been the best US dollar performer, with a rise of 28.8 per cent on the back of hopes that the country will an early member of the European single currency.

Goldman/Morgan Stanley JP Morgan Securities Goldman Sachs Inti

terms, while Spain was the

top local currency per-

for states to tap external funds

By Conner Middelmann

The push towards monetary union is driving many of Europe's federal states. regions, provinces and cities to the capital markets to raise money, according to a report published yesterday.

Moody's Investor Services, the credit rating agency, says many of Europe's "territorial communities" feel they are being asked to shoulder increased responsibilities without having the necessary means to carry them out.

"In countries belonging to the European Union, central governments' drive to reduce budget deficits - and thus comply at some point with the 3 per cent Maastricht criterion - has further exacerbated this trend," it

The report claims that the structural disparity between responsibilities and operating resources" is creating an ongoing need for territorial communities to fund their growing investment needs with external

It predicts a "sharp surge in the market presence of a fast-growing number of territorial communities from western, central and eastern Europe, including countries of the former Soviet Union".

The main driving force behind the trend, Moody's says, is the process of political decentralisation taking place in Europe.

Meanwhile, the once-paramount role of traditional local-finance providers, such as France's Crédit Local, is withering amid increased competition following widespread financial deregulation and liberalisation. Moody's says banks will be

unlikely to satisfy all the financing needs of the territorial communities in the future, as the slim margins on such loans "will not be able to generate the kind of returns able to meet increasing shareholder demands".

rling slide

At the same time, the legal and regulatory environment has become more conducive to debt issuance by territorial communities. In Italy, a legal and regulatory framework has been established for the issuance of regional and municipal bonds. In Poland, the big cities are financing infrastructure projects by issuing domestic bonds in a budding municipal bond market.

The report predicts that European monetary union will spur investor demand for pan-European territorialcommunity debt: as crossborder currency and interest-rate risks disappear. investors will focus more on ditworthy territorial community debt would clearly be keen," says the report.

At the same time. Emu would free some entities from having to borrow only in their local currency or market - as is currently the case in Germany and Belgium - and could lead to the creation of a "true pan-European regional and municipal finance market".

The report also notes that, default among territorial communities is remote, there is a risk of defaults generated by delayed debt repayments.

European Territorial Community-Finance - An Outlook for the Late 1990s. Moody's Investors Service, 2 Minste Court, Mincing Lane, Landon EC3R 7XB. Free.

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Israeli debut looks to set funding precedent

INTERNATIONAL BONDS By Conner Middelmann

Israeli officials in London for today's launch of the country's debut eurobond said yesterday the debt was being issued to set a precedent for

other borrowers. money," said Mr David Brodet, director-general of Israel's ministry of finance. \$200m, 10-year Yankee bond "But [we] want to establish a benchmark so borrowers from the business sector can raise funds."

funding sources. Israel is over Treasuries. Officials early next year to tap the hinted yesterday the euro-Japanese Samurai bond market - yen bonds issued in Japan by foreign borrowers. French franc, D-Mark and

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

future to choose the right

market." Mr Brodet said. The eurobond issue, to be led by Merrill Lynch, is expected to be for \$200m of five-year bonds, priced at a spread of about 50 basis points over US Treasuries. A year ago, Israel issued a

- dollar bonds issued in the US by foreign borrowers which was increased to \$250m after strong demand. In an effort to diversify its It offered 76 basis points bond might also be increased

if it saw strong demand. However, some observers said the fragile state of the Middle Eastern peace pro-

have a presence in a range of demand. Israel's Yankee currencies to enable us to debut was buoyed by optihave full flexibility in the mism over its peace initiatives and the booming economy, but the past year has and deteriorating relations between Israel and its neighbours since Mr Benjamin Netanyahu was elected

prime minister in May. However, Mr Brodet said: "We are dealing with sophisticated investors who understand the basic advantages of the economy of Israel, and who understand that Israel is basically committed to the peace process.'

Elsewhere, the market saw another flurry of dollar offerings, including a \$500m three-year global bond issue for Federal Home Loan

■ BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

UBS Finance 1500bn Stanley, joint bookrunner reported demand from Asian of Switzerland worth a nomwith Goldman Sachs, some banks seeking high-yielding inal L1,500bn. This follows

100.00R Dec 1999 0.15R 100.00 Jan 2004 0.35 100.00R Dec 2006 0.375R 100.00R undeted 3.15R 99.90R Dec 2004 0.875R

60 per cent of the bonds callable after one year were placed outside the US. Standard Chartered Bank issued \$200m of subordinated, step-up floating-rate

assets, UK fund managers, and credit funds taking a view on credit-spread tight-

ening. The lira sector, meanwhile, saw another deeply notes callable after five discounted 30-year zero-Banks. According to Morgan years. Lead Goldman coupon bond for Union Bank

Bank's 30-year zero which has been increased repeatedly and now totals L5,000bn, and Tuesday's L1,000bn issue of 20-year zeros for the European

Price Indices UK Gilte	Wed Dec 4	Day's change %	Tue Dec 3	Accrued interest	xdad]. ytd									oupon yield Dec 3 Yr. aç
1 Up to 5 years (21)	120.70	-0.21	120.95	2.00	9.44		7,17		6.95	7.21	7.11	6.94 .		7.16 7.02
2 5-15 years (18)	149.51	-0.51	150.28	1.72	11.68	15 yrs	7.56	7,50	7.66	7.55	7.47	7.71		7.45 7.78
3 Over 15 years (7)	171.14	-0.70	172.35	2.98	11.63	20 уга	7.63	7.56	7.74	7.58	7.50	7.77	7.48	7.47 7.82
4 Irredeemables (6) 5 All stocks (52)	195.97 144.40	-1.05 -0.44	198.05 145.04	1.39 2.10	13,47	imed.†	7.66	7.60	7.84					
a washing hid			142.04	210		<u>-</u>	·	·	5%			lation 10		
nciex-linked			•	• •		•	Dec 4		Yr. ag		Dec 4		Yr. ago	
5 Up to 5 years (2)	203.52	-0.11	203.75	1.04	5.28	Up to 5 yrs	3.13	3.09	2.73	<u> </u>	2,47	2.43	1.59	
Over 5 years (10)	197.11	-0.33	197.76	1.47	4.71	Over 5 yrs	3,47	3.44	3.51		3.27	9,24	3.31	
3 All Stocks (12)	196.72	-0.30	197.32	1.37	4.69	_								
Average gross redemption	yiekia are s	hown above.	Coupon Bar	rder Love, 096-	7%%; Med	Burn: 8%-1074?	6; Hight 1	1% and	over, † Pi	nt yield.	yts Year to	ciata.		
		_				Git	Edge	· · Δα:ti	vitv In	dicas				
FT Fixed Interes	t Indice													
CT Event lebores	t ladias					Lalit		J ACU	ναν Ιπ	aices	i			
		Dec 2 No	v 29 Nov 2	<u> </u>	Fight Lo	<u>w</u>	dged b		_ De	c 3 2.5	Dec 2 78.5	Nov 29	Nov :	

			Red		Day's		Mank	Month	Strike			115			PUTS -	
		Coupon	Date	Price	change	Yield	200	ago	Price	Jan	Feb	Mer	June J	en Fe		Jun
Australia		6,750	11/06	97.4590	-0.560	7.11	7.14	7.42	10100	0.74			1.25 0.			1.68
Austria		5,875	07/06	100.8900	-0.090	5.75	5,89	6.10	10150	0.44			1.04 0.	47 O.B	0 1.02	1.97
Belgium		7.000	05/06	108.6700	-0.350	5.78	5.94	6.12	10200	0.23			0.86 0.			2.29
Canada *		7,000	12/06	106.9300	-0.370	6.06	6.10	6.50	Est. vol. k	ntel. Calls 13	058 Puts &	40. Previo	ne qaA,a ob	en int., Cash	148155 P.	ds 127505
Denmark France	BTAN	8,000 5,500	03/06 10/01	109.7800	-0.280 -0.790	6.55 4.55	6.73 4.81	6.88 4.97								
	OAT	6.500	10/06	108.4400	-0.310	5.64	5.78	6.00	Italy		_	_				
Germany	Bund	6.250	04/05	104.1700	-0.320	5.66	5.79	6.05		WAL ITAL			(BTP) FU	TURES		
Ireland		8.000	08/06	110.2000	-0.330	6.54	6.66	6.94	LUFFE). Tua 500	m 100ms	or 100%				
italy	No 140	9,500 6,600	02/06 06/01	113,6400 122,2354	+0.030	7.42†	7.59	8.13		Open	Sett price	Change	a H≣gh	Low	Est. vol	Open int.
Japan	No 182	3.000	09/05	104,7349	+0.190	1.39 2.35	1.48 2.47	1.52 2.64	Dec	129.50	129.13	-0.41	129,51	129.05	14225	12895
Netherlan		8,500	90/90	120,4700	-0.380		5.73	5.97	Mar	128.45	128.64	-0.07	128.70	128.19	42742	86062
Portugal		9.500	02/06	117.3200	-0.220	6.89	7.00	7.59	III ITALIA	GÖVT. BO	ND (BTP) FI	JTURNES O	PTIONS (LIF	FE) Lira200r	n 100ths of	100%
Spain		8.800	04/06	112,2800	-0.680	6.95	7.10	7.81	Strike		CA	us —			PUTS -	
Sweden UK Gibs		6,000 8,000	02/05 12/00	95,6726 103-09	+0.180 -6/32		6.95 7.03	7.20 6.97	Price		Mar	Ju	n	Mer		Jun
ON GILD		7.500	12/06	100-08	-19/32		7.48	7.62	12850	1	.93	2.84		1.79		2.87
		9.000	10/08	111-21	-21/32		7.59	7.73	12900		.69	2.4		2.05		3.14
US Treasu	ury "	6.500	10/06	103-04	-14/32		6.12	6.58	12950	1	A7	2.19	9	2.33	,	3.42
CCI I Conne	- C	6.500	11/26	101-23	-21/32		6.43	6.87	Est. vol. to	tel, Cells 13	62 Puzs 343	Previous	a day's oper	n Int., Cells	90785 Puts	61379
ECU (Frenc	-	7,000	04/06	106,8700	-0.400	*	6.18	6.37								
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	UK in 32md					Source: M	BAS Inte	enstionel	E NOTIC	MAL SPAI	VISH BON	D FUTUR	IES (MEFF	<u> </u>		
										Open	Sett price	Chance	High	Low	Est. vol.	Open int.
US IN	TERES	T RAT	ES			_			Dec	112.61	112.85	-0.58	112,61	112.02	72,393	70,041
Latest				Traceator	Bills and B	ned Vield	k		Mar	111.88	112.18	-0.48	111,96	111.56	1,678	9,745
ender.		Ore	e adouge -	· · · · · · · · · · · · · · · · · · ·		A652		5.61	UK	- '						
Prime rate		B¹4 Tes	o anonih .		- Thre	y63"		5.71		MAL UK G		RES A F	FET PSOUT	10 32nde n	f 100%	
Broker loan r Fed funds	rate	7 Tha 54 Sba	es month. Month		5.02 Five 5.19 f0-y	year		5.85 6.07								
Feel lends at		- : On	year		5.37 30 y	ear.		8.37	D	Open	Sett price	_	•	LOW	Est. voi	
					-				Dec Mar	111-23	111-08	-0-23	111-24	111-06	14134	26494
										111-03 GET FUT	110-19 JRPS 067	-0-22 DONS 6 1	111-03 FEED 950 0	110-16 00 84ths o	63623	137100
BOND		DE¢ A	ND ^	PTION	2				Strike Price	Jan	Feb		Jun Ji	an Feb	PUTS	5 -
DOND	FULU	nes au	WD C	PINK	•											Jun
									110 111	1-00 0-29			-20 0-4 -55 0-6			2-26 2-61
									112	0-12			-30 V-1-1			3-37
									Est. vol. to	tal, Calta 38		-				
France	₽								_					_		
M NOTIO	NAL FRE	ICH BONI	FUTU	RES (MATI	F) FFr500,0	200		_	Ecu							
	Open	Sett price	Chang	e High	Low	Est. v	oL Oc	en int.	ECU B	OND FUT	JRIES (MA	TIF) ECU1	100,000			
Dec	129.70	129.54	-0.28	•	129.48		•	53.081		Open	Sett price	Change	High	Low	Fet. vol.	Open int.
		129.58	-0.28	129.88	129.50	38.29		4,887	Dec	96.70	98.54	-0.32	96,74	98.44	777	6,782
Mar	129.76															
	129.76 128.60	128.42	-0.28	128.70	128.40	890	7	7,806	Mar	96,30	98.10	-0,32	98.30	95.20	240	1.430
Mar Jun	128.60	128,42		128.70 TONS <u>(M</u> AT		890	7	7,806	Mar	96.30	98.10	-0.32	90,30	96.20	240	1,450
Mar Jun	128.60	128,42	ND OPT			- PUTS	7	7,806	Mar US	96,30	96.10	-0.32	90,30	96.20	240	1,430
Mar Jun	128.60	128.42 ENCH BOI	ND OP1					7,806 	US							שביקו
Mar Jun LONG Strike Price 126	128.60 TERM FR	128.42 ENCH BOI	ND OP1	TONS (MAT	Jan	- PUTS Feb	, A	Mar 0.22	US	easury e	OND FUT	URES (CI	BT) \$100,0	00 32nds (of 100%	
Mar Jun LONG Strike Price 126 127	128.60 TERM FR	128.42 ENCH BOI GAL	ND OP1	Mar	Jan 0.03	- PUTS Feb		Mar 0.22 1.37	US II US TR	EASURY E	CHED FUT	URES (CI	BT) \$100,0 High	00 32nds (of 100% Est. vol.	Open int.
Mar Jun LONG Strike Price 126 127 128	128.60 TERM FR Jay	128.42 ENCH BOI GAL	ND OP1	TONS (MAT	Jan 0.03	- PUTS Feb - 0.23 0.38		Mar 0.22 1.37	US W US TR	EASURY E Open 116-10	Latest	URES (Ci Change -0-12	BT) \$100,0 High 116-12	00 32nds (Low 116–00	of 100% Est. vol. 33,649	Open int. 188,167
Mor Jun LONG Strike Price 126 127 128 129	128.60 TERM FR Jay 1.77 0.92	128.42 ENCH BOX	ND OPT	Mar 2.17	Jan 0.03 0.12 0.33	- PUTS Feb	N 0	Mar 0.22 1.37 1.58 0.92	US II US TR	EASURY E	Latest 116-00 115-21	URES (CI	BT) \$100,0 High 118-12 118-01	00 32nds (zł 100% Est. vol. 33,649 380,918	Open int. 198,187 282,836
Mar Jun B LONG Strike Price 128 127 128 129 130	128.60 TERM FR Jar Jar 1,77 0.92 0.31	128.42 ENCH BOI Fe CAL Fe 0	ND OP7	Mar - 2.17	Jan 0.03 0.12 0.33 0.75	- PUTS Feb - 0.23 0.38 0.67		Mar 0.22 1.37 1.58 0.92	US TR	Open 116-10 115-31	Latest	URES (Ci Change -0-12 -0-11	BT) \$100,0 High 116-12	00 32nds (Low 116-00 175-21	of 100% Est. vol. 33,649	Open int. 188,167
Mar Jun B LONG Strike Price 128 127 128 129 130	128.60 TERM FR Jar Jar 1,77 0.92 0.31	128.42 ENCH BOI Fe CAL Fe 0	ND OP7	Mar 2.17	Jan 0.03 0.12 0.33 0.75	- PUTS Feb - 0.23 0.38 0.67		Mar 0.22 1.37 1.58 0.92	US TRI Dec Mar Jun	Open 116-10 115-31	Latest 116-00 115-21	URES (Ci Change -0-12 -0-11	BT) \$100,0 High 118-12 118-01	00 32nds (Low 116-00 175-21	zł 100% Est. vol. 33,649 380,918	Open int. 198,187 282,836
Mar Jun ELONG Strike Price 128 127 128 129 130 Est. vol. 1898	128.60 TERM FR Jar 1,77 0.92 0.33 c. Cats 20,61	128.42 ENCH BOI Fe CAL Fe 0	ND OP7	Mar - 2.17	Jan 0.03 0.12 0.33 0.75	- PUTS Feb - 0.23 0.38 0.67		Mar 0.22 1.37 1.58 0.92	US TRUS TRUS TRUS TRUS TRUS TRUS TRUS TR	Open 116-10 115-31 115-12	Latest 116-00 115-21 115-07	URES (Clarge -0-12 -0-11 -0-09	BT) \$100.0 High 118-12 118-01 115-16	Low 118-00 175-21 115-07	of 100% Est. vol. 33,649 380,918 724	Open int. 198,187 282,836
Mar Jun LONG Strike Price 128 127 128 129 130 Est. vol. total	128.60 TERM FR Jor 1,77 0.92 0.33 Cass 20,64	128.42 ENCH BOI GAL Fe	ND OP7	Mar - 2.17 0.88 us day's open	Jan - 0.03 0.12 0.33 0.75 st., Cals 12	- PUTS Feb - 0.23 0.38 0.67	0 0 0 0 0 1 1 3 120,7	Mar 0.22 1.37 1.58 0.92 1.37 07.	US III US TR	Open 116-10 115-31	Latest 116-00 115-21 115-07	URES (Clarige -0-12 -0-11 -0-08	BT) \$100.0 High 118-12 118-01 115-16	Low 118-00 175-21 115-07	of 100% Est. vol. 33,649 380,918 724	Open int. 198,187 282,836
Mar Jun LONG Strike Price 128 127 128 129 130 Est. vol. total	128.60 TERM FR Jay 1.77 0.82 0.33 c. Cals 20.61 NAL GERI	128.42 ENCH BOIL Fo	ND OP7	Mar 2.17 0.98 as day's open	0.03 0.12 0.23 0.75 src, Cals 12	- PUTS Feb 0.23 0.38 0.67 34.578 Put	0 0 0 1 1 120,70	Mar 0.22 1.37 1.58 1.92 1.37 07.	US III US TR	Open 116-10 115-31 115-12 NAL LONG Y100m 10	Latest 116-00 115-21 115-07	URES (Clarige -0-12 -0-11 -0-08	BT) \$100.0 High 118-12 118-01 115-16	Low 118-00 175-21 115-07	Est. vol. 33,849 380,918 724	Open Int. 198,167 282,838 13,526
Mar Jun LONG Trice Price 128 127 128 129 130 6st. vol. tests Certma	128.60 TERM FR Jar Jar 1,71 0.93 0.93 0.05 Inny NAL GERI	128.42 ENCH BOI GAL Fe 1 0.7 9 Pus 19.63 MAN BURN	NE OP7	Mar 2.17 0.98 s day's open	Jan 0.03 0.12 0.33 0.75 nt., Cals 13	- PUTS Feb 0.23 0.38 0.67 34.578 Put	of the of the of Op	Mar 0.22 1.37 1.58 0.92 1.37 07.	US TRUS TRUS TRUS TRUS TRUS TRUS TRUS TR	Open 116-10 115-31 115-12 NAL LONG Y100m 10	Latest 116-00 115-21 115-07	URES (Clarige -0-12 -0-11 -0-08	BT) \$100.0 High 118-12 118-01 115-16 E GOVT. I	118-00 175-21 115-07	Est. vol. 33,649 380,678 724	Open int. 188,167 282,838 13,526
Mar Jun LONG Strike Price 128 127 129 130 fet vot tore Germa Monto	128.60 TERM FR Jar 1,77 0,9: 0,33 6. Cale 20,61 IMNY NAL GERI 102.39	128.42 ENCH BOI GAL Fe 0 7 0 7 0 Pust 19.53 MAN BURN Sett price 102.30	NO OPT 1.S ————————————————————————————————————	Mar 2.17 0.88 s day's open RES (LUFFE e High 102.53	Jan	- PUTS Feb - 0.23 0.38 0.67 - 50.579 Put 000 1000 Est. v	1 120,70 this of 1 90 Op	Mar 122 1.37 1.58 0.92 1.37 07.	US TRUSTRE Dec Mar Jun Japan E NOTED (LIFFE)	Open 116-10 115-31 115-12 NAL LONG Y100m 10 Open 126.63	Latest 116-00 115-21 115-07	URES (Clarige -0-12 -0-11 -0-08	BT) \$100.0 High 118-12 118-01 115-16 E GOVT. I	118-00 175-21 115-07 15-07 15-07	of 100% Est. vol. 33,649 380,618 724 TURIES Est. vol. 1191	Open int. 188,187 282,838 13,526 Open int.
Mar Jun 1 LONG Strike Price 126 127 128 129 130 Est vot territa	128.60 TERM FR Jar Jar 1,71 0.93 0.93 0.05 Inny NAL GERI	128.42 ENCH BOI GAL Fe 1 0.7 9 Pus 19.63 MAN BURN	NE OP7	Mar 2.17 0.88 s day's open RES (LUFFE e High 102.53	Jan 0.03 0.12 0.33 0.75 nt., Cals 13	- PUTS Feb 0.23 0.38 0.67 34.578 Put	1 120,70 this of 1 90 Op	Mar 0.22 1.37 1.58 0.92 1.37 07.	US TRUS TRUS TRUS TRUS TRUS TRUS TRUS TR	Open 115-10 115-31 115-12 115-12 Open 10 Open 126.63 126.18	United 116-00 115-21 115-07 115-07 115-07 Close	URIES (Ci Change -0-12 -0-11 -0-09 APANES 1094	High 118-12 118-01 115-16 E GOVT. I	Low 118-00 175-21 115-07 100ND FUT Low 126.57	Est. vol. 1191 2075	Open int. 188,167 282,838 13,526
Mar Jun BL LONG Strike Price 128 129 129 129 130 fet vot topm Gestma E NOTIO	128.60 TERM FR Jay 1,77 0,23 0,33 0, Gale 20,61 MNY NAL GERI Open 102.39 107.50	128.42 ENCH BO CAL Fe 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.	NB OPTU 1.5 —— b 6 Previous Change -0.35 -0.29	Mar 2.17 0.88 s day's open RES (LUFFE e High 102.53	Jan	- PUTS Feb - 0.23 0.38 0.67 - 50.579 Put 000 1000 Est. v	1 120,70 this of 1 90 Op	Mar 122 1.37 1.58 0.92 1.37 07.	US TRUS TRUS TRUS TRUS TRUS TRUS TRUS TR	Open 116-10 115-31 115-12 NAL LONG Y100m 10 Open 126.63	United 116-00 115-21 115-07 115-07 115-07 Close	URIES (Ci Change -0-12 -0-11 -0-09 APANES 1094	High 118-12 118-01 115-16 E GOVT. I	Low 118-00 175-21 115-07 100ND FUT Low 126.57	Est. vol. 1191 2075	Open int. 188,187 282,838 13,526 Open int.
Mar Jun BL LONG Strike Price 128 129 129 129 130 fet vot topm Gestma E NOTIO	128.60 TERM FR Jar 1,77 0,9: 0,33 6. Cale 20,61 IMNY NAL GERI 102.39	128.42 ENCH BO CAL Fe 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.	NB OPTU 1.5 —— b 6 Previous Change -0.35 -0.29	Mar 2.17 0.88 s day's open RES (LUFFE e High 102.53	Jan	- PUTS Feb - 0.23 0.38 0.67 - 50.579 Put 000 1000 Est. v	1 120,70 this of 1 90 Op	Mar 122 1.37 1.58 0.92 1.37 07.	US TRUS TRUS TRUS TRUS TRUS TRUS TRUS TR	Open 115-10 115-31 115-12 115-12 Open 10 Open 126.63 126.18	United 116-00 115-21 115-07 115-07 115-07 Close	URIES (Ci Change -0-12 -0-11 -0-09 APANES 1094	High 118-12 118-01 115-16 E GOVT. I	Low 118-00 175-21 115-07 100ND FUT Low 126.57	Est. vol. 1191 2075	Open int. 188,187 282,838 13,526 Open int.
Mar Jun BL LONG Strike Price 128 129 129 129 130 fet vot topm Gestma E NOTIO	128.60 TERM FR Jay 1,77 0,23 0,33 0, Gale 20,61 MNY NAL GERI Open 102.39 107.50	128.42 ENCH BO CAL Fe 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.	NB OPTU 1.5 —— b 6 Previous Change -0.35 -0.29	Mar 2.17 0.88 s day's open RES (LUFFE e High 102.53	Jan	- PUTS Feb - 0.23 0.38 0.67 - 50.579 Put 000 1000 Est. v	1 120,70 this of 1 90 Op	Mar 122 1.37 1.58 0.92 1.37 07.	US TRUS TRUS TRUS TRUS TRUS TRUS TRUS TR	Open 115-10 115-31 115-12 115-12 Open 10 Open 126.63 126.18	United 116-00 115-21 115-07 115-07 115-07 Close	URIES (Ci Change -0-12 -0-11 -0-09 APANES 1094	High 118-12 118-01 115-16 E GOVT. I	Low 118-00 175-21 115-07 100ND FUT Low 126.57	Est. vol. 1191 2075	Open int. 188,187 282,838 13,526 Open int.
Mar Jun B LONG Strike Price 128 129 129 129 129 130 Est. vol. 100 Gestma E NOTIO	128.60 TERM FR Jay 1,77 0,23 0,33 0, Gale 20,61 MNY NAL GERI Open 102.39 107.50	128.42 ENCH BOI GAI Fe 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.	ND OPT 1.5 ————————————————————————————————————	Mar - 2.17 - 0.98 s day's coem r02.53 101.85	Jan	- PUTS Feb - 0.23 0.38 0.67 - 50.579 Put 000 1000 Est. v	1 120,70 this of 1 90 Op	Mar) 22 1.37 1.58 1.92 1.37 1.37 100% 100% 100% 100%	US TRU Dec Mar Jun Japan Morito (UFFE) Dec Mar - UFFE fate	Open 115-13 115-12 115-12 NAL LONG Y100m 10 Open 126.63 126.78 mas also trac	COND FUT 116-07 115-07 115-07 3 TERM J Other of 10 Close	URIES (Ci Change -0-12 -0-11 -0-09 APANES 1094	High 118-12 118-01 115-16 E GOVT. I	200 32nds (Low 118-00 175-21 115-07 100 D FUT Low 126.57 126.15 are for pre	Est. vol. 1191 2075	Open int. 186,187 282,836 13,526 Open int. n/a
Mar Jun B LONG Strike Price 128 129 129 129 129 130 Est. vol. 100 Gestma E NOTIO	128.60 TERM FR Joy 1.77 0.22 0.38 Calls 20.61 May NAL GERI 102.39 107.50	128.42 ENCH BOO GAL Fe 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.	ND OP1 1.5 ————————————————————————————————————	Mar - 2.17 - 0.98 as day's open High 102.53 101.65	Jan	- PUTS Feb - 0.23 0.38 0.67 - 50.579 Put 000 1000 Est. v	0 0 0 0 0 120,7 12	Mar 1.22 1.37 1.58 1.92 1.37 107. 100% 100% 100% 100% 100% 100%	US TR. Dec Mar Jun Japan Morito (LIFFE) Dec Mar ' LIFFE fata	Open 115-31 115-12 115-12 NAL LONG 117-12 Open 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63 126.63	Latest 116-07 115-07 115-07 115-07 Cities of 10 Cicese	URIES (Ci Change -0-12 -0-11 -0-09 APANES 1094	High 118-12 116-01 115-16 E GOVT. 1 High 126.68 126.24 Interest figs.	Low 118-01 115-07 115-07 115-07 Low 126.57 126.15 are for pre	Est. vol. 33,649 380,918 724 TURIES Est. vol. 1191 2075 Mious day.	Open int. 188,167 282,838 13,526 Open int. n/a n/a
Mar Jun LONG Strike Price 128 129 129 129 120 120 Fet vot total E NOTIO	128.60 TERM FR Joy 1,7 1,7 0,9 0,30 0,30 0,30 0,00 0,00 0,00 0,00	128.42 ENCH BOO GAL Fe 0.7 9 Part 19.63 MAN BURN Sett price 102.30 101.47 CLUCES	ND OP7	Mar - 2.17 - 0.98 as day's open High 102.53 101.65	Jan	- PUTS Feb 0.23 0.38 0.67 54.579 Put 000 1000 Est. v 15297	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar 1.22 1.37 1.58 1.92 1.37 107. 100% 1	US TR. Dec Mar Jun Japan NOTIO (LIFFE) Dec Mar ' LIFFE fata Sed Price E - Sed Pri	Open 115-11 115-12 115-12 NAL LONG Y100m 10 Open 126.63 126.78 ms also tra	Latest 116-07 115-07 115-07 115-07 Close Close Low	URES (Clange -0-12 -0-11 -0-09 APANES 1094 Change	High 118-12 116-01 115-16 E GOVT. 1 High 126.86 126.24 Intersect figs.	Low 118-01 115-07 115-07 115-07 Low 126.57 126.15 are for pre	Est. vol. 33,649 380,918 724 TURIES Est. vol. 1191 2075 Mious day.	Open int. 186,187 282,836 13,526 Open int. n/a
Mar Jun LONG Strike Price 128 127 129 130 5st vot tops ENOTICE WATER UK G	128.60 TERM FR Jor 1.7 0.20 0.30 0.30 0.40 TERM FR 10.20 1.7 0.20 0.30 1.7 0.20 1.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0	128.42 ENCH BOO GAL Fe 1.23 1.07 9 Puts 19.53 MAN BUNI Sett price 102.30 101.47 PUC ES	ND OPTUS TO FUTUS Change -0.35 -0.29	Mar - 2.17 - 0.98 ss day's down 102.53 101.85	Jan	- PUTS Feb	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar 0.22 0.37 1.58 0.92 0.37 07. 100% pen inc. 15656 12072	US TR. Dec Mar Jun Japan NOTIO (LIFFE) Oec Mer LIFFE futured in the second in the	Open 115-12 115-12 115-12 Open 10-10 Open 126-63 12	United 116-00 115-21 115-07 115-07 100ths of 10 Close 1	URES (Citange -0-12 -0-11 -0-08 APANES Others All Open	BT) \$100.0 High 118-12 118-01 115-16 E GOVT. 1 High 120.66 120.66 120.67	22nds (Low 118-00 115-21 115-07 126-	Est. vol. 33,649 390,918 724 TURIES Est. vol. 1191 2075 Mous day.	Open int. 188,187 282,838 13,526 Open int. 1/2 1/2 1/2 1/2 1/2
Mar Jun BLONG BLONG Strike Price 128 129 129 129 129 129 129 120 Fet vot tops: Germa E Noticol Mar Shets Use G	128.60 TERM FR Jay 1,77 0,92 0,33 0, Carlo 20,61 102.39 107.50 ILTS C	128.42 ENCH BOIL GAL Fe 1.2 1.0 1.7 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	NE CPTU	Mar - 2.17 - 0.98 s day's com RES (LIFFE + High 102.53 101.65 - 107.6	Jan	- PUTS Feb	Notes that of the least that of the least that of the least that of the least that the least the	Mar 0.22 1.37 1.58 1.37 1	US TR. Dec Mar Jun Japan NOTIO (LIFFE) Dec Mar 'LIFFE tab. 38d Pices - 7.45 1924 7.38 1925	Open 115-13 115-12 115-12 Open 126.63 126.18 ma abo tax	COND FUT 116-00 115-21 115-07 115-07 3 TERM J Other of 10 Close - Low 99% below 974 45, 977 474	URIES (Clange -0-12 -0-11 -0-09 APANES 094 Change	High 118-12 118-01 115-16 E GOVT. 1 High 128.85 126.24 Automat figs. Highs 128.35 @	Low 118-01 115-07 115-07 115-07 126.57 126.15 are for pre	Est. vol. 33,649 380,918 724 TURIES Est. vol. 1191 2075 whous day.	Open int. 188,167 282,838 13,526 Open int. n/a n/a 143, 113,4
Mar Jun Burn Long Strike Price 128 129 129 129 129 120 Est vot total Mar	128.60 TERM FR Joy 1.7 1.7 0.2 0.3 0.3 0.3 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5	128.42 ENCH BOI GAL Fe 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.	ND CP7 1.5	Mar - 2.17 - 0.98 s day's commerce High 102.53 101.65 - 107.6	Jan	- PUTS Feb 0.23 0.38 0.67 - 0.4.578 Put 152.97 18678	Mais 120,71 120	Mar Mar 1.22 1.37 1.58 1.37 107 10096	US TRU Dec Mar Jun Japan NOTO (UFFE) Oec Mar LIFFE had Sed Pices - 7.45 1023 7.35 1213	Open 115-10 115-12 115-12 115-12 Open 126.63 126.78 nee also tax	COND FUT Latest 116-07 115-07 115-07 3 TERM J Oths of 10 Close	URIES (Citange -0-12 -0-11 -0-09 APANIES 1094 Change All Open	High 116–12 116–11 115–16 E GOVT. 1 High 128.66 128.24 (names figs. 128.24 (names fig	200 32nds (Low 118-02 115-07 115-07 100 115-21 115-07 128.57 128.55 200 128.55 200 138 138 138 138 138 138 138 138 138 138	Est. vol. 33,649 390,918 724 TURES Est. vol. 1191 2075 wious day.	Open int. 188,187 282,838 13,526 Open int. 1/8 1/8 1/8 1/8 1/8 1/8 1/8 1/8 1/8 1/8
Mar Jun B LONG Strike Price 128 128 129 129 129 120 Est vot tosse E NOTION Dec Mar UK G Sheis" (these Inces Steps Inces Inces Steps Inces	128.60 TERM FR Joy 1,7 1,7 0,9 0,30 0,30 0,30 0,00 0,00 0,00 0,00	128.42 ENCH BOO GAL Fo 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7	NB CP7 1.5	Mar - 2.17 - 0.98 as day's open to 107.85 - 107.85 - 107.85 - 107.85	Jan	- PUTS Feb	No.	Mar 0.22 0.37 1.58 0.92 1.37 100% 1	US TRU Dec Mar Jun Japan NOTIO Occ Mar - UFFE fun Sed Pices - 1213 7.45 1023 7.46 1023 7.46 1023	Open 116-10 115-31 115-12 115-12 Open 126.63 126.78 nea also tax	COND FUT Latest 116-02 115-07 115-07 3 TERMI J Oths of 10 Close 100 001 1004 1004 1004 1004 1004 1004	URIES (Ci Change -0-11 -0-09 APANES 1094 Change -11 All Open	BT) \$100.0 High 118-12 118-01 115-16 E GOVT. 1 High 126.84 126.84 (15.6) (15.6) (15.6) (15.6) (15.6)	00 32nds (Low 118-00 115-21 115-07 400 115-21 115-07 Low 126.15 are for pre 10 22 Par 335 2.30 1 30 2.18 1 30 2.28 1 30	Est. vol. 33,649 390,918 724 TURES Est. vol. 1191 2075 wious day.	Open int. 188,167 282,836 13,526 13,526 Open int. 1/2 1/2 1/2 182,1713 183,1713 183,1713 183,1713
Mar Jun LONG Strike Price 128 127 128 129 130 5st vot total Res 174 C Sherts" (Use Treat 174 C Sherts" (Use Treat 174 C Treat 174 Treat 174 Treat 174 Treat 174 Treat 175 Treat	128.60 TERM FR Joy 1.77 0.20 0.30 0.30 Casts 70,61 IMMY NAL GERII Open 102.39 107.50 IMMEDIAN Imp to Rea Ye 199711 199711	128.42 ENCH BOO GAL Fe 10.7 9 Pus 19.55 MAN BUNI Sett price 102.30 101.47 [2] (C ES) 1314 607 1314 607 1645 846 646 1629 845 846 646 1529 845	Provide Change -0.35 -0.29	Mar 2.17 2.17 0.98 s day's down 102.53 101.85 107.85 107.85	Jan	- PUTS Feb - 0.23 0.38 0.67 - 0.00 1000 Est. v 15529 18678	No.	Mar 1.37 1.58 1.92 1.37 100% 100% 100% 100% 100% 100% 100% 100	US TR. Dec Mar Jun Japan NOTIO (LIFFE) Dec Mar ' UFFE fun Sed Pices - 10513 7.35 10213 7.36 10213 7.46 10213 7.49 1113	Open 115-31 115-12 115-12 Open 10-12-63 122-63 122-63 123-4 1543 -5 123-5 120-	COND FUT 116-00 115-21 115-27 115-07 3 TERM J 00hs of 10 Close	URIES (Citange -0-12 -0-11 -0-08 APANIES OH Change -Linead pr 161	High 118-12 118-01 115-16 E GOVT. 1 High 126.66 126.26 126.26 (135.9 0.0) (135.9 0.0) (135.9 0.0) (135.9 0.0) (135.9 0.0) (135.9 0.0) (135.9 0.0) (135.9 0.0)	22nds (Low 118-00 115-21 115-07 126.57 126.15 cm for pre	Est. vol. 33,649 390,918 724 TURES Est. vol. 1191 2075 wious day.	Open int. 188,187 282,836 13,526 13,526 Open int. 1/2 1/2 1891 1891 1891 1891 1891 1891 1891 189
Mar Jun B LONG Strike Price 128 128 129 129 129 120 Est vot tosse E NOTION Dec Mar UK G Sheis" (these Inces Steps Inces Inces Steps Inces	128.60 TERM FR Jay 1,7 0,22 0,33 0,030 0,	128.42 ENCH BOO GAL Fo 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7	Prior E 100 107 10	Mar 2.17 0.98 s day's doom 102.53 101.85 101.85 101.85	Jan	- PUTS Feb 0.23 0.38 0.67 0.67 0.67 0.67 0.67 0.67 0.67 0.67	No.	Mar 0.22 0.37 1.58 0.37 07. 100% 10	US TR. Dec Mar Jun Japan E NOTIO (LIFFE) Oec Mer - LIFFE htt. 7.45 1023 1213 1213 1213 1213 1213 1213 1213	Open 115-31 115-12 115-12 Open 126.63 126.78 ms also transfer 4 1044 -5 1253 -12 1048 -12 104	COND FUT 116-00 115-21 115-07	URIES (Citange -0-12 -0-11 -0-08 APANIES 1094 Change Thicked	High 118-12 118-01 115-16 E GOVT. I High 126.66 126.26 (135.4) 2 (200 32nds (Low 118-00 115-21 115-07	Est. vol. 33,649 390,918 724 TURES Est. vol. 1191 2075 wious day.	Open int. 188,187 282,838 13,526 13,526 Open int. 1/2 1/2 189,173 189,173 189,173 189,173 189,173 189,173 189,189
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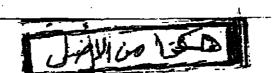
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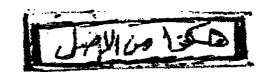
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- 1	Chaung Koma Fin 519 98 500	96	983		6.69	hitr Arter Dev 44, 03	108	115½ 108¼		3.40 3.72	TONZ Re 94 02 NZS	1122 1081	112 ⁵ 8 -	1 ₂ 7,62 1 ₄ 7,32
	China 6 ¹ 2 04 1000 Credii Foncier 9 ¹ 2 99 300 Denmark 5 ¹ 4 98 1000	98½ 107½	98³4, 107³2		6.95 5.96	Ontario 674 03	112l ₂ 1023	113 ¹ 2 103 ¹ 2	74	392 468	World Sank 9 50 N25 250 Credit Local 6 01 FF7 8000 Dammerk 512 99 FF7 7000	103	1047	7.33
i	Denmerk 54 98	100	100 ¹ 4 101 ¹ 4			SNCF 7 04 450	1185	118 ¹ 2	ᅽ	4.16		1032	105 ³ 8 -	L, 405
į	BB 6 04 500	99 ¹ 2	007.		e ne	Sweden 43, 03 500 World Bank 0 21 700 World Benk 7 01 600	105 287	106 ³ g 29 ¹ g		372 510	Elec de France 84, 22 FFr 3000	126	126 ¹ 2 -	6.61
. ¦	BB 6 04 500 Bec de France 9 98 200 B+Im Bank Japan 8 02 500	1034 1084	104 108 ¹ 2	ᆤ	5.83 6.16	World Benk 7 01 600	1143	114 ⁵ 8		3.31	PLOATING RATE NOTES			
	Export Day Corp 9½ 98	105%	105%	4	5.88	YEN STRAIGHTS		_			Abbert Stat Transport 1 co. comp	Bkl	Offer	Cepn
i	Foton Capital () ()	62 103 ¹ 4	103 ³ 5		5.85	Beiglum 5 99 75000 Credit Foncier 4% 02 75000 BB 6% 00 100000	1112 ₈ 1132	1117	ᅶ	1.09 2.15	Abbey Nati Treasury -1, 99 1000 Argentaria Global Fin 0 01 700	99.94 99.60	100.01 99.68	5.5938 5.5000
	Federal Nett Mort 7,40 04	106% 100½	107 100%	4	634 590	Ex-lin Bank Japan 4 03 105000	1175 1141	1174 1142	- <u>-</u> -	1.72 2.11	Berkumerica 4, 99	99.98 99.71	100.07 99.79	6.7500 5.2500
,	General Mills 0 13 1000 NI Finance 54 96 650	26 ¹ 2 957 ₈	273 ₈		8.26	1754 Amer Dev 7% 00 30000	120%	12012		1.21	Conside 4, 99 2000 CCCE 0 05 Ecu 200 Commercials Q/S Fin 4, 98 750	99,84	99.87	4.0825
1	1267-Alitair Day 61 ₈ (18	99	99 ¹		6.37	taly 3 ¹ 2 01 300000 baly 5 04 200000 Japan Dev Bk 5 99 100000	1084 118½	108% 118%		1.51 2.44	Credit Lyonnais & 00	98.81 98.14	98.58 98.58	5,3750 5,8375
- 1	nter-Armer Dev 7 ½ 1/5	90	107 ¹ 6 997a		6.40 5.77	Japan Dev Sk 5 99 100000 Japan Dev Sk 6 2 01 120000	1114	1111 <u>4</u> 12234		0.99	Dreedner Parance & 98 DM _ 1000 Fed Nat Mort - 6 00 1000	100,00	100.05 99.89	3.1602 5.4492
	bily 6 03 2000	69 ¹ 4	99 ¹ 2	-14	6.23 7.15	SNCF 6% 00 90000	117%	118		1.14	Finland -1 ₈ 50 1500 Halifax BS 0 89 500	98.94	100.02	5.8790
:	nally 6 (3 2000 nally 6 ⁷ 6 23 3500 (apan Daw Bit 8 ⁷ 8 01 500 (crea Bisc Power 6 ⁷ 8 03 1350	108 ¹ a	1083	چـ	6.11	Swerten 45, 04 150000	120 1044	120 ¹ 4 104 7	4	1.76 0.53	#40 DEEK ENT 44 89	100.11 100.43	100.20 100.51	5.9552 6.7500
	49955761 Bic 74 (2' 1000	1044	99 ¹ 4 105 ¹ 4	1	6.69 6.31	Wood Bank 54, (2 250000	118 ¹ 8	1184		1.57	haly & 99 1500 haly & 98 Exx 1500	100,41 100,23	100,47 100,31	5.5098 4.3125
1	Ontario 7 ² s 03 3000 Ontario 7 ³ s 02 2000	105 ⁵ s	105%		8.35 6.27	OTHER STRAIGHTS					UKE Seden-Wuest Fig. 1- 98 1000	99.91	86.96	5,4375
•	Deser Konsydbersk 8½ 01 200	1081	109	4-	6,08	Garainenea Lux 7 ² 4, 03 LF: 4000 EB 7 ¹ 8 05 LF: 3000	109 107 ¹ 2	110 108²z		6.00	Lloyde Bank Perp S 0.10 600 Maleysia & 05 650	96.38 89.80	87.53 99.99	5,8295 5,6875
:	Tartugal 54, 03 1000 Duebes Hydro 94, 98 150	97% 108%	97 ² 2 105 ² 2	7	6,32 6,07	Rebotenk Nederld 8 ¹ 4 04 LFr _ 3000 Austria 8 ¹ 2 99 FI 1000	112	113 106		6.30 3.85	Nova Scotia 4 99 500 Criterio 0 99 2000	100.00	100.07 100.14	5.6675 5.5000
- (200	1034	104		5.96	PI I NEOGRAPUS 512 US FI	104%	10412	4	E 00	PONNOSI 4: 981 DM	100.90	100.37	3.1875
4	AS 10 89 200 NCF 9½ 96 150	105%	1074	ᆚ	6 <i>2</i> 7 590	Ball Camada 10% 98 CS 150 Balliah Columbia 74 CS CS 1250	114%	114 7 170 7	4	4,64 5,85	Clumber: Hydro 0 99 500 Rende 0 98 500 Spain -1 ₆ 02 DM 2000	99.75 99.80	99.85 99.95	5.5625 5.6375
	Spain 6 ¹ 2 99 1500 Senden 6 ¹ 2 173 2000	1014	101 % 102%	4	5.80 6.18	Carracia Milg & Hag 84, 89 CS _ 1000	1095	1081	4		Spein -1 02 DM 2000	100.17	100.17	3.3477
	ennames Valley 6 00	100	1000	ı	5.98	EB 10 ¹ g SS CS 130 Bac de france 9 ¹ z SS CS 275	1134	108 ¹ g 113 ¹ 2	ᅺ	3.E2 4.57	State Bk Victoria 0.05 99 125 Sweden -1 ₂ 07	1002,00 88,85	100.11 100.02	5.8499 5.3750
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	Auden-Wuert L-Finence 6 98 2000 Decil: Foncior 7 ¹ 4; 03		rw-	77	340	PO 10 01 EGU 1150	11816	1183	4		Land Secs 64 02 £ 84		51 ₂ 1781 ₂ 41 ₄ 851 ₄	-3.74
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Ň		1032	1037 1038	4	3.53	State Bk NSW 9 02 AS 300 State Bk NSW 9 02 AS 150 Unimer Australia 12 96 AS 150	1065	108 ² g ·	4	1.20 6.62	Transstants Hidgs 51 ₂ 09 £ _ 250 * No information explicitie = consists of	5.05 	88 69	+14.24
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7.57 1204 8.17 1295 - 1054 - 1064 - 1365 - 1365 - 36 8.10 1242 6.88 80 4.13 147.2 4.25 1405 - 135





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THE SECTION OF

Sterling fell again on the foreign exchange markets reof rate. yesterday, as investors took profits to reduce their risk levels in the UK currency. The pound followed Tues-

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against the dollar by dropping another 1.3 cents to \$1.539. Against the D-Mark it after the London close, 11 and Tuesday morning, lost 2.7 pfennigs to close in London at DM2.561. At one point sterling had lost 9 pfennigs in little over twelve hours, after hitting a fouryear peak at DM2.64 in Asian little impact on the markets. trading early on Tuesday

The dollar softened against the D-Mark, but held DM1.50-DM1.55 range in on to most of Tuesday's large gains. The franc continued its

recovery against the D-Mark, as Mr Jean Arthuis, French finance minister, persuaded traders that France would not devalue against other currencies within the Euro-

POUND SPOT FORWAR

9.7992 7.8456 8.6465 2.5805 402.014 0.9882

11.1361

2,2979

. 6.00

600 00.2

JA Esta

at a rate of about FFr6.5 per euro, which is near the cur-

But trading was thin after earlier this year. Tuesday's volatility and ahead of tomorrow's US non-

Beige Book, which appeared suggested moderate US eco- when it hit DM2.64. nomic growth and little sign man third-quarter gross domestic product data made

The dollar fell 0.4 pfennigs against the D-Mark to DM1.563, still well above the which it had traded for reeks. The yen climbed Y0.6

1,6390 1.6445 1.6381 1,6307

59.1400 9:2645 7.8900 8.7145 2.5790

1.7072 2.2314 12.9969

187,200 4.1664 2.3294

52.6640 9.7828

25790 25549 2554 404,780 400,905 1,0036 0,9999 0,9979 53,1400 2510,03 521,03 53,1400 25,8540 521,03 28,827 2,8688 2,8641 10,7936 10,8397 10,6872 280,021 257,900 258,537 277,056 275,101 215,652

11.2237 11.1159 11.1349 2.1830 2.1633 2.1596

1.6896 2.2076

12,8655

12.7771 12.6420 59.1680 58.5710 5.4333 5.3783

1.3344 1.3219 1.3224 1.8

12.6637

185.170 184.499 6.0 4.1243 - -2.2933 2.3046 -3.5

-0.1936 084 - 252 -0.5587 272 - 168 -0.1047 946 - 038 -0.0752 391 - 520 -0.0955 424 - 506 -0.0274 592 - 618 -3.962 769 - 260 -0.027 976 - 988

-0.1108 245 - 477 -0.0324 681 - 691

-0.0135 377 - 387 1.6934 -0.0124 927 - 941 2.2132 -0.0149 121 - 143 12.8827 -0.1301 747 - 907

-2,453 291 - 568 -0,0419 301 - 337 -0,0376 364 - 994

2517.23 -23.96 580 - 865; 52.7720 -0.5587 272 - 168 2.8719 -0.0587 272 - 168 2.8719 -0.0952 745 - 846; 256.342 -2.608 182 - 503 215.487 -2.271 397 - 578 11 1381 -0.1108 246 - 477

1.3243 -0.0128 237 - 249

12,6710 -0,1031 867 - 752 58,6865 -0,31 076 - 254 5,3890 -0,0596 812 - 967

One month Rate %PA

52,847 9,7793

7.6310 -8.6340 8.6258 2.5549 2.554

2.9 17.9158 2.8 52.382 2.4 9.7387

0.4 0.9969 -1.8 2528.53 2.8 52.82 3.3 2.8486 1.4 10.5472 -0.9 258.907 -0.9 215.882 0.1 11.1323 4.5 2.1444

1.3179

12.6496

182,844

0.7

2.9 3.0

2.2081 2.6 2.1972

0.7

8.5841 2.5407

pean monetary system. He against the dollar to Y113.1 said he hoped the transition and Y2.4 against sterling to to the euro would take place Y185.4 as traders unwound purchases of high-yielding currencies that they had funded by borrowing yen

Sterling slides further on new profit taking

■ Sterling may have plumfarm payroll figures, which meted over the last two day's decline of 3 cents are expected to be strong. days. But it only lost half The Federal Reserve's the gains it made against the D-Mark between November

This week many of the of inflationary pressure. Ger- traders and investors who were long on sterling and getting worried have divested. There are now far fewer people holding pounds who do not want them.

Currency strategists say the crunch for sterling in the days ahead is the December 11 monetary policy meeting between Mr Kenneth Clarke. the chancellor, and Mr Eddie George, governor of the Bank of England. On balance, strategists expect Mr after the meeting. If he does,

Three months One year Bank of Rate %PA Rate %PA Eng. Index

51.187 3.0 9.5598 2.4

22 30 25

0.5 0.8608 -1.8 2538.03 3.0 51.187 3.2 2.7751 1.2 10.5422 -0.8 -0.9903 2533.03 51,187

.0.1 11.1199 4.3 2.0729

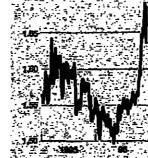
-0.8 - - --0.7 215.882 -0.2

12.5852

-2.8 2.3348 -1.6

6.0 174.229 6.0 129.7

Sterling



this should boost sterling. If not, the pound could take another hit, they say.

Mr Peter von Maydell, senior currency economist at UBS in London, said eco-nomic fundamentals suggested a rate rise. "Since the last hike in October, there have been nothing but surprises on the unside in terms of real sector strength," be said. However, political caution could dis-

DOLLAR SPOT FORM

Dec 4

Europe Austria Belglum Denneri Finland

104.1 105.0 106.6 84.3 107.7 106.7 87.0 102.1 78.0 105.0 105.0 98.9

95.2 79.3 88.9 106.2

927

85.5

113.0

Closing Change

32,2075

5,9806 4,8682 5,2771 1,5827

245,355

1.7528 6.5180

157.670

131.515

1.0335 1.3508

-0.075 900 - 250 -0.0145 796 - 816 -0.0074 837 - 687 -0.0171 762 - 780

-0.405 280 - 480 -0.405 280 - 480 -0.009 410 - 420 -1.85 590 - 670 -0.675 900 - 250 -0.0048 525 - 530

-0.0043 170 - 190 -0.29 620 - 720 -0.3 500 - 530

8.7965 -0.0116 915 - 015 1,3229 -0.0088 224 - 234 1,6385 -0.0135 380 - 390 1,2373 +0.0017 371 - 374

+0.0017 371

+0.0009 334 - 336 +0.002 505 - 510 -0.0145 600 - 650

+0.0008 330 - 335

+0.105 800 - 300 -0.0092 852 - 927

-0.56 120 - 220 -0.0047 214 - 221

-0.0113 019 - 029

suade Mr Clarke from a yields are still the highest of hike, strategists said. They said the fundamental

CURRENCIES AND MONEY

outlook for sterling is bullish. They pointed out that this week's slide was not due to any negative news emerging. There were some speculative reports that the Bank had intervened to weaken sterling but these had failed to convince most traders. Mr Clarke told the House of Commons that many businesses were worried about sterling's strength. However, he added: "But that is a

floating exchange rate." UK short-term interest rates are still higher than those of any other leading economy, and are expected to rise before those of the others. UK benchmark bond

E OTHER CURR

Day's mid high low

.32.0600 5.9535 4.6425

5.2520 1.5553

243,490 1,8375 1530,29

6.7646 1.3165

1.6347

7.7325 35.7050 3.2950

2.5207 1,4016

113,450 113,000 112,695 5.0

1,7589 1,7448 6,5400 6,4721 167,820 .157,050 131,670 131,000

32,1475

5.9717 4.8574 5.2687 1.5598

248.91 1.641 1539.47

32,1475

1,749 8,5142 157,875

191.695

6.7937 1.3191 1.8377

1,3484 2.1 7,9805 ~18.0

7.7332 38.02

2.5245 1.4079

-1.4 -4.7

32,2400 5,9674 4,8892 5,3001 1,5645

245.930 1.6540 1537.00

6.8041 1.3248 1.6525

7.7335 35.8350 3.2970

2.5255 1.4095

major European countries.

■ Both Mr Arthuis an Carlo Azeglio Ciampi, l treasury minister, said expected leaders of pean Union states to as stability pact at the Dublin summit, which on Friday week. Curr strategists said that in short-term a deal on a p setting out fiscal targets member states must me the future – would raise fidence that European I tary union would happ schedule. It would also it more likely that Ger would accept Italy and as participants, becau would be able to hold to a strict fiscal policy.

That prospect should the lira and the peseta weaken the D-Mark, s

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32.02 5.9533 4.8387 5.2508

249.48 1.6407 1545.9 32.02 1.741 8.5086 158.17

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			Open		orica (High	Low			pen int.
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Rate_	%PA Index	Mar	96.84	98.1		+0.01		6.87	96.83	2275		209625
45.7400		Jun	96.79	98.	31	+0.01	8	6.82	96.78	2030	4	176265
10.7403 31.48	2.3 104.0 2.3 104.7	Sep	96.66	95.0		-		6.70	96.65	2131		138896
5.8718	1.8 106.0	E ONE MO	HTH E	JRON	ARK I	שתער	PERS (LIFFE)" DM3m	coints of	1009	<u> </u>
4.5562	2.4 83,8		Open	Sett;	orice (Chang	e	High	Low	Est. v	rol C	pen int.
5.1751 1.5291	1.9 107.0	Dec	96.71	96.7		+0.01	_	8.72	96.71	366		3788
260.505	2.2 106.2 -8.2 66.7	Jan	96.90	96.9		+0.01		6.90	96.90	1940	3	4639
1.6378	0.2 -	Feb Mar	96.88 96.87	96.9 96.8		+0.02		6.91 6.87	96.88 96.87	86 2		2220 1081
1558.95	-1.5 77.7	E THREE				ΑП				_	A 16	
31.48 1.7054	2.3 104.7 2.7 104.6	=							Low		_	
8.483	0.5 98.8		Open 92.93	92.9	orice (-0.01		High 2.96	92.93)pen int.
158.945	-0.8 95.4	Dec Mar	93.64	93.6		+0.01		2.30 3.67	93.62	8508 6830		63399 82399
132.62	-0.B 79.1	Jun	93.96	94.0		+0.02		4.03	93.96	204		48223
6.7385	0.9 88.5	Sep	94.09	94.1	_	+0.02	. =	4.15	94.08	1679	_	29609
1.2784 1.6187	3.4 105.6 1.2 93.0			RO 51	NS\$ FI	MIC I	UIU	NES (L	IFFE) SFr1m	points of	100%	6
1.2584	-1.7 -		Орел	Sett r	orice (Cheno	e	figh	LOW	Est. v	ol O	pen int.
		Dec	97.92	97.8		-0.03		7.94	97.81	4326		24294
		Mar	97.9 5	97.5	71	-0.03	9	7.99	97.86	8356	,	35387
-	: :	Jun C	97.86	97.8		+0.01		7.86	97.78	2185		15742
1.3159	26 852	Sep	97.65	97.6		+0.02		7.65 	97.60	876		6771
9.1075	-15.8 -	E THREE										
-	- 99.1	_	Open		xice (figh	Low			ipen int.
1,2596	-0.7 97.0	Dec	99.48	99.4		-0.01		9.48	99.48	1000)	n/a
7.7448	-0.1	Mar	99.45	99.4		+0.01	9	9.46	99.45	511		n/a
-		jun I Three!	- KONTU	99.3		-0.01 n æare	ilee	End	- Im polphs :	0 1006: To		n/a
•	[INKEE	EUR I R			_		ECU	m portes			
107.49	5.0 129.8		Open	•	rice (-		-ligh	Low		oi O	pen int.
2.5513 1.4437	-1.2 - -2.9 -	Dec	95.85	95.8		-0.01		5.86	95.84	991		8054
1		Mar	95.93 95.92	95.9		-0.03	-	5.93 E.D.4	95.90	979		7187 2536
3.7531	-0.1 -	Jun Sep	95.92 95.89	95.8 95.8		-0.02 -0.02		5,94 5,90	95.89 95.89	332 130		3536 3228
1.3748	20 -	. Tille prone					-		5-5-66	130		
5.099	-9.2 -	M EUROLE				L100	Om pr	oints (of 100%			
- :	: : 1	Ştrika			CALL	s		_		PUTS		
26.4545	-3.5 -	Price	Dec	5	Mar		Jun		Dec	Mer		Jun
rd retes are	not directly	9275	0.24		0.95		1.34		0.03	0.04		0.07
n nominal in	dices Dec 3:	9300	0.08		0.73		1.13		0.10	0.07		0.11
		9325	0.01		0.52		0.90		0.30	0.11 136106 Cu		0.13
	'	Est. wol. total,	162 كسب	u Pub	3UZ. P	· UNIQ LES	- cela	open	- Caus	causi Pu	-S 10	uuse
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WORLD INTEREST RATES

Over night

MONEY RATES



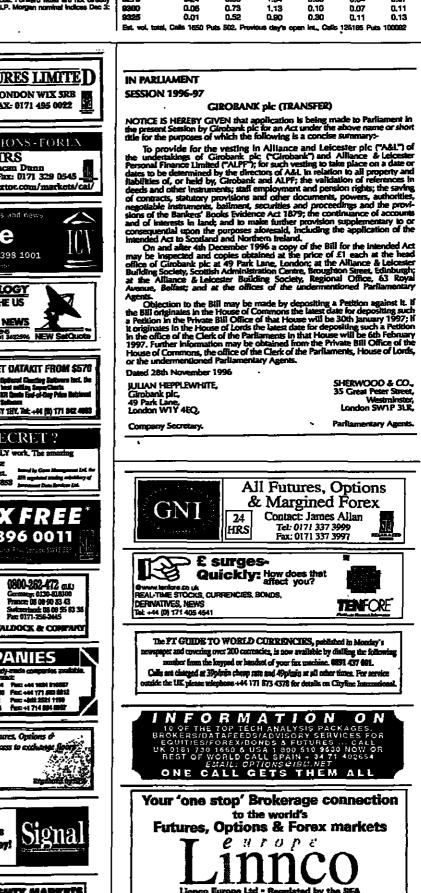
0.23 0.12

0,04 0.01

0.31 0.19

0.32 0.45

0.49 0.52



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Asense, Bollast; and at the onices of the unsummental resistance.

Agents.

Objection to the Bill may be made by depositing a Petition against it. If the Bill originales in the House of Commons the latest date for depositing such a Petition in the Private Bill Office of that House will be 30th january 1997; if it originales in the House of Lords the latest date for depositing such a Petition in the office of the Clerk of the Parliaments in that House will be 6th February 1997. Further information may be obtained from the Private Bill Office of the House of Commons, the office of the Clerk of the Parliaments, House of Lords, or the undermentioned Parliamentary Agents. Dated 28th November 1996 SHERWOOD & CO., 35 Great Peter Street, Westminster, Landon SW1P 3LR, JULIAN HEPPLEWHITE, Girobank plc, 49 Park Lane, London WTY 4EQ, Parliamentary Agents Company Secretary. All Futures, Options & Margined Forex **GNI** Contact: James Allan Tel: 0171 337 3999 Fax: 0171 337 3997 HRS £ surges-Quickly: How does that affect you? Gwent leritore 25 uk REAL-TIME STOCKS, CURRENCIES, BONDS, DEHNATIVES, NEWS Tel: +44 (0) 171 405 4541 **TENFORE** The FT GUIDE TO WORLD CORRESPICIES, published in Monday's surspaper and covering over 200 currencies, is now available by dialling the follow number from the keyped or handset of your fex machine. 0891 437 401. Calls and changed at 30phpin cheep rate and 40phpin at all other times. For service INFORMATION ON ONE CALL GETS THEM ALL

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further information, please contact; Jeremy Nelson Tel: 0171-873-3447 Fax: 0171-873-3052

Speculative market seen in second-hand vessels

A speculative market trading on the value of second-hand cargo carriers is developing in London, according to Mr Hugh McCoy, chairman of H. Clarkson, the ship-

"You can already buy a put oution on a ship to lock in its value in a couple of years' time." said Mr McCoy. A put option gives the buyer the right to sell a ship at a certain price at a specified

date in the future. "I can easily imagine a more speculative market in future ship values," he said. Mr McCoy believes that before such a market can develop fully, a panel of shipbrokers would have to establish values for typical ships. The science of valuing cargo carriers and oil tankers is

brokers are likely to give the same value for the same ship. where the ship was built, its ton-

extremely complicated and few

nage, and technical standards. ers. Mr McCoy expects world with 43m tonnes last year. "Maybe you need a panel of people making a monthly award of values," Mr McCoy said.

Freight rates rose again yesterday, with the Baltic Freight Index not expect to see as many ships up 6 points to 1,440 after recent weakness, but the freight market is likely to be depressed next year by a record order book for bulk carriers.

Ship values differ depending on shipping capacity is on order, riers were scrapped until the end with 25m tonnes of new oil tank- of November this year, compared

demand for bulk cargo capacity to rise 3 per cent next year, with 17m tonnes of new ships being delivered. At the same time, he does

scrapped as in 1996. The large number of ships scrapped was a factor in the sudden spurt in freight rates in September, following six months of Some 35m tonnes of new bulk decline. Some 10.5m tonnes of car-

Increased demand for grain carriers and re-stocking by steel mills around the world also pushed up rates in September and October. but freight rates have been weaker in recent weeks as some new ships begin to be delivered.

"But the market remains extremely volatile with no clear direction," Mr McCoy said. He expects rates to be volatile next year as the market absorbs the

Mr McCoy believes that volatility in the freight market will encourage more companies to turn to hedging rates in the market, since the cost of freight for some bulk commodities such as iron ore and coal can be as much

as half the delivered price. Clarkson is making a market in forward freight agreements for companies that want bespoke contracts for hedging rates. Mr McCoy said there had been a surge of interest in the contracts.

Cuba upbeat on sugar harvest

By Pascal Fletcher In Havana

Cuba's sugar harvest has beaten the bad weather, and financial troubles caused by hostile US legislation.

esurgement whe elit

Officials from the country said yesterday they were confident that the 1996-97 harvest - which started this week - would be higher than the 4.5m tonnes of last

"The harvest will be higher this year," Mr Nelson Torres, Cuba's sugar minis. ter, told reporters. However, he said that the size of the increase would not match that of more than Im tonnes achieved in the 1995-96 harvest. Mr Torres declined to give

a precise forecast for the current season, which began in eastern Granma province and will extend to the rest of the island during Decem-

ber and January.
Mr Torres said Cuba had
obtained "sufficient" foreign financing to tackle the current harvest.

He declined to give details, but said the island had secured "a little more" than the \$300m or so provided by foreign banks and trade houses, mostly European, in 1995-96.

But the Helms-Burton legislation passed in the US which seeks to curb foreign investment in Cuba – had made it more difficult to obtain credits.

Mr Torres said Cuba needed to have a "super-efficient" sugar harvest this eason to offset the effects of Hurricane Lili, which battered canefields in west and

central Cuba in October. Mr Peter Baron, executive director of the International Sugar Organisation (ISO), said he believed the Cuban crop could reach between

Options expiry fails to make impact on copper

By Kenneth Gooding ind Robert Corzine

options activity that as late stocks in some regions of as last Friday threatened the the US. London Metal Exchange copper market failed to materialise yesterday, when dealthey wanted to exercise options bought several months ago.

"It was a bit of a damp squib," said one trader, after the declaration passed

uneventfully. ping, and premiums for copper for immediate delivery increasingly unlikely that have urged colleagues at the danger level - a strike other refineries to stage price of \$2,600 a tonne, at similar walk-outs. which a large volume of call options were believed to be unhedged - would be achieved.

Copper for delivery in three months ended vesterday at \$2,208 a tonne, up \$25. and the premium for metal for immediate delivery compared with three-month copper held steady at \$170 a

prices remained steady yes-

COMMODITIES PRICES

LONDON METAL EXCHANGE M ALUMINIUM, 99.7 PURITY (5 per tonne

BASE METALS

in late London trading cents up on Tuesday's close - as traders brushed The turmoil related to aside reports of higher

> They noted that, although there was an overall rise in stocks, supplies of crude oil remained low by historical standards. In addition heating oil and gasoline stocks in key regions in the north-west US remained

North-west European prices for gasoline and gas Since Monday morning oil also firmed. Gasoline LME prices have been slip- prices were supported by a the price at much more than continuing strike at three \$373 to \$375 [an ounce]." French refineries owned by have narrowed. This made it Elf Aquitaine. Elf workers

> Gold's price in London rallied a little yesterday but remained close to its lowest level for three years. At the close gold was \$370.05 a troy ounce, up \$3.20.

Ms Rhona O'Connell, analyst at T Hoare & Co, suggested that the next few days could be crucial in the gold market. She pointed out whenever the price was movdirection, and came back to

Blend for January delivery buy only after the price had was about \$23.80 a barrel stabilised. Ms O'Connell wondered whether these buyers see "good value" at

On the supply side, many speculators had taken advantage of weakening sentiment in September to "take the market by the throat" and aggressively sell short (bet on a fall in the gold price). There were also signs that the South African gold producers had been selling

forward. Ms O'Connell said that the gold price would probably fall again before bouncing back, "But it is hard to see Mr Andy Smith, analyst at

Union Bank of Switzerland, suggested that, as the gold price had been falling for 11 consecutive months this year, it would rally at the

"There is no logic to it.

But some people will just close their eyes and buy," he said. Then the lessons learnt in 1996 would sink in including the fact that central banks with their big holdings of gold could be a malign influence, not necesonne. that many buyers of physi-sarily a benign one, and that Oil and refined product cal gold tended to stand back the speculative funds could sarily a benign one, and that be fickle. Consequently, gold ing convincingly in either could be expected to fall

Aluminium plants 'face closure'

By Kenneth Gooding, Mining Correspondent

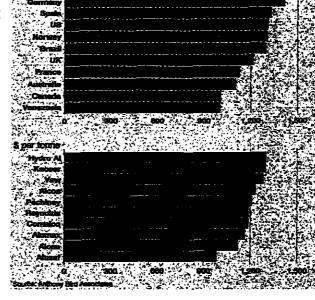
annual primary aluminium smelting capacity, or 17 per cent of the world total, will be either uneconomic or obsolete at normal metal prices by 1998, according to the Anthony Bird Associates consultancy.

"The problem will get rapidly worse from 2000 onwards," it warns in its 15th annual survey of aluminium production

Mr Tony Bird the author of the report, notes that aluminium producers in the their plants more efficiently and achieve impressive reductions in real costs. "But it is much harder to keep on doing that year after year," he says. minium companies do not always realise the scale of the task that will be facing them."

He suggests that many of these plants will have to close in the medium term and that that has important implications for the rate at a fall of 6.4 per cent from the which new smelters are being built.

"Right now, the aluminium industry's rate of investment is woeful," he says. "There is nothing like enough new capacity in the pipeline both to replace dying smelters and also to again from March onwards. | satisfy growth in demand."



average operating costs at throughout the world in mid-1996 were \$1,251 a tonne, 1995 average of \$1,386.

Western smelter costs were down 7.2 per cent in tonne and those at eastern European plants fell by 4.4 per cent to \$1,395. "Thus western plants have minium producing country improved their competitive with costs of \$1,006 a tonne, edge slightly."

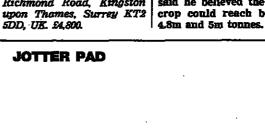
The report points out that Alusaf of South Africa, the many of the factors that caused the drop in costs will world's newest producer which brought the western be short-lived - including industry's biggest smelter present weak prices for aluinto operation last year, has mina (the smelters' raw material), a strong US dollar. displaced Alcan of Canada as and low power costs in some the lowest-cost corporate of the contracts where the producer. The report says electricity price is linked to Alusaf's costs are \$987 a the price of aluminium. tonne and Alcan's \$1,125.

The report shows Venezuela as the lowest-cost alufollowed by Canada at \$1,013.

Richmond Road, Kingston 5DD, UK. £4,800.

Aluminium Production Costs

1996. Bird Associates, 193



The game of Skill, Judgement and Nerve

the Lords Prayer (Spread 10 words) E25 For further information (Spread 10 words)
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SOFTS

III COCOA LIFFE (E/tonne

				لے او
Close	1509.5-10.5	1537-38	Apr	374.5
Previous	1496-97	1524-25	Jim	376.6
High/low	1504/1503	1541/1529	Aug	378.9
AM Official	1504-4.5	1530.5-31.0	Oct.	381.2
Kerb close		1537-38	Total	
Open int.	249,510		E PL	ATINUM
Total daily turnover	62,957			
III ALUMINIUM AL	LOY IS per to	onei	750	378.2
			/pr	380.6
Close	1340-50	1370-80	Jei	383.5
Previous	1340-45	1365-68	Oct	386.6
High/low		1375/1370	Total	
AM Official	1348-50	1372-73	M PA	LLADIUI
Kerb close		1368-73		
Open Int.	6,382		Dec	117.25
Total daily turnover	1,180		Mar	118.75
E LEAD (\$ per ton	nei		-jun	120.00
_ === # 10-			Dec	122.00
Close	675-77	683-85	Total	
Previous	674.5-8.5	683-5	M St	VER CO

Close	675-77	6B3-85
Previous	674.5-8.5	683-5
High/low		689/680
AM Official	675.5-78.0	684-84.5
Kerb close		688-89
Open int.	38,982	
Total daily turnover	8.650	
MICKEL (\$ per to	(nne)	
Close	6845-55	6930-40
Previous	6735-45	6820-35
High/low	6755	6950/6835
AM Official	6750-55	6840-45
Korty close		6940-45
Open at.	47,907	

High/low	6755	6950/6835
AM Official	6750-55	6840-45
Korb close		6940-45
Open at.	47,907	
Total daily turnover	10,695	
E TIN (\$ per tonne)		
Close	6050-60	6085-95
Previous	6035-45	6065-70
High/low		6095/6060
AM Official	6035-45	6065-66
Korb close		6110-20
Open int.	15,353	
Total daily turnover	3,143	
E ZINC, special his	gh grade (S	per tornej
Close	1042-43	1065-66
December:	1035.36	1050.60

Total daily turnover	3,143	
E ZINC, special h	igh grade (\$ p	oer tormej
Close	1042-43	1065-66
Previous	1035-36	10 59-6 0
High/low	1039	1068/1062
AM Official	1039.5-40.0	1062.5-63.0
kerbclose		1068-89
Open int.	82,804	
Total daily turnover	17,695	
M COPPER, grade	A (\$ per tone	1e)
Clase	2367-72	2197-98
Previous	2340-45	2175-76
High/low	2355	2215/2178
AM Official	2360-62	2195-97

Open int. Total daily tumover	170,254 73,759
III LME AM Official LME Closing £4	
Sport 1,6387 3 mmet: 1 6363	6 miles 1,6298 9 miles 1,6242

		Day's change	High	Low	Val	Open int
	-	+0.20	_			6.533
		+0.60				6,186
,	102.95	+1 00	103.40	102.90	90	1,282
г	101.75	+1.10	102.70	100.00	7,040	24,725
	100.45	+1.00	100.30	100.30	11	698
,	99 05	+0.90	99.70	98.00		4,120
					9,604	60,665

PRECIOUS METALS E LONDON BULLION MARKET

(Prices supplied by N M Rothschild)					
Gold(Troy oz)	S price	2 equiv	SFr equiv		
Ciose	369.50-369.80				
Operang	368.80-389.10				
Morning fix	370.40		489.410		
Afternoon fix	370.90	225.814	490.330		
Day's High	371.50-371.80				
Day's Low	368.70				
Previous close	398 80-372.20				

2.84 6 mor	Rates (Vs USS) ths3.25 inths3.35
protoy oz.	US dis equiv. 482.50
296.30 300.80	488.35 494.35
	2.84 6 mor 2.84 12 mo 2.83 p/roy oz 292.15 296.30

Säver Fex	DISTOY OF	US ots equire.
Soot	292,15	482.50
3 months	296.30	468.35
6 months	300.80	494.35
1 year	310.40	508.60
Gold Coins	S price	£ equiv.
Krugerrand	368-370	225-228
Maple Leaf	372,45-374.85	-
New Sovereign	86-89	52-54

Precious Metals continued ■ GOLD COMEX (100 Troy at: \$/troy az)

	3141	TEE	37 1.7			
Feb	3725	+21	373.5	370.0	44,376	97,4
Apr	374.5	+21	375.4	372.8	926	20,74
Jum	376.6	+21	377.9	3/5.1	486	12.9
Aug	378.9	+21	378.4	378.4	96	5.4
0ct	381.2	+2.1	381.4	380.8		
Total		_		-•	51,915	188.10
E PL	ATINUM	NYM	Y (50 '	Trov o		
						_
750					3,040	
Apr	380.6	+21	382.D	380.0	791	8,47
J			384.5			1,37
0ct	386.6	+21	386.5	386.5	21	2
Total					420	28,17
■ PAI	LLADIUI	M NYM	EX (10) Trov o	oz.: S/to	OV 02
				<u>-</u> -	_	_
Dec	117.25					60
Mer	118.75					
Jun	120.0b					33
Dec	122.00	+1.70	-	-	-	1
Total					709	-,
M SIL	VER CO	MEX (5,	000 Tro	y oz. C	भारत है।	ᅋ
Dec	479.5	+1.7	482.0	474.0	590	1,47
مطر	481.1	+1.7	469.0	469.0	3	
Mar	486.2	+1,7	489.5	481.5	18,186	58.57
Hay	490.5	+18	482.5	486.0	447	9.07
Jul					1,073	7.78
Sea			497.5			3.13
Total		_			20,410	
					,	

Total					20,418	86,38
	ERGY					
E CF	UDE OI	L NYM	EX (1,0	00 pe	rels. S	ране
_		(lay's				Ореп
	•	change	-			
معزر		+0.20				
Feb	24,52	+0.19	24.50	24,10	21,458	53,25

15,6 27 9
_
Op de
48,7 46,2 30,6 12,5 6,4 12,3

otal imi	20.97	+9.05	20.97			12,337 3 2,974	
HE	ATING (OIL MIN	EX (42)	00 US <u>0</u>		S gaffs.)	
		Charge Cay's	Mgb	Law	Yal	Opes.	
303	74.15	-0.07	74.30	73.00	20,934	43,385	
øb 💮	72.15	+0.34	72.20			21,059	
	68.50	+0.24	68.55	67.40	2,342	12,274	
ρF	64.35	+0.19	64 40		1,413		
lay	61.4D	+0.29	62.00	60.75	419	4,155	
en.	59.50	+0.34	5 9.50	59.10	734	5,629	
أهلن					1/2	6/2	
GAS	OIL P	E (S/som	18)	_			
	Sett	Day's				Open	

ودوره							-
6,186		bayce	change	طواك	Low	Yel	
1,282	Dec	Z24.00	+1.25	224.25	221.50	8,290	20,748
24,725	Jac	222.50	+250	222.50	219.75	6,599	30,495
698	Feb	215.25	+2.50	215.25	212.75	1,654	10,575
4,120	Mar	205.75	+2.00	206,00	203 75	946	7,172
60,665	Apr	196.75	+200	197.00	19525	1,057	5,247
	May	191.25	+200	121.00	190.75	67	2.906
	Total					18,000	88,156
	■ NA	TURAL	gas M	MEX (10	0,000 #	nBto.; 5/	itemBlo.)
			Day's				Open
		price	change	High	Low	Yol	
edran	Jack.	3,490	+0,126	3.510	3.335	22,8 17	40,613
	Feb	3,135	+0 118	3.145	3.00G	7,812	20,808
440	No.	2,700	+0.056	2710	2.640	2,032	14,360

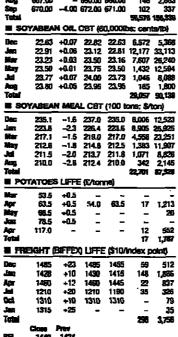
isay kas katal	2.185	-	2.18S		281 G/R	5,385 8/2
	LEADEI Ex (42,0)					
		Day's charge	High	Low	Vol	Opesi int
200	69.60	+0.47	65.90	58.4Q	15,174	31,582
	57.80	+0.37	67.90	66.70	5.590	10,589
44	67,25	+0.32	67.30	66.35	1,557	7.812
اعما	68.30	-0.08	68.30	68.30	1,700	3,751
Lay	67.60	-023	67.75		1,330	
	GE 20	_0 49	86 36	2€ 30	882	2 020

2340 +0.026 2340 2300 789 8,084

GRAINS AND OIL SEEDS WHEAT LIFTE (C per torne)

Jee	94.25	+0.85	94,00	92.75	160	1,584	
Har	96.25	+0.85	96,15	94.65	75	2,070	
May	97.80	+0.90	97,50	95.10	71	2,191	
44	98,85	+0.85	98.25	97.50	21	324	
Sep	92_75	+0.75	-	_	-	2	
Hur	94.75	+0.75	94.50	93.70	21	782	
Total					335	6,963	
E W	HEAT CE	3T (5,OX	Obu mi	in; cents	/60b b	ust:el)	
Dec	270 65	8 75	307.00	977.00	1,445	A 402	
Mar							
					11,531		
ربطة أمار	331.25				575		
Sep	337.00					628	
Dec	347.00	-250	250.00	347,00	20		
Tetal					16,102	•	
= M/	NIZE CE	T (5,000) bu mi	i; cents	/56lb b	ushel)	
Dec			262.00	265 00	16,368	24.885	
~~	266.CU	+1.00	CDF JUU				
					47,5131		
		+0.25	264.25	262.75		41,103	
	263.25	+0.25 ~	264.25 268.00	262.75 286.25	47,5131	41,103 50,692	
Har Hay	263.25 266.75	+0.25	264.25 268.00 270.75	262.75 266.25 268.75	47,5131 7,930 8,237	41,103 50,692 46,9 0 5	
Her Hay Jul	263.25 266.75 269.50 264.25	+0.25 - -1.50	264.25 268.00 270.75 268.00	262.75 286.25 288.75 264.00	47,5131 7,930 8,237	41,103 50,692 46,905 5,785	
Har Hay Jul Sep	263.25 266.75 269.50 264.25	+0.25 - -1.50	264.25 268.00 270.75 268.00	262.75 286.25 288.75 264.00	47,5131 7,930 8,237 419	41,103 50,692 46,905 5,785 34,469	
Mer Elay Jul Sep Dec Total	263.25 266.75 269.50 264.25	+0.25 -1.50 -1.25	264.25 268.00 270.75 268.00 265.00	262.75 286.25 288.75 264.00 262.25	47,5131 7,930 8,237 419 4,239	41,103 50,692 46,905 5,785 34,469	
Mer Elay Jul Sep Dec Total	263.25 266.75 269.50 264.25 263.50 RLEY U	+0.25 -1.50 -1.25	264.25 268.00 270.75 268.00 265.00 per to	262.75 286.25 288.75 264.00 262.25	47,5131 7,930 8,237 419 4,239 84,841	41,103 50,692 46,905 5,785 34,469	
Har Hay Jul Sep Dec Total	263.25 266.75 269.50 264.25 263.50 RLEY LI 91.25	+0.25 -1.50 -1.25 FFE (2	264.25 268.00 270.75 266.00 265.00 per to	262.75 286.25 268.75 264.00 262.25 (me)	47,5131 7,930 8,237 419 4,239 84,841	41,103 50,692 46,905 5,785 34,469 110,195	
Her Hay Jul Sep Dec Total M BA	263.25 266.75 269.50 264.25 263.50 RLEY LI 91.25 92.80	+0.25 -1.50 -1.25 FFE (E +0.65	264.25 268.00 270.75 268.00 265.00 per to 91.25 92.40	262.75 286.25 288.75 264.00 262.25 000 90.00 91.00	47,5131 7,930 8,237 419 4,239 84,841	41,103 50,692 46,905 5,785 34,469 110,195	
Her Elay Jul Sep Dec Total Mi BA Jan Her	263.25 266.75 269.50 264.25 263.50 RLEY LI 91.25 92.80	+0.25 -1.50 -1.25 -1.25 +0.65 +1.00 +1.00	264.25 268.00 270.75 268.00 265.00 per to 91.25 92.40	262.75 286.25 288.75 264.00 262.25 000 90.00 91.00	47,5131 7,930 8,237 419 4,239 84,841 :	41,103 50,892 46,905 5,785 34,469 HB,185 589 233	

	203.30	-1.23	203.00	2022		310,100 310,100
BA	RLEY L	IFFE (S	per to	nne)		
0	91.25	+0.65	91.25	90.00	95	589
×	92,60	+1.00	92.40	91.00	22	233
¥	93.60	+1.00	93.50	92.00	10	125
é	92.50	+0.90	-	-	-	1
	94,50	+0.50	-	-	13	184
					127	1,132
SO	YABEA	NS CET	(5,000b	u naja; ça	ets/600	baehal)
	697.00	-200	702.00	698.00	37.647	61.795
	691.25					
y	688.75					
Ĺ	688.75	_	693.00	688.00	3,894	20,176
2	687.00	_		685.00		2,683
P	670.00	-4.00	672.00	671.00	102	337
100					EE 570	156,338
•					20,270	HORNO
	YABEA	N OIL	CBT (6	0,0000		
	22.63	+0.07	22.82	22.63	6,572	5,368
50 c	22.63 22.91	+0.07	22.82 23.12	22.63 22.81	6,572 12,177	5,368 33,113
50 E	22.83 22.91 23.23	+0.07 +0.06 +0.03	22.82 23.12 23.50	22.63 22.81 23.16	6,572 12,177 7,807	5,368 33,113 26,240
50 E F	22.63 22.91 23.23 23.50	+0.07 +0.06 +0.03 +0.01	22,82 23,12 23,50 23,75	22.63 22.81 23.16 23.50	6.572 12,177 7,607 1,432	5,368 33,113 26,240 12,594
50 F	22.63 22.91 23.23 23.50 23.77	+0.07 +0.06 +0.03 +0.01 +0.07	22.82 23.12 23.50 23.75 24.00	22.63 22.81 23.16 23.50 23.73	6,572 12,177 7,807 1,432 1,046	5,366 33,113 26,240 12,594 8,088
50 F	22.63 22.91 23.23 23.50	+0.07 +0.06 +0.03 +0.01 +0.07	22.82 23.12 23.50 23.75 24.00	22.63 22.81 23.16 23.50	6,572 12,177 7,607 1,432 1,046 185	5,368 33,113 26,240 12,594 8,088 1,600
50 F F F 9	22.50 22.50 23.50 23.77 23.50	+0.07 +0.06 +0.03 +0.01 +0.07 +0.05	22.82 23.12 23.50 23.75 24.00 23.95	22.63 22.81 23.16 23.50 23.73 23.95	6,572 12,177 7,807 1,432 1,046 185 28,057	5,368 33,113 26,240 12,594 8,088 1,600 90,138
50 F F F 9	22.63 22.91 23.23 23.50 23.77	+0.07 +0.06 +0.03 +0.01 +0.07 +0.05	22.82 23.12 23.50 23.75 24.00 23.95	22.63 22.81 23.16 23.50 23.73 23.95	6,572 12,177 7,807 1,432 1,046 185 28,057	5,368 33,113 26,240 12,594 8,088 1,600 90,138
50 F F F 9	22.50 22.50 23.50 23.77 23.50	+0.07 +0.06 +0.03 +0.01 +0.07 +0.05	22.82 23.12 23.50 23.75 24.00 23.95	22.63 22.81 23.16 23.50 23.73 23.95	6.572 12,177 7,607 1,432 1,046 185 29,057 ons; \$4	5,368 33,113 26,240 12,594 8,088 1,600 90,138
50 F F S S	22.63 22.91 23.23 23.50 23.77 23.60 YABEAI	+0.07 +0.06 +0.03 +0.01 +0.07 +0.05	22.82 23.12 23.50 23.75 24.00 23.95	22.63 22.81 23.16 23.50 23.73 23.95 (100 to	6.572 12,177 7,807 1,432 1,046 185 29,057 ons; \$4	5,368 33,113 26,240 12,594 8,088 1,800 90,138 torn)
50 7 9 8 50	22.63 22.91 23.23 23.50 23.77 23.80 YABEAI 235.1 223.8 217.1	+0.07 +0.06 +0.03 +0.01 +0.07 +0.05 +0.05 ***********************************	22.82 23.12 23.50 23.75 24.00 23.95 L CBT 237.0 226.4 218.0	22.63 22.81 23.16 23.50 23.73 23.95 (100 to 235.0 223.6 217.0	6.572 12,177 7.607 1,432 1,046 185 28,057 ons; \$/ 8,006 8,905 4,558	5,368 33,113 26,240 12,594 8,088 1,600 90,138 tor) 12,523 25,925 23,251
50 50 50 50 50 50 50 50 50 50 50 50 50 5	22.63 72.91 73.23 73.50 23.77 23.80 YABEAI 235.1 223.8 217.1 212.6	+0.07 +0.06 +0.03 +0.01 +0.07 +0.05 +0.05 -1.5 -1.5	22.82 23.12 23.50 23.75 24.00 23.95 L CBT 237.0 226.4 219.0 214.8	22.63 22.81 23.16 23.50 23.73 23.95 (100 kg 235.0 235.0 235.0 212.5	6.572 12,177 7,807 1,432 1,046 185 29,057 ons; \$/ 8,006 8,905 4,558 1,383	5,368 33,113 26,240 12,594 8,088 1,600 90,138 ton) 12,523 25,925 23,251 11,907
50 50 50 50 50 50 50 50 50 50 50 50 50 5	22,63 72,91 73,23 73,50 23,77 23,80 YABEAN 235,1 223,8 217,1 212,8 211,5	+0.07 +0.08 +0.01 +0.07 +0.05 +0.05 *1 MEA -1.6 -2.3 -1.5 -1.8 -2.0	22.82 23.12 23.50 23.75 24.00 23.95 L CBT 237.0 236.4 219.0 214.8 213.7	22.63 22.81 23.16 23.50 23.73 23.95 (100 to 235.0 235.0 212.5 211.8	6.572 12,177 7,807 1,432 1,046 185 23,057 28,057 28,057 8,006 8,905 4,558 1,383 1,071	5,368 33,113 26,240 12,584 8,088 1,600 90,138 ton) 12,523 25,925 23,251 11,907 8,626
50 50 50 50 50 50 50 50 50 50 50 50 50 5	22.63 72.91 73.23 73.50 23.77 23.80 YABEAI 235.1 223.8 217.1 212.6	+0.07 +0.06 +0.03 +0.01 +0.07 +0.05 +0.05 -1.5 -1.5	22.82 23.12 23.50 23.75 24.00 23.95 L CBT 237.0 236.4 219.0 214.8 213.7	22.63 22.81 23.16 23.50 23.73 23.95 (100 to 235.0 235.0 212.5 211.8	6.572 12,177 7,807 1,432 1,046 185 23,057 28,057 28,057 8,006 8,905 4,558 1,383 1,071	5,368 33,113 26,240 12,594 8,088 1,800 90,138 (on) 12,523 25,925 21,251 11,907 18,626 2,145



FUTURES DATA

Nuts and Seeds Prices from Kenkke
US\$ a tonné. Iranian pistachios 28/30 raw
(in shell) naturally opened (round): RPPC
new crop prices at 4,000 CFR. US
almends (shelled) 25/27 SSR: rising at
5,950 FAS California Dec shipment;
extreme shortage of nonparel variety. US
walnute LHP 20%: 6,000 up sharply FAS
California; in-shell Hartley very difficult,
price idea 2,550 FAS. Turidah hazelmuta
standard No 1: unstable, moving up, price
idea between 3,800 and 4,000 CFR. Turk-
ish apricuta number two: price up at 3,700
CFR; number four: 3,300, Indian cashens
raw W-320: 5,650 CFR EMP up slightly;
spot goods firming at 5,950 FCA Rotter-
dam. US pecaes tancy junior mammoth
halves: crop 1996, cheapest of US shelled
nuts at 4,850 FOB; very active. Coconent:
CFR at 1,500 for top Philippine goods but
only shipments from March, stable.

Ωœ						
	1331	-11	1350			
	1380		1398		5,706	40,326
Hay Jej	1402 1421	-22 -23	1418 1437			10,618 7,395
Sep	1441	-19				
lee	1481	-19				
clai						75,237
E CO	COA (IC	CO) (SI	OFF's/to	nne)	•	-
Dec 3			Pi	fce	P	rev. der
Daily _			_ 1045.	37		1034.69
= 00	HTEE LIS	TE (\$/1	onne)			
	1323	-16	1336	1316	2703	18.255
Na.	1273		1290			13,953
May	1251	-22	1265			5,940
	1245 1245	-22	1265 1260	1243	124	1,077 622
Sep Hor	1245 1245	-20 -19	1250		36 19	622 459
Total	1243	-13	1200	1233		48,306
= co	PE 'C	CSCE	(37,50	01 08 5 0		
Dec		-1.50				1,098
Mar Hay	104.20 101.95	-0.90	102.00	103.80	5,254	
Jed Jed	101 10	-1.00 -0.50	103.30 102.40	101.00	786 419	5,464 1,308
Sep	100.15	-0.60	101.50	100.00	102	857
Dec	98.55	-0.20	99.00	98.50	31	521
l otal					6,877	25,847
CO	FEE (IC	O) (US	cents/	pound		
Dec 3					P	194. day
Comp. d			90			91.17
15 day a	metage _		95	57		96.21
E WH	TE SUG	MR LIF	FE (\$/	tonne)		
						_
War .	297.7	+0.1	299.2	297.2	981	15,448
بدلا	297.7 297.8	+0.1 -0.5	299.0	297.2 297.5	186	16,448 5,043
Mary Aug	297.8 296.8	-0.5 -0.3	299.0 299.2	297.5 298.4	186 55	5,043 2,623
Many Amg Oct	297.8 296.8 295.5	-0.5 -0.3 +0.7	299.0 299.2 296.4	297.5 298.4 294.7	186 55 60	5,043 2,623 1,750
May Aug Oct Dec	297.8 296.8 295.6 295.8	-0.5 -0.3 +0.7 +0.3	299.0 299.2 296.4 295.5	297.5 298.4 294.7 295.5	186 55 60 49	5,043 2,623 1,750 597
May Aug Oct Dec Mar	297.8 296.8 295.5	-0.5 -0.3 +0.7	299.0 299.2 296.4	297.5 298.4 294.7	186 55 60 49 18	5,043 2,623 1,750 597 402
May Aug Oct Dec Mar Tutal	297.8 296.8 295.5 295.8 299.2	-0.5 -0.3 +0.7 +0.3 +1.1	299.0 299.2 296.4 295.5 298.4	297.5 298.4 294.7 295.5 296.5	186 55 60 48 18 1,285	5,043 2,623 1,750 597 402 25,894
May Aug Oct Dec Mar Tutal	297.8 298.8 285.5 295.8 299.1 4AR 111	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE	299.0 299.2 296.4 295.5 298.4 (112.0	297.5 298.4 294.7 295.5 296.5	186 55 60 49 18 1,285 cents/	5,043 2,823 1,750 597 402 26,894
Mary Ang Oct Dec Mar Tutal Mar SUG Mar	297.8 298.8 295.5 295.8 299.2 248.1111	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE	299.0 299.2 296.4 295.5 299.4 (112.0 10.35 10.49	297.5 298.4 294.7 295.5 296.5 00lices	186 55 60 48 18 1,285 cental	5,043 2,623 1,750 597 402 28,894 10s)
May Aug Det Dec Mar Tutal M. SUG May Jul	297.6 298.6 295.5 295.8 299.2 248. '11' 10.30 10.42 10.39	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE	299.0 299.2 296.4 295.5 298.4 (112,0 10.35 10.49 10.45	297.5 298.4 294.7 295.5 296.5 308cs; 10.262 10.39	186 55 60 49 18 1,285 cents/ 28,148	5,043 2,823 1,750 597 402 26,894
May Asg Oct Dec Mar Tutal M. SUG May Jul Det	297.6 298.6 295.5 295.8 299.2 289.2 10.30 10.42 10.39 10.43	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE +0.03 +0.01	299.0 299.2 296.4 295.5 298.4 (112,0 10.35 10.49 10.49	297.5 298.4 294.7 295.5 296.5 2000s; 10.262 10.36 10.36	186 55 60 49 18 1,285 2604 2,504 1,543 945	5,043 2,623 1,750 597 402 25,894 (bs) 22,474 30,754 20,925 12,760
May Aug Oct Dec Mar Total M. SUG May Auf Oct May Auf	297.8 296.8 295.5 295.8 299.2 10.30 10.42 10.39 10.43 10.43	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE +0.03 +0.01 -0.01	299.0 299.2 296.4 295.5 298.4 (112,0 10.35 10.49 10.45	297.5 298.4 294.7 295.5 296.5 3030es; 10.262 10.39 10.36 10.41 10.49	186 55 60 49 18 1,285 58,148 2,604 1,543 945 168	5,043 2,623 1,750 597 402 28,494 10:3) 82,474 30,754 20,925 12,760 3,732
May Aug Oct Doc Mar Tutal M. SUG May Auf Oct May Auf May	297.6 298.6 295.5 295.8 299.2 289.2 10.30 10.42 10.39 10.43	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE +0.03 +0.01	299.0 299.2 296.4 295.5 298.4 (112,0 10.35 10.49 10.49	297.5 298.4 294.7 295.5 296.5 003los; 10.39 10.36 10.41 10.49 10.51	186 55 60 49 18 1,285 58,148 2,604 1,543 945 168 14	5,043 2,623 1,750 597 402 29,494 (ba) 22,474 30,754 20,925 12,760 3,732 635
May Asig Oct Dec Mar Tutal M. SUC May Au May Tutal May Tutal Tutal Tutal Tutal Tutal Tutal	297.8 296.8 295.5 295.8 299.2 10.30 10.42 10.39 10.43 10.43	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE +0.03 -0.01 -0.01 -0.01 -0.05	299.0 299.2 296.4 295.5 298.4 (112.0 10.35 10.49 10.49	297.5 298.4 294.7 295.5 296.5 10.262 10.36 10.36 10.41 10.49 10.51	186 55 60 48 18 1,255 58,148 2,604 1,543 945 168 14	5,043 2,623 1,750 597 402 29,494 (ba) 22,474 30,754 20,925 12,760 3,732 635
Many Assg Oct Dec Mar Tutal M. SUC Mar May Jut Met Mer May Total Mer Mey Total Mer Mey Total Mer Mey Total	297.8 296.8 295.8 295.8 296.2 296.2 10.30 10.42 10.43 10.43 10.44 10.44 10.44	-0.5 +0.7 +0.3 +1.1 CSCE +0.03 +0.01 -0.01 -0.01 -0.05	299.0 299.2 296.4 295.5 298.4 (112.0 10.49 10.49 10.49 10.49 10.49 74.35	297.5 298.4 294.7 295.5 296.5 10.262 10.38 10.36 10.41 10.49 10.51 4: cent	186 55 60 48 18 1,285 2,604 1,543 945 168 164 1,543 168 14 1543 108)	5,043 2,823 1,750 597 402 28,894 10:20 82,474 30,754 20,925 12,760 3,732 635 (51,880
Many Ang Oct Coc Mar Total M. SUC Har May Auf Local May	297.8 296.8 295.8 295.8 299.2 10.30 10.42 10.43 10.43 10.44 TOW M	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE +0.03 -0.01 -0.01 -0.01 -0.05 -1.05	299.0 299.2 296.4 295.5 298.4 (112.0 10.49 10.49 10.49 10.000lb 74.35 75.75	297.5 298.4 294.7 295.5 296.5 10.26 10.38 10.36 10.41 10.49 10.51 **Cent	186 55 60 49 18 1,285 56,148 2,604 1,543 945 168 14 13,421 1 8/10s) 200 6,252	5,043 2,823 1,750 597 402 28,494 (ba) 82,474 30,754 20,925 12,760 3,732 635 (61,880 497 28,027
Mary Aug Oct Dec Mar Total M. SUG Mar May Auf Det Mary Total Mer May May	297.8 296.8 295.8 295.8 299.2 10.30 10.42 10.43 10.43 10.43 10.44 73.35 74.75 73.83	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE +0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -1.05 -1.05 -1.05	299.0 299.2 296.4 295.5 298.4 (112.0 10.49 10.49 10.49 10.000lb 74.35 75.75 76.80	297.5 298.4 294.7 295.5 296.5 10.38 10.38 10.41 10.41 10.51 at cent	186 55 60 48 18 1,285 2,604 1,543 945 168 14 18,421 2,003 945 168 14 18,421 2,003 945 168 14 18,421	5,043 2,823 1,750 597 402 28,894 10:3) 82,474 30,754 20,925 12,760 3,732 635 (61,880 497 28,027 10,291
Mary Aug Det Dec Mar Total M. SUG Mar May Auf Det Mary May May May May May May May May May Ma	297.8 296.8 295.8 299.2 299.2 10.39 10.43 10.43 10.44 TTON M 73.35 74.75 75.83 78.78	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE +0.01 -0.01 -0.01 -0.01 -0.05 -1.05 -1.05 -1.07 -1.04	299.0 299.2 296.4 295.5 298.4 (112.0 10.45 10.49 10.49 10.49 74.35 75.75 76.60 77.60	297.5 298.4 294.7 295.5 296.5 309los; 10.36 10.41 10.49 10.51 5: cents 73.20 74.70 75.70 76.65	186 55 60 48 18 1,285 2,604 1,548 14 15,421 1 15,421 1 15,421 1 5,432 1 1 5,433 2 1 1 5,43	5,043 2,823 1,750 597 402 28,894 10:39 82,474 30,754 20,925 12,780 3,732 635 (61,880 497 28,027 10,291 7,418
Many Assg Oct Occ Mar Tutal M. SUC May Aut May Aut May Total May Total May Total May	297.8 296.8 295.8 299.2 299.2 10.30 10.43 10.43 10.43 10.43 74.75 74.75 78.78 78.65	-0.5 +0.7 +0.7 +0.0 +1.1 -0.0 -0.0 -0.0 -0.0 -1.0 -1.0 -1.0 -	299.0 299.2 296.4 295.5 298.4 (112,0 10.49 10.49 10.49 10.49 74.35 75.75 76.60 77.60 77.80	297.5 298.4 294.7 296.5 296.5 10.36 10.36 10.41 10.51 73.20 74.76 75.70 76.55 77.80	186 55 60 48 18 1,255 58,148 2,604 1,543 945 188 14 18,421 200 6,252 894 503 27	5.043 2.623 1,750 597 402 25,894 10.29 82,474 30,754 20,925 12,760 3,732 835 61,880 497 28,027 10,291 7,418 1,249
Many Rasg Cot Coc Siar Futal E. SUC Siar Siar Siar Siar Siar Siar Siar Siar	297.8 296.8 295.8 299.2 299.2 10.39 10.43 10.43 10.44 TTON M 73.35 74.75 75.83 78.78	-0.5 -0.3 +0.7 +0.3 +1.1 CSCE +0.01 -0.01 -0.01 -0.01 -0.05 -1.05 -1.05 -1.07 -1.04	299.0 299.2 296.4 295.5 298.4 (112.0 10.45 10.49 10.49 10.49 74.35 75.75 76.60 77.60	297.5 298.4 294.7 296.5 296.5 10.36 10.36 10.41 10.51 10.51 73.20 74.70 75.70 76.50 76.50 76.50	186 55 60 48 1,25 60 18,148 2,544 1,543 945 188 12,765 200 6,252 2,38 894 308	5,043 2,823 1,750 597 402 28,894 10:39 82,474 30,754 20,925 12,780 3,732 635 (61,880 497 28,027 10,291 7,418
Many Assg Assg Assg Mar Total M. SUG Har May Total Mey Total	297.8 296.8 295.8 295.8 299.2 10.30 10.42 10.43 10.43 10.43 10.43 10.45 74.75 78.65 78.65 78.50	-0.5 -0.3 +0.3 +0.3 +1.1 +0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.05 -1.05 -1.05 -1.05 -1.05 -1.05	299.0 299.2 296.5 296.5 10.49 10.49 10.49 74.35 75.75 76.80 77.80 77.80 77.80	297.5 298.4 294.7 295.5 296.5 10.38 10.38 10.41 10.49 10.51 73.20 74.70 75.70 76.65 77.80	186 55 60 49 18 11,285 2,604 1,543 2,543 14 1,543 3,421 1 1,543 2,504 2,	5,043 2,623 1,7597 402 28,894 10:39 82,474 30,925 12,760 3,732 61,980 497 28,027 10,291 7,418 1,249 1,
Alloy August Aug	297.8 296.8 295.8 295.8 299.2 10.30 10.42 10.43 10.43 10.43 10.43 10.45 74.75 78.65 78.65 78.50	-0.5 -0.3 +0.7 +0.3 +1.1 -0.01	299.0 299.2 298.4 296.5 298.4 (112.0 10.45 10.49 10.49 74.35 75.75 76.80 77.80 77.80 77.80 77.80	297.5 228.4 294.7 296.5 296.5 10.26 10.36 10.41 10.49 10.51 73.20 74.70 75.70 76.65 778.50	186 55 60 648 18 1,285 2,604 1,543 945 14 15,421 1 1 20 20 20 20 20 20 20 20 20 20 20 20 20	5,043 2,822 1,750 597 402 22,894 10,292 12,760 3,732 61,980 497 7,501 7,501 7,501 7,501 7,501 7,501 7,501
Many Reg Man	297.8 296.8 295.8 295.2 295.2 296.2 10.30 10.43 10.43 10.44 10.45 10.45 74.75 75.63 78.76 78.65 78.50 10.65 Jt. 98.35	-0.5 +0.03 +1.1 -0.01 +0.05 +0.05 -1.05 -1.04 +0.05 +0	299.0 299.2 298.4 298.4 298.4 (112.0 10.45 10.49 10.49 77.57 77.50 77.50 77.50 77.50 77.50	297.5 2284.7 2285.5 236.5 10.262 10.36 10.41 10.36 10.41 10.51 10.	186 55 60 18 18 1,285 61 18 1,285 18 18 1,543 1945 188 188 2,604 49 18 18 18 18 18 18 18 18 18 18 18 18 18	5.043 2.822 1.750 597 402 25.894 102 12.760 12.760 12.760 12.761 8.35 12.474 497 7.418 1.240 1.241 1.240 1.241 1.2
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Many Many Many Many Many Many Many Many	297.8 296.8 295.8 295.8 299.2 299.2 10.30 10.43 10.43 10.45 10.45 10.45 74.75 74.75 78.86 78.86 78.86 78.90 10.90 10.45	-0.5 -0.3 +0.1 -0.5 +0.0 -0.5 +0.0 -0.5 +0.0 -0.5 +0.0 -0.5 +0.0 -0.5 +0.0 +0.0 +0.0 +0.0 +0.0 +0.0 +0.0 +	299.0 299.2 296.4 296.5 298.4 (112.0 10.45 10.45 10.45 10.45 10.45 77.57 77.50 77.50 77.50 77.50 77.50 77.50 77.50	297.5 2284.7 295.5 296.5 10.36 10.36 10.36 10.36 10.36 10.36 75.70 75.70 76.50 6.000bc 98.05 98.05 102.80 102.80 102.80 102.80	186 55 60 49 18 18 1.285 cental 1,543 945 188 872 388 8,180 955 545 197	5.043 2,822 1,750 597 402 2,824 102 597 402 22,894 102 50 50 50 50 50 50 50 50 50 50 50 50 50
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Many Many Many Many Many Many Many Many	297.8 296.8 295.8 295.8 299.2 299.2 10.30 10.42 10.43 10.44 10.44 10.45 74.75 78.85 78.85 78.95 102.90 102.90 102.90 105.50	-0.5 -0.3 +0.1 -0.5 +0.0 -0.5 +0.0 -0.5 +0.0 -0.5 +0.0 -0.5 +0.0 -0.5 +0.0 +0.0 +0.0 +0.0 +0.0 +0.0 +0.0 +	299.0 299.2 296.4 296.5 298.4 110.35 10.49 10.45 10.49 10.45 77.55 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50	297.5 228.4 7 295.5 236.5 10.262 10.38 10.36 10.36 10.36 10.36 10.36 74.76 77.86 77.86 98.05 98.05 98.05 10.525	186 55 60 48 18 1,26 51 51 51 51 51 51 51 51 51 51 51 51 51	5.043 2.823 1.750 597 22,894 000) 22,474 30,754 23,732 23,925 23,732 497 7,418 1,240 1,241
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Many Many Many Many Many Many Many Many	297.8 296.8 295.8 295.8 299.2 299.2 10.30 10.42 10.43 10.44 10.44 10.45 74.75 78.85 78.85 78.95 102.90 102.90 102.90 105.50	-0.5 + 0.5 +	299.0 299.2 296.4 296.5 298.4 110.35 10.49 10.45 10.49 10.45 77.55 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50	297.5 298.47 296.5 298.5 298.5 10.38 10.38 10.38 10.38 10.51 10.51 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 20	186 55 60 48 18 1,26 51 51 51 51 51 51 51 51 51 51 51 51 51	5.DA3 2.823 1.750 597 22.894 Day 22.474 30.754 50.52 12.760 635 635 61.890 497 7.801 7.4148 7.801 7.4148 7.801 8.689 2.877 647 647 7.501
alley grant of the state of the	297.8 296.8 295.8 295.8 299.2 299.2 10.30 10.42 10.43 10.44 10.44 10.45 74.75 78.85 78.85 78.95 102.90 102.90 102.90 105.50	-0.5 + 0.5 +	299.0 299.2 296.4 296.5 298.4 110.35 10.49 10.45 10.49 10.45 77.55 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50	297.5 228.4 7 295.5 236.5 10.262 10.38 10.36 10.36 10.36 10.36 10.36 74.76 77.86 77.86 98.05 98.05 98.05 10.525	186 55 60 48 18 1,26 51 51 51 51 51 51 51 51 51 51 51 51 51	5.043 2.823 1.750 597 597 22,894 0bs) 22,474 30,754 53,512 497 7,418 1,240 1,291 1,2
May Jul Oct May Total Dec Hay Jul Oct Oct Total Total Total Total Total Total Total	297.8 296.8 295.8 295.8 299.2 299.2 10.30 10.42 10.43 10.44 10.44 10.45 74.75 78.85 78.85 78.95 102.90 102.90 102.90 105.50	-0.5 + 0.5 +	299.0 299.2 296.4 296.5 298.4 110.35 10.49 10.45 10.49 10.45 77.55 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50 77.50	297.5 298.47 296.5 298.5 298.5 10.38 10.38 10.38 10.38 10.51 10.51 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 5 200.00 5 20	186 55 60 48 18 1,26 51 51 51 51 51 51 51 51 51 51 51 51 51	5.043; 2.823; 1.750; 557; 22,894; 000; 22,474 30,754; 635; 635; 635; 635; 635; 635; 635; 635

VOLUME DATA Open Interest and Volume data shown to contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE, and IPE Crude Oil are one day in arrears. Volume & Open Interest totals are for all traded months.

i				
ŀ	INDICE	S		
ı	 Reuters 	(Base: 18/	9/31 = 100)	
١	Dec 4 1850.9	Dec 8 1854.7	1851.3	year 390 2155.8
ł	CRS Pu	tures (Bas	e: 19 <u>67 =</u> 100)	
	Dec 3 241,69 E GSCI S ₂	Dec 2 242.02 ot (Base:	1970 = 1001	_
]	Dec 3 220,47	Dec 2 218.87	month ago 202.25	year ago 189.70

MEAT AND LIVESTOCK ILLIVE CATTLE CME (40,000bs; cents/be)

	Sett	Day's				Ореп	- 1
	Price	ومحداء	High	صف ا	Vai ·	int	- 1
Dec	65,900	-1,025	66.925	65.875	10,947	18,990	•
Feb	62.900	-0.975	63.825	62,850	7,520	28,781	- 1
Apr	64.575	0.575	85,075	64,550	2,140	19,524	- 1
Jan	62,900	-0.475	83,350	62,775	771	7,969	- 1
Atog				62,450			- 1
Det	65.150	-0.4	65.500	65.150	474	5,486	- 1
Total				:	22,121	89,487	Ŀ
1. N	Æ HOG	S CME	(40,000	XIbs; ce	nts/lbe	9	Į
Dec	58,800	-0.4	59.575	58.750	3,070	9,414	ł
Feb	76.875	-0.9	78.200	76,700	3,819	14.285	1
Арг	71.850	-0.975	73.300	71.800	554	4,719	ı
بعنال	74.625	-0.925	75.800	74,600	498	4,544	
Jei	72.000	-0.5	72,600	71.750	95	1,319	- 1
Aug	68.000	-0.45	68.50 0	67,700	154	878	Ŀ
Total					8,243	36,897	-
■ PO	RK BEL	LIES C	ME (4 0	0,000tbs	cent	s/lbs)	
Feb	77,850 -	2125	80,000	77.650	1,729	4,587	•
Her	77.275	-1.95	79.300	77.050	170	868	
Hay	77,800						
Jel	77.900 -	-1.475	79.800	77,550	30	412	_
Apg	74.125	-1.875	75.90 0	74.500	26	69	
Terial					1 000	0 020	

LONDON TRA	DE	ם מ	PTIC)NS
Strike price \$ tonne				
M ALUMINIUM				
•	Jän	-	Jan	•
1500	46	91	19	41
1525	32	77	30	51

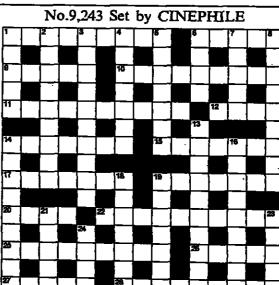
(99,7%) LME	Jan	Apr	Jan	Apr	
1500	46	81	19	41	
1525	32	77	30	51	
1550		64	44	63	
■ COPPER					
(Grade A) LME	Jan	Apr	Jen	Acr	
		-		•	
2200	121	130	57	161	
2250	94	110	79	190	
2300	71	92	106	222	
E COFFEE (1975	Jan	Mar	Jen.	Mar	
1300	41	45	18	72	
1350	17	30	44	107	
1400	6	20	83	147	
E COCOA LIFFE	Mar	May	Mar	May	
900	47	88	14	16	
925		51	24	24	
850	22	38	39	36	
BRENT CRUDE					
PE CONTRACTOR	Jan	Feb	Jan.	Feb	
2300	48	85	25		
2350	24	æ	_	-	
2400	11	84	-	-	
	• •				
LONDON SP	U	MA	HKL	:18	
■ CRUDE OIL FOB (p	er ba	rrei)	-	Har-	
Dudosi	621	77-1.8			
Brent Blend (dated)		23-42		1.190	
Brent Blend (Jan)		20-91).190	
car cond heat	-	~~~	*		

V.T.).	\$25.00-5.02w	+0.22
I OIL PRODUCTS M	Eprocept delivery	CIF (Ion
remium Gasoline	\$230-232	+5
las Oll	\$225-227	+1
leavy Fuel Oll	\$123-126	+2.5
laphithe.	\$232-234	+1
et tual	\$257-258	+1.5
lessel	\$240-242	+1
NATURAL GAS (Pe acton (Dec) actologra Argus, Tel. Lo	15.60-15.10	
OTHER		

		_
3old (per troy oz)≗	\$369.65	+2.65
Silver (per troy oz)&	480.50c	+11.0
Hatimum (per troy oz.)	\$374.00	+2.00
altacium (per troy cz.)	\$117.00	+1.76
2000er	116.0c	
.ead (US prod.)	45.00c	
Tri (Kutala Lumpur)	14.98r	
in (New York)	283.50	
Cattle (live welgint)	107.55p	-2.89*
Sheep (live weight)	136.26p	
yas (ine meight);	95.86o	-0.39
		+0.05*
our cyst and at (usw)	\$256.30	-7.90
on, day sugar (wite)	\$304.00	-5.20
Barley (Eng. feed)	Unq	
Asize (US No3 Yellow)	127.0	
Wheat (US Dark North)	Unq	
Bubber (Jan)♥	79,755	
aubber (Feb)♥	78.75p	
Aubber (KL RSS Not)	317.0x	-1.0
Coconuit Oil (Philips	\$775.Dy	-5.0
alm Of (Maley.)§	517.0x	-0.5
Copra (Phill)§	490.0	-2.5
Cvabeans (US)	197.0z	+20

78.45 393p

CROSSWORD



Wales (5)

answer (9)

Arthur? (5)

lation (4)

Musical Count, not English takes old aircraft at low level(5,4) 6 Return of a little smoke in the morning is wonderful

Volte-face taking some-thing from future direction (1-4) 10 Aboriginal river bird of Australia (5,4) 11 Weaken discussion about single bed in Paris (10) 12, 14 10p - sorry, 11 -

designed to fool prospector (4.7) 15 Weight in ring craft (7) 17 Length of Persian cat? (7) 19 Stiff cloth for male creatures (7) 20 A revolutionary sort of suf-

22 Almost heavenly home for a student affecting the unconscious (10) 25 Target for committee on the moor (9)
26 Sculptor who is right with

fering (4)

God (5) 27 Where one has authority to put the clock back (5) 28 Possible clue for "mount" on which to be snooty (4,5) DOWN

I Jump like an apprentice? 2 Pole used by woodcutter to make sleeper (9) 3 Turn falcon into a portmanteau word? (10)

Solution 9,242

5 Flexible to the last, I can reveal (7) The setter, healthy at heart, is an ass (4)
Poet and cricketer in South Key sort of noun for sort of brake: there should be an 18 Fast days in spring, by order (5.5) A theologian in a train is a snake (4-5)
16 Dry old champion of consumers singing to his love? 18 Hungary's first two goals may be just the thing if they're hungry (7) Speculator on the resurrection of God, a British type? 21 Run a mile after kept women (5) Weapon used a lot by King

A conspirator's head turned by supplier of

—UK

--- US

92

exporters. In 1994, only 0.5

per cent thought they could

Domestic manufacturers

and service industries - very

few of which export - have

cut costs too. There are also

signs that service industries

are starting, with help of

gradual economic deregu-

lation, to tackle the low pro-

ductivity created by decades

of officially supplied protec-

barriers – which still exist in

the US - between banking

and stockbroking, liberalise

asset allocation rules and

open accounting disclosure

bringing it more in line with

In other sectors, the trans-

international norms.

tion from competition

turn a profit at that level.

94

JAPANESE INDUSTRY

The strongest manufacturers have moved production offshore to boost competitiveness, while service sectors are starting to take advantage of deregulation. William Dawkins reports

Resurgence of the elite

Japanese industry's halting ted slowdown in Japanese recovery from the worst domestic demand. Pretax recession in 60 years raises the question of whether it has once again become a force to be feared in world export markets.

FEE BALLY

Late Course Balling Street, Street, of the layout to Maria and Ann CONTRACTOR OF THE PARTY.

file france i .

Judging by the recent chorus of alarm from competitors, it looks as if it has; the American Automobile Manufacturers' Association, for example, has been stung into action by a surge in Japanese exports, helped by the weakness and advances in productivity. In reality, the industrial recovery is patchy, most noticeable among the big exporting elite.

The best managed companies in manufacturing sectors most exposed to international competition, like cars and electronics, have made great strides in efficiency since Japan's economic downturn began five years ago. But swathes of domestic industry, such as service companies - which have long been Japanese industry's weakest spot - and many small manufacturing subcontractors, remain

grievously inefficient Japanese industry's latest profits figures show just how varied is the performance and uncertain the outlook. Pretax profits of nearly 870 quoted companies which have reported their half year results are up by 19 per cent, heading for a third succes-

sive yearly increase. Yet this is a marked slowdown on the 23.5 per cent increase shown by all quoted companies in the same period last year. They expect profits to rise by just 9.3 per cent in the full year to next March, because of an expecmargins remain slim by US or European standards at on average, an estimated 2.5 per cent of sales.

Car producers and electronics exporters have performed way ahead of the pack, with profit rises of a third or more; but service companies' profits are up by less than 5 per cent in the first half.

A look at the main factors driving Japan's industrial recovery explains why the upturn is, unlike previous broadly based recoveries, confined to the elite.

One feature has been the shift of production capacity to cheaper locations nearer faster growing markets elsewhere in Asia. In this way the larger and richer Japanese companies have boosted their own competitiveness in response to the long term decline of Japan as a base for heavy manufacturing.

Overall, the proportion of manufacturing carried out abroad has doubled in the past decade to 10 per cent, according to the Ministry of International Trade and industry; but for companies with foreign subsidiaries the share rises to just over 25 per cent.

This, by definition, has

benefited the migrants and harmed those they leave behind. Thousands of domestic subcontractors have lost their former main customers, apart from the entrepreneurial few prepared to follow them offshore. This, combined with a squeeze on suppliers' prices, has driven unprecedented numbers of small and medium sized

companies to collapse. More than 1.000 companies went under in each of the past 20

All companies have

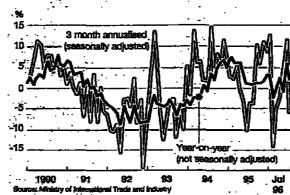
squeezed costs, a necessary step with long term benefits, but one which has, in the short term, weakened the domestic economy's recovery. Their main technique been to cut recruitment and encourage early retirement. Both manufacturers and service companies have managed, in this way, to reduce the annual growth in fixed costs from a peak of 10 per cent four years ago to zero now, according to the finance ministry. Janan's social taboo against making redundancies has prevented more radical action.

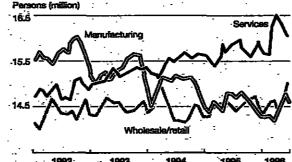
Even so, the restructuring has gone deep enough to bring a rise in unemployment. The jobless rate of 3.3 per cent is low by international standards, but still high enough to dampen private consumption, which represents just over 60 per cent of the economy.

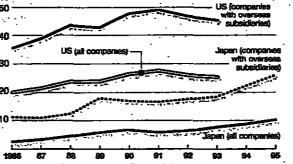
Other factors in the industrial recovery have come courtesy of the government and the Bank of Japan - and are all too temporary. First, all companies have

been able to borrow cash at rock bottom rates for more than a year, since the BOJ halved its official discount rate to 0.5 per cent in Sentember 1995, the lowest in any advanced economy in living memory. Cheap debt is more useful

to Japanese companies than it would be to Western competitors, because the Japanese are so highly geared. Mr Andrew Smithers, a London-based economist, esti-







mates that Japanese non tain itself, possibly by the middle of next year, it will

raise interest rates.

Y14,200bn fiscal package in of benefit to construction and steel companies. Their sales will probably be squeezed when fiscal policy starts to tighten next year, as the cash from the most recent package runs out. Where does this mixture of self improvement and artifi-

maxing with a record

84

Surge in small businesses*

Year-on-year % change (Q2 figures)

- ¥10m-¥100m

Falling share of manufacturing sector

cial support leave Japanese industrial competitiveness? The progress looks impressive, but again, only among the elite. Almost 90 per cent of top manufacturing exporters now claim to be profitable at an exchange rate of anything from less than Y100 to Y120 to the dollar, according to a recent survey by the government's Eco-nomic Planning Agency.

Two years ago, only just over half thought they could survive at such a rate. Even more remarkable, 23 per cent say they can now break even at less than Y100

port ministry is clearing the way for the establishment of the first new internal airline in 45 years, while less onerous rules on the opening of new shops have allowed the creation of a new generation

of discount retailers. Evidence of a re-awakening of Japan's service industries can be seen in a boom in the formation of small companies, in businesses ranging from software sales to management training and home cleaning.

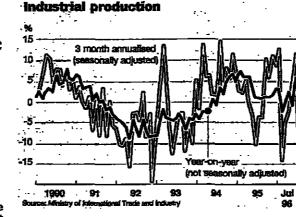
The number of small companies - defined as those with capital of less than Y100m - grew by nearly 19 per cent in the second quarter of this year, the highest growth on record, according to finance ministry data. Another telling sign is that the number of jobs in services exceeded manufacturing for the first time two years ago. The gap has continued to widen: close to 16m Japanese now work in the service sector and just over

14.5m in manufacturing. As a result, the manufacturing sector has declined in importance, from nearly 40 per cent of gross domestic product 30 years ago to 26 per cent in 1994. It is an enormous change but probably still has far to go, given that Japanese industry still remains more dependent on manufacturing than any other of the world's top five

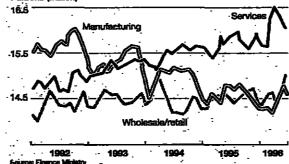
industrialised nations. In short, the best Japanese manufacturers have used the rigours of recession to boost their competitiveness. mainly by moving offshore, while some - but not yet all - of the weakest have qui-

Mr Ryutaro Hashimoto, the prime minister, last etly died. Service industries month for example, pledged have not yet filled the gap left by the slimming of sweeping reforms to the financial industry by 2001, in Japan's overweight manufacturers. Yet the signs are that an attempt to reverse the decline in the competitivethe industrial economy is ness of Japan's banks, stockwell under way into the brokers and insurance comtransition, made by the US panies. He wants to and some European econoderegulate stockbroking mies a decade ago, from commissions and abolish the manufacturing to services.

If the service industry could imitate the top manufacturers, by closing the productivity gap with the west and even surpassing it, Japan's industrial revival would over the long term be spectacular



Working population: services taking over



financial companies rely on debt for 80 per cent of capital needs, compared with around 50 per cent in the US. But the luxury of cheap borrowing will not last for long. As soon as the BOJ is convinced that the Japanese economic recovery can sus-

Low Japanese interest rates have also helped to drive up the dollar against the yen, by nearly 40 per cent to around Y111 from its April 1995 trough of Y79.75. at which level vast tracts of Japanese industry were uncompetitive. Big exporters like Toyota, Honda and Sony have benefited from the yen's weakness, on top of their own productivity gains. The other temporary boost

has come from a massive to the dollar, once thought government programme of to be the line between life public works spending, cli- and death for Japanese

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2 JAPANESE INDUSTRY

Economy: by William Dawkins

Prescription withdrawn

The challenge is to maintain the recovery once the medicine has run out

Japan's economy recovering thanks largely to ment administered drip feeds: record public works spending and the lowest interest rates in the postwar history of any industrialised

The big question is to what extent the convalescent will continue to come round once the artificial pick-me-ups run out. The answer is that Japan is just about able to stagger out of hospital on its own feet and produce a self sustainable recovery. Stagger is the right word; after perking up by an annualised 12.2 per cent in the first quarter of this year, gross domestic product fell back by 2.9 per cent in the

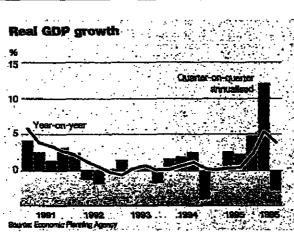
But when measured year on year, the recovery looks smoother. First quarter economic growth increased by

3.4 per cent in the second quarter to June. The Organisation for Economic Co-operation and Development forecasts 2.2 per cent growth in GDP for the full year - up from 0.9 per cent last year - and most Tokyo forecasters think it could be

Economists in Tokyo agree on one thing: that Japan will not at least in this generation, return to the heady 6-7 per cent growth rates of 1980s. As an illustration of how far the economy has fallen below its former state of health, the current growth lower than its long term

The longer term, and more worrying, issue that dogs economic planners and analysts in Tokyo is whether the economy will revive enough for ordinary Japanese to maintain their standard of living into the next century.

In the short term, one of the twin drip feeds - fiscal policy - is already starting to dry up. Spending of the Y14,220bn public works 5.5 per cent by comparison package doled out by the with the same period last government in September



by a sharp drop in government investment in the second quarter of this year. Another public works package, probably about Y5,000bn, of which Y2,000bn would be genuinely new spending, is being sought before the end of the year by the new Liberal Democratic Party government. But thereafter, fiscal policy is set to slip through neutral, thanks to what is expected to be an austere 1997 government budget, into reverse

from next April. The second artificial government boost, a Bank of Japan official discount rate (ODR) of 0.5 per cent. is widely expected to stay in place at least until industrial

when the increase in sales

tax from 3 per cent to 5 per

cent - to which the LDP is committed - takes effect

production shows a strong recovery from the stagnation of the first half of the year. That is just as well, since quarterly GDP data by

James Capel Pacific shows

that the parts of the econ-

omy which did not directly benefit from government stimuli - private demand minus housing - contributed only 0.9 of a percentage point to second quarter growth of 3.4 per cent. The other key indicators that BOJ officials use to gauge monetary policy are all telling them not to change the ODR, set at this level since September last year. The central bank's

quarterly Tankan survey of

business confidence, the

most authoritative guide to

the economic short term.

showed in August that the

economy might even be slip-

ping back into recession. So it will, on the evidence of past policy, wait for at least two cheerful Tankans - six months - before raising interest rates.

Growth in bank loans, another gauge dear to the hearts of BOJ policy planners, has been running at less than 2 per cent for the past three years, partly because demand for bank credit has been genuinely week, but also because the commercial banks remain cautious about taking on new loans.

They are still working through the Herculean task of writing off the property related bad debts which they and their affiliates accumulated during the asset price bubble. This was emphasised in October by the collapse of Nichiei Finance, a non banking financial institution,

waiting shipment industrial production picked up by an unexpected 3.4 per cent in Septemi

> with liabilities of Y990bn Japan's largest post-war bankruptcy. Some Tokyo estate agents report signs of a recovery in property prices, after a decline of between 50 per cent and 80 per cent from the peak, but

in official data. All this invites the que tion of where the concrete evidence of a self sustaining Javanese economic recovery is to be found.

this has yet to show through

Consumer spending, which represents just over 60 per cent of GDP, grew by an average of 3.9 per cent in the first half of the year, suggesting that Japan's cautious shoppers have at last started to open their wallets. Admittedly, consumer spending has since fallen back to around 2 per cent. estimates James Capel, but that is probably temporary. caused by the decline in food sales in response to an epidemic of food poisoning. The real shadow over consumer spending, points out James Capel, is that income growth is still weak - only 2.1 per cent in the first half of the

If consumers are showing signs of hesitant recovery, 50 are companies. Industrial production picked up by a more than expected 3.4 per cent in September, from the same month last year. And Nomura estimates that the top 350 industrial companies will increase their pretax profits by 8.5 per cent this

But there is a catch, which vividly illustrates the long term worries. Nomura's forecast of corporate profits performance this year would be a dramatic slowdown from the 21.6 per cent profits growth of last year, a phenomenon which Nomura attributes to the fact that Japanese companies get more reluctant to cut domestic costs when the economy recovers. As many Japanese managers have remarked, it takes a real crisis to justify laying people off in a social system which continues to hold redundancies by large

companies as taboo. That is why Japanese companies are continuing. despite the yen's depreciation, to accelerate investment in new foreign factories, in search of the lower costs which they cannot

obtain at home. Those costs are likely to remain high so long as the taboo sgainet redundancies continues and so long as governments take a cautious approach to reducing business regula. tions. Discouragingly, the new LDP government has placed economic deregulation low on its agenda.

When the economic downturn hit five years ago, Japan's high business costs appeared to matter little. because growth in domestic and export demand allowed companies to increase production. But taken over time, those high business costs and the consequent exodus of manufacturing have ensured that productivity growth - or the rise in GDP per worker - has fallen to dangerously low levels. The burden will increase. with the cost of supporting the fastest ageing demo-

graphic profile in the world. Over the past two decades, annual productivity growth has ebbed from 3 per cent to 0.6 per cent. If it stays at this level, GDP per head will hardly increase over the next three decades, forecasts a recent study by Salomon Brothers Asia

Once the recovery has gathered pace, the next challenge on the government's agenda will be brutally simple: how to summon the will. so far lacking, to make the structural changes needed to maintain living standards

0.5 per cent who thought

they could make money a

But at the same time, Jap-

anese companies are still

that level in 1994.

aunching

challenge

■ Overseas investment: by William Dawkins

Moving abroad

Increased foreign investment has prompted fears for Japan's own industrial base

Matsushita, the world's largest electronics company, last month broke new ground by opening its first research and development centre in China.

one example of how Japanese industrial companies' foreign investment plans have accelerated sharply in the past five years and Y79.75 to the dollar in April

switched direction towards Asian emerging markets. They have been pushed by the yen's relative strength, which made large swathes of Japanese based industry briefly uncompetitive, and rhat is more significant for the long term - they have been pulled by east Asia's fast economic growth. At the same time. Japanese for-

assembly to more sophisti-The yen's 40 per cent decline over the past year and half, from a peak of

In Perfect Balance

According to the ancient Chinese philosophy of yin and yang,

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forces. Interestingly, this philosophy resembles the concept

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eign investments have

moved upstream from mere

1995, to around Y111 now. has caused some Japanese manufacturers, like Toyota, Honda, and Aiwa to fine tune foreign investment plans, by bringing some production back home to make use of newly competitive spare capacity there.

But it has not, on the evi-dence of Matsushita and others, changed the long term exodus of Japanese manufacturers from Japan's mature and over regulated my to higher growth and more open markets in neighbouring east Asia. China, for example, was

five years ago little more

Matsushita's low cost assembly of commodity products for re-export to Japan, Europe and the US. It is still used for re-exports. For example. Matsushita's Chinese factories make some kinds of air conditioner and small television tubes that will continue to be exported to Japan whatever the exchange rate because its Japanese plants long stopped making those products, say company officials.

The big change is that now Matsushita's Chinese arm makes high tech VCR components in Shanghai, and sells most of its output to the domestic market and south-east Asian neighbours. It will also be

researching voice training than a convenient base for technology and multimedia in Beijing, the kind of activity that Matsushita previously reserved for its skilled Japanese workforce. The company now has 10 overseas research laboratories.

Overall, Matsushita's annual overseas output has more than doubled to \$13.8bn from 1991 to the year ending last March, at which level it represents 25 per cent of group production around the norm for Japanese companies with international operations. The group plans to lift that to 80 per cent by 2000.

Mr Motoi Matsuda, the group's managing director. points out that Matsushita's criteria for choosing foreign investments have not changed. The group has simply adapted to the changing shape of its world markets, he says.

per cent of total group output and China another 6 per ent more than three times the 1991 level. Like many other Japanese exporters, Matsushita has no fixed target for the ideal regional balance, but simply wants to keep production roughly in balance with markets.

"The aim is to produce closest to the markets where we can expect growth in demand. We also look at production efficiency from a world viewpoint ... That means we look at the quality of labour and components." savs Mr Matsuda. However, the match between foreign sales and

production is deliberately kept inexact. Over the next four years, Matsushita expects foreign sales to rise from 45 per cent to 50 per cent of the total - in other words 20 percentage points more than the proportion of foreign production. This reflects the fact that Japan will, for the foreseeable

h America 3.6

future. remain the prime source of new products. such as digital video disks and digital video movie cameras, the manufacture of which will need to be tested in Japan before being tried overseas, says Mr Matsuda.

typical. This year, Japanese companies are forecast to spend \$76bn on direct investment overseas, according to a survey by the Singapore office of JP Morgan, the US bank, double the level in 1992. More than half of that will come from manufacturers - and in that, more than half will go to emerging Asian economies. JP Morgan attributes some of that increase to the yen's strength until the middle of last year, and the rest to an increase in Japanes

splash out on new overseas

plant. As Matsushita's Mr

Matsuda emphasises, the subsequent weakness of the yen has made little difference to long term investment plans. He speaks for most top executives when he says that the one thing Matsushita finds hard to plan Matsushita's experience is for is currency instability.

Certainly, their foreign investment drive has helped Matsushita and others reduce vulnerability to currency gyrations. Almost 90 per cent of Japanese manufacturers claim to be able to turn a profit at anything from less than Y100 to Y120 to the dollar, up from just over half two years ago, according to a recent survey by the government's Economic Planning Agency. Even more impressive, 23 per cent say they can now break even at less than companies' cash flow since Y100, once widely consid-1994, giving them scope to

less internationally diversified and therefore more prone to the vagaries of the currency markets than are their main competitors.

On average, corporate Japan's overseas output has more than doubled its share

of total production to 10 per cent - or 25 per cent for companies with foreign subsidiaries - over the past 10 years, according to the Ministry of International Trade and Industry.

IIS industry has abandoned its home base in much larger numbers than its Japanese counterpart. According to Miti, just over a quarter of US companies output is now offshore, rising to nearly 45 per cent for US companies with foreign subsidiarie

The sharp rise in Japanese foreign investment has rompted dire warnings by Miti that Japan's industrial base risks becoming irreversibly "hollowed out" and uncompetitive. US industry managed the shift without such dire consequences because the thriving service sector filled the gap, providing jobs and economic growth left by departing manufacturers

The difference is that Japan's service industry remains the economy's weakest spot.

According to McKinsey, the management consultants. Japan's service sector productivity trails western levels by as much as 50 per cent in some sectors. Until the service industry starts to match manufacturers' ability to match and outper form the west. Miti's bureaucrats are right to be ered the line between life concerned by the offshore exodus of Matsushita and

■ Employment agencies: by Gwen Robinson

Temporary solution

The reduction in traditional jobs for life offers opportunities for agencies

While a growing number of Japanese are being hit by rising unemployment and the steady deterioration of the job-for-life tradition, one sector has benefited enormously: employment agen-

rate stood at 8.4 per cent in October this year, close to the postwar record of 3.5 per cent reached in May and June. But well before that, from around 1993, corporations began cutting back their workforces, sending many people - young and old - to recruitment and part-time job agencies.

This cutback in permanent, or what is known as mitted to place temporary "lifetime," employment has opened up the field of different from "temporary

employment can mean you're there for the long term, it's a different concept," says Mr Scott Seaman, a spokesman for Pasona, the country's leading temporary staffing agency. When a company recruits a "permanent" employee, it is regarded as a long-term investment which is accompanied by company pensions, low-interest loans. health benefits and even housing assistance.

"Naturally, when profits Japan's unemployment are shrinking, it becomes more attractive to hire what they call 'temporary' staff, and the cutbacks in permanent employment have certainly provided a lot more space for temporary workers. The biggest resistance, however, comes from permanent employees in companies," says Mr Seaman.

Currently, the categories in which companies are perworkers are restricted to 16, including cierical assistants, part-time or temporary sales personnel, and those employment - a relatively with special technical skills. new concept in Japan and The government, however, well aware of the looming employment" in western cor- demand for part-time or more flexible employment. "In Japan, 'temporary' has said it will soon expand

in the first half of 1996, temporary staff placed by the major employment agencies in Tokyo rose 18 per cent to 327,846 from the Muneaki Ueda, Pasona's same period last year, according to the Temporary Work Service Association. "The importance of these temporary employment services is only bound to increase in the long run," says Mr Tsutomu Sugimoto,

and death for Japanese

exporters, up from a mere

director of the association Pasona accounts for about 15 per cent of Japan's growing market of temporary staffing agencies. Although the sector is heavily regulated, the total number of private job agencies grew from 3,071 in 1990 to more than 3,300 this year.

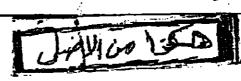
ing, the increase in demand agencies, he said.

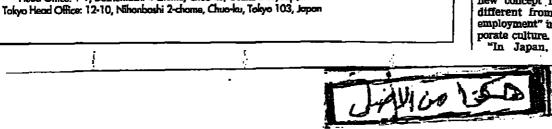
has created more than enough business to go around. "Our revenues this 30 to 40 per cent," said Mr executive vice president.

One new growth area is

among male middle managers. "There's a large pool of these people, relatively untapped, who've been moved out of their companies but still have skills and networks of contacts, especially in sales, where these sort of networks are so important," said Mr Seaman. At Pasona, the bulk of business is still among the traditional base of female office workers, but as more male, mid-career employees are pushed aside, the placement While competition has of older, more senior workgrown, with agencies offerers is likely to become a ing extra deals such as train-strong focus for employment

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JAPANESE INDUSTRY 3

Automotive: by Stefan Wagstyl

Driven to co-operation

Cost cutting and improvements in quality are the responses to a tough market

At Aisin Se<u>iki,</u> a motor components maker in Nagoya, engineers are proudly demonstrating the latest move in the relentless pursuit of better quality and lower costs which is the hallmark of the Japanese vehicles industry.

It is a new motor for operating car door locks, which little better because the has just 17 parts and costs recent decline of the yen has one third as much to produce as its predecessor which was made of 46 pieces. Mr Hiroshi Ishikawa, production engineering manager at Aisin's Shinkawa plant, says: "Constant improvement is what mat-

The industry has rarely had to pay so much attention to constant improvement as it does today. It has pulled out of the recession of the early 1990s. But the pace of recovery is very modest and unlikely to accelerate in the next few years, at least. The 12 domestic vehicle companies are having to com-

share their market with increasingly successful imports from the US and Europe.

To make matters worse, 1997 promises to be a tricky year, with the government planning to remove a tax discount on cars and to raise the consumption tax rate from 3 per cent to 5 per cent. As Mr Fujio Cho, a managing director at Toyota Motor, the largest maker, says: "Next year will be very diffi-

Prospects for exports are a recent decline of the yen has given companies room to hold prices, or even to reduce them, especially in the crucial North American market. Also, the yen's move from a high of Y80 against the US dollar to about Y100, gives margins a boost. After falling steadily for many years, the ratio of exports in domestic output has risen slightly recently to around

40 per cent. However, this may offer only short-term relief because manufacturers remain committed to increasing overseas production. In Europe and North America they are concen-

presence by investing in engine and component making. In east Asia, the emphasis is on expanding local assembly, often with parts shipped from Japan - nota-

bly in Thailand and China. The principal response to these strains has been cost cutting, quality improvements and bigger marketing efforts, including transferring head office staff into sales teams. Companies have cut staff through early retirements, recruitment goslows, and by moving workers out to subsidiaries. At Nissan Motor, the second domestic payroll has fallen from 53,000 to 43,000 in the last three years. At Toyota, the parent company staff has dropped from above 75,000 to 69,000.

As at Aisin Selki, redesign has greatly reduced costs of some components. Across whole model ranges, costs have been cut by standardising components and creating common platforms. As a result, says Mr Kenshow Kusumi, a Nissan managing director, the industry can cope with the current exchange rate of Y100-Y110 to the US dollar.

companies have looked to innovation to improve their fortunes. By far the most important is the boom in recrecreational and multi-purpose vehicles which started in the late 1980s with jeeptype models, notably the Pajero of Mitsubishi Motors. Recently, Honda Motor, the third biggest producer, has stolen a march on rivals with its urban-style models, which have sold well both in Japan and North America.

Honda has secured an unprecedented gain in domestic market share from 5.4 per cent in early 1994 to more than 14 per cent. Toyota has been forced to rush the development of its own multi-purpose vehicles, including the newlylaunched Ipsum. The market is likely to be much more crowded next year and Honda may not maintain all its sales gains. But the experience of the last two years

has given the company an important commercial boost. The challenge of developing appealing new models while keeping down costs has increased the gaps between the industry's top and bottom performers. While Toyota's commercial strength has kept it ahead of operating loss of Y12.7bn.

onal vehicle line: RVs and MPVs are crucial to Jac

most rivals. Nissan has suffered serious losses from which it emerged only this vear. Honda has seen its profits surge ahead of Nissan's, upsetting the indus-try's traditional rankings. Mazda, where Ford Motor of the US, has a 33.3 per cent stake, is still in the red on an operating basis, despite

the recovery in the market.

In the six months to the end

of September it made an

Recurring profits of Y2.08bn tinue. Toyota has strong ties were boosted by currency movements and securities

these pressures to force companies into consolidation in the immediate future. The Ministry of International Trade and Industry, which suggested mergers as long ago as the early 1970s, has long given up the idea. However. co-operation is likely to con-

with Daibatsu and Nissan with Fuji Heavy Industries. maker of trucks and of ships could get closer in the future. So could co-operation between rivals. Nissan earlier this year took the rare step of ordering parts from close links with Toyota. Cheap door locks would not inter-company have been the only attrac-

■ Space: by Michiyo Nakamoto

Launching a challenge

Research restrictions and the lack of a track record have held back development

Japan's international success in industries ranging from consumer electronics and cars to shipbuilding and robots, has not been matched in aerospace.

In space development, in particular, the US, Europe, Russia and China have plete satellites. forged ahead in staking a mercial satellites. Japan has been conspicuously absent from the scene.

Nevertheless. Japanese companies have been quietly developing expertise and the promise of huge growth in commercial uses for rockets and satellites is spurring a renewed drive to join the international action.

in the private sector, Rocket System Corporation, which was established as a production and provider of launch services for the National Space Development Agency of Japan (NASDA), has been marketing its ser-vices globally in the past few years. Meanwhile, Mitsubishi Electric is aiming to become the first Japanese company to manufacture satellites commerically.

The move into the commercial market by these two companies, which have hitherto been limited to supplying NASDA, highlights the mounting confidence of Japrocket and satellite manufacturing and services, and the spreading view that space development is a particularly promising growth busi-

Contrary to common perception, Japan's capability space development is the world, notes Mr Hiroshi Imamura, executive vice president of RSC, which was established by a group of more than 70 companies representing a range of specialities in their respective fields. Core shareholders include Mitsubishi Heavy Industries, Nissan and Mitsubishi Electrie, while trading companies, insurance companies and hanks also have an

interest in the company. initially, space develop-ment by NASDA, on which Japan spends about Y130bn annually, or about oneeighth of what the US spends, relied on bringing in substantial expertise from oversees, but Mr Imamura is confident that Japan is able to stand on its own today.

In contrast to countries such as the US, Russia and China, which have derived much of their expertise through space development work carried out for defence purposes, Japan has been restricted to peaceful uses, uch as academic research.

Japan is held in particu-larly high regard internationally for the reliability of its rocket launching services. All 28 rocket launches

selling point for Japanese satellite producers, notes Mr Ichiro Taniguchi, a manag-ing director of Mitsubishi Electric and head of the company's electronic products and systems group, Mitsubishi Electric which has provided satellite sub-systems to major satellite makers including Hughes Electronics, Lockheed Martin and Alcatel, is one of just three Japanese companies which are capable of making com-

Mr Taniguchi believes that place in the growing market in terms of quality and relican make rockets and satellites that are equal to west ern products".

> However, since Japanese manufacturers have much less experience sending their satellites into space, their lack of a track record has made them uncompetitive in the commercial arena, he

nese satellites which have and take 3 to 4 years to comtive with commercial satellites made by Western companies which can be completed in about 18

Japanese rocket and satellite companies have lagged hehind their Western com-

Mr Imamura at RSC says that the H-II rocket, develin part due to Japanese per sonnel costs, which are among the highest in the world and in part to the fact that the H-II used only Japa-

The high cost of the H-II r. NASDA is developing a new, more reasonably priced rocket which will incorporate foreign parts in order to reduce costs, Mr

Mitsubishi hopes to tie up with a Western manufacturer in order to build up record. Eventually, the com-

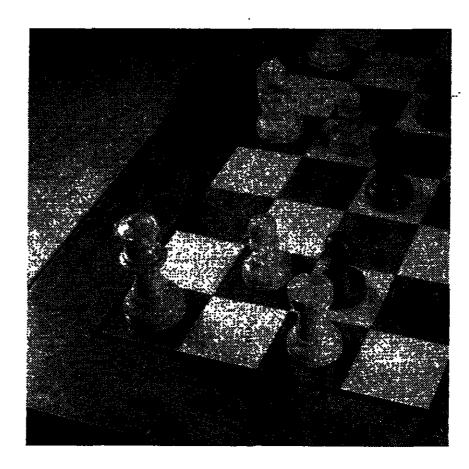
pany wants to go it alone. However, it is likely to take considerable time for such partnerships to help the still significant gap with their Western competitors.

After all, Japanese aero and Ishikawajima-Harima working with the world's best aerospace manufacturers for decades with little prospect yet of building their own viable, commercial

Industry executives con cede that space developmen is one where the Wes pan, Mindful of Japa overtaking the West in many fields, it is highly likely that

erospace busines:

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■ Consumer electronics: by Michiyo Nakamoto

Back in the living room

The shift to digital technology is giving a much needed boost to manufacturers

consumer electronics companies appeared to be heading towards a slow but inevitable decline.

Sales had plunged and profits had evaporated amid the sharp appreciation of the yen, recession at home, falling consumer electronics prices in major markets throughout the world, and a conspicuous lack of exciting new products.

The prospects for the industry looked gloomy in contrast to the US-dominated computer industry, which seemed to be going from strength to strength. Even executives in the consumer electronics industry spoke openly about the need to maintain their position in the living room.

Today, that gloom has largely lifted: there are signs that new technologies are encouraging strong demand for innovative electronic giz-

While prices of mainstream consumer products. such as TVs and VCRs, have remained under pressure, Japanese consumer electronics manufacturers are making a steady recovery with products that bring the benefits of advanced technology

The line up of new products is at its best for five years, comments Mr Joseph Osha, industry analyst at Merrill Lynch in Tokyo. For example, the MiniDisc is succeeding by providing features previously unavailable on similar recording tools. Consumers like the MD's ability to record high quality music and simple data and sales of MD players are expected to be between 2.5m and 3m this year, according

Digital cameras and digital

video cameras, which consumer electronics makers have launched, have also been successful. The ability to input photos directly into a PC or to send photos down the phone line have spurred demand for digital cameras. Just a few years ago, Japan's Sales are expected to reach 1m units this year, or six times that of last year, according to forecasts.

Sales of digital camcorders have also outpaced production, and companies such as JVC, which recently launched a new product with an LCD monitor, have not been able to meet demand. Of 1.4m camcorders expected to be sold this year, 600,000 are forecast to be digital.

Looking further ahead. digital video discs, which are like CDs but have substantially more recording capacity and can contain a full-length film on one disc. are expected to come into wide demand, particularly when recordable DVDs become available. Manufacturers have launched DVD sales are not expected to take off for some time due to the limited amount of software available.

Toshiba, a leading developer and advocate of DVD. expects DVD players, which have the advantage of being backwards compatible with CDs, to grow into a global market of 2m units in its first year and 20m units in the year 2000. Large, flat screen TVs

using plasma display screens to provide a cinema-like experience in the home, are also expected to become a big hit as prices come down over the next few years. The new products that are

driving growth in the consumer electronics industry stem from advances in tech-The greater use of PCs and networks, such as the Inter-

net, has prepared consumers for the spread of digital technology into the home. At the are also major manufactursame time, the introduction of digital satellite broadcast- support many of the new



prepared consumers for digital technology in the home

ing and digital communications lines has provided the infrastructure necessary for the shift in the consumer market to digital technology. For example, a surge in the use of online services has spurred demand for personal organisers that can tap into networks and has encouraged consumer electronics makers, such as Sharp and Sanvo, to introduce TVs which can access the internet. Sharp is aiming

to sell 2,000 units of its Internet TV a month. Ms Masami Fujino, industry analyst at Jardine Fleming in Tokyo, estimates that new products such as digital players this autumn but phones and digital video cameras, will provide Y430bn in sales in the current fiscal year, rising to

Y900bn next year. Many Japanese consumer electronics makers are well placed to take advantage of the digital environment. Not only do they have the high level of expertise in semiconductors, digital compression and optical technology needed to develop new. advanced products, they also have the ability to gather market information on what consumers want, and so to develop products rapidly. points out Mr Osha at Mer-

rill Lynch. It is no coincidence that Matsushita, Sony, Sharp and Sanyo, which are among the largest consumer electronics makers, are also in the top ten semiconductor manufacturers in Japan, he notes.

The big, established consumer electronics makers ers of key components that products. For example, Sony and Sanyo are leading makers of rechargeable batteries. which are crucial for portable products ranging from digital personal organisers to portable audio equipment. Sharp's expertise in liquid crystal display panels has given its consumer business a tremendous boost over the years by adding value in the form of a thin LCD screen to conventional consumer products such as camcorders.

This high level of technological expertise suggests that Japanese companies are likely to dominate the market for DVD. The world standard for DVD has been agreed by a consortium of hardware manufacturers led by Toshiba and comprising mostly Japanese consumer electronics companies.

Just as importantly, Japanese consumer electronics makers have the brand names necessary to attract consumer demand, Mr Osha

Yet, while new products are expected to spur industry growth, the increasing sophistication of the technologies involved is widening the gap between those companies that are able to take advantage of technological developments and those that cannot

The consumer electronics industry still has too many players and "is in a and car parts, the Japane long-term rationalisation mode" Mr Osha says. In order to survive, companies either have to be big and have the necessary advanced technological expertise, or be narrowly focused on an ress in opening Japan's mararea of competence, he points out.

■ Trade: by Michiyo Nakamoto

Worldwide solutions

Japan is taking an increasingly global approach to resolving trade disputes

For the past year or so, Japan and the US, its biggest trading partner, have been happy to put off confrontation over several troublesome trade issues.

After coming back from the brink of a trade war over cars and car parts in the summer of 1995, the two countries have toned down the rhetoric; and the world's most important trade relationship, as leaders on both sides of the Pacific like to call it, has enjoyed a period of relative calm.

Japan's shrinking trade surplus and the US presidential election last month have no doubt played a significant part in the relative bsence of trade friction. But there are also signs that the change in atmosphere reflects a recognition

that a bilateral approach is increasingly inadequate to solve trade problems which have become much more global in nature. Japan has expressed a strong preference for resolv-

ing disputes through the **World Trade Organisation** rather than the traditional practice of working out solutions to specific trade complaints through bilateral negotiations.

In talks with the US over the past few years, Japanese officials have steadfastly preached the virtues of a multilateral approach to trade problems and the evils of unilateral action, such as the economic sanctions that have been employed from time to time by the US against what it considers unfair trade practices.

In the dispute over cars government successfully turned to the international community to condemn the US's insistence that numerical targets should be used to measure the degree of progkets to vehicle imports. Academics in the US as well as

But now that Japan is grow-

companies have been among

the country's most enthusi-

astic investors in new indus-

Partly this has been a con-

scious decision to diversify

away from trading activities

in mature sectors like food.

metal and textiles. But it is

shosha are part of bigger

keiretsu, Japan's corporate

families. who had other

group companies covering

traditional manufacturing

Investment in new tech-

nologies is set to rise from

5-10 per cent to 20 per cent of

total shosha investment in

the next five years according

Mr Kenichiro Yoshida, and

will be the most important

factor in boosting future

Having helped to finance

the start-up of DDI and

ators, the trading companies

are now extending their

reach to embrace cable television, satellite broadcast-

ing, mobile communications

profits in computer software.

while Itochu has injected

Y50bn into Time Warner and

While their sheer size

there is no denying that

Mitsui is already making

and the Internet.

earnings

like cars and electronics.

supported the Japanese position, giving Japan the moral high ground in negotiations. Likewise in the more

recent spat over whether or not to renew the US-Japan semiconductor accord, the objection of the European Union to the bilateral arrangement, on the grounds that it was discrimmatory, helped put the US bid for renewal in a negative light.

The result was to strengthen Japan's resolve not to give in to US demands. Both disputes were settled without offering the US much more than promises of continuing efforts to improve market

These two bilateral issues underscored the growing impact that international. rather than merely domestic, public opinion can have on the outcome of a bilateral dispute. The EU's growing determination to have a say in discussions between the US and Japan has also made it difficult to keep trade a bilateral issue.

Against this background, it is not surpising that the **World Trade Organisation** has started to play a significant role in resolving trade issues between Japan and its major partners.

potentially stormy row with the US over unfair practices in Japan's market for photographic film and paper, for example, has been referred to the WTO, while Japan agreed last month to amend legislation after the nese liquor tax system discriminates against certain spirits, such as whisky. Further deregulation of

Japan's telecoms market is president. likely to hinge more on the outcome of international talks on liberalisation that are scheduled to be concluded early next year, than on US demands in bilateral negotiations. However no matter how

effective the WTO, the two countries will continue to have regular and direct bilateral exchanges over issues that affect their economic activities. There are several conten-

tious matters, such as the opening up Japan's insurance market and the US-Japan civil aviation accord, that are still on the bilateral agenda_

But just as the growing giobal nature of trade has enhanced the role of multilateral trade bodies in settling disputes, it has also turned attention away from the US-Japan relationship to other trouble spots. The increasingly impor-

tant role of Asia in world trade has made the region a more frequent source of tension. The US has had several clashes with China over intellectual property rights, while Japan has narrowly averted curbing Chinese exports of textiles to Japan which have been flooding the domestic market.

In an unusual move, Japan has also taken Indonesia to the WTO over its



A brake on business: cars and car parts nearly drove Japan and the US to a trade war in 1995

European business leaders EU, the US and Canada won national car policy which a WTO ruling that the Japa- discriminates against foreign importers by giving privileges to one domestic company with strong connections to the Indonesian

inful enc

gmone

era of

"The rise of Asia has increased friction in international trade and finance. notes a recent report of the Japan Forum on International Relations, a private research institution comprising businessmen, academics and politicians. The Forum, which makes policy recommendations to the prime minister suggests that Japan should play an active role "in the construction of a WTO framework that presumes greater prominence for Asia".

Japanese trade policy is also increasingly influenced by the rapid globalisation of industries.

In telecommunications, for example, the Japanese authorities have become significantly more open to deregulation of the domestic industry because it is recognised that keeping in line with global developments is crucial to remain competitive in a borderless market.

Thus recent deregulation in the cellular phone market has spurred strong growth in Japan, which had lagged hind many other industrialised countries in mobile communications.

Meanwhile, the news that BT, the UK carrier, and MCI, the US telecoms group, plan to merge their businesses and create a formidable international operation, has lent weight to recommendations that NTT, Japan's dominant telecoms company which has long en restricted to domestic operations, be allowed to conduct international telecoms business.

In industries that will provide the engines of future economic growth, such as telecommunications, Japan may be expected to show a hesitant but unmistakable shift from a trade policy aimed at protecting domes tic industries to one aimed at raising their international competitiveness.

From an investor's point

■ General traders: by Daniel Bögler

Survival strategy

The trading giants are having to reinvent themselves once again

Japan's general trading companies like to think of themselves as latter-day samurai, the country's shock troops on the international commercial battlefield. On the face of it they look more

like corporate dinosaurs. They are buge. The top five "sogo shosha" or gen-

and Marubeni - had combined turnover of more than Y80,000bn (\$720bn) last year. But they are sluggish. Sales are set to fall for the sixth year in a row in 1996/97 and profitability remains poor with operating profit margins at a tiny one half of one

On top of that, the copper trading scandal which cost Sumitomo \$2.6bn and tainted its reputation, has raised fresh questions about the trading companies' ability to manage risk and the increaseral traders - Mitsubishi, ing obsolescence of their

Mitsui, Sumitomo, Itochu middle man function. But like most of Japanese

industry, the shosha think in decades rather than years. They started as simple import-export businesses in the 17th century, grew into international traders in the 19th and brokered the nation's recovery from the second world war. According to Mr Kota Nakako, analyst at SBC Warburg in Tokyo: "Their strength has been their phenomenal ability to reinvent themselves down

the years. Despite their current difficulties, the shosha are in the

middle of another such rejuvenation. There are three main elements to this process: first a transformation from commission-based trading to income from equity stakes and manufacturing ioint ventures; second, a broad drive into Asia: and third, focused investment in new industries, such as multimedia and information technology.

Over the past decade, the traders have poured money into a vast array of new ventures, from handbag design and aircraft manufacture to power generation and car rental, in a drive to reduce reliance on the razor-thin margins of their traditional commission business. Mr Hiroshi Matsushima, general manager of planning for Sumitomo, says: "We have learned that it is no longer enough to be mere intermediaries. We must also be manufacturers, investors and developers of natural

resources. Each of the big five now has 600-odd affiliates and ioint ventures, while income from investments, equity to Salomon Brothers analyst stakes and related fees makes up nearly 60 per cent of profits, compared with ess than 30 per cent 10 years

Mitsubishi set up a merchant banking unit in April Japan Telecom, two 1995, following a Y18bn capilong-distance telephone opertal gain from the partial flotation of Net-One, an electrical wholesaler. Most of its rivals have followed suit by setting up Asian venture capital funds, where they invest alongside their tradiional manufacturing clients.

Much of that investment takes place in Asia, where the trading companies have

going on, brewer in China after Itochu executives overheard at a

New investments however ing more slowly, we are looking to supply emerging promising, also take time to markets in Asia. We have to come right. Mr Nakako estidiversify, otherwise we canmates that 30 per cent of a company's subsidiaries and not survive," says Mr Akinori Seki, strategic manager ventures are loss-making at for Marubeni. The group,

which started as a textiles trader, has expanded into Chinese oil exploration and Burmese steelmaking. Less than a tenth of current sales come from its original busi-Itochu, though servicing 6 per cent. Back in Japan, the trading

any one time.

was to export and import exposed to large had loan these borrowings is no prob-

leasing companies.

That helps to explain the shosha's low profitability and highly geared balance sheets. Debt to equity ratios range from 260 per cent at Sumitomo to 600 per cent at

managed and most profitable, should manage a con-6.5 per cent this year, with

most of the competition at 4 per cent or less. But at least the shosha are starting to think along the right lines -Mitsubishi has set a target return on equity of 8 per cent for next fiscal year, while Marubeni is aiming for

this low. As for profitability,

Mitsui, regarded as the best-

that the general trading companies could do much more to boost profits and shareholder value. But they solidated return on equity of are proving remarkably adaptable. They are weaving themselves into the fabric of Asia and of sunrise industries as effectively as they have integrated themselves into the heart of corporate Japan. Measured by their own, very Japanese standard - survival - they are an undoubted success.



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teamed up with the US had extensive links for media giant to build a Y50hn years. During the Gulf War, cable network to cover 2m the Japanese Foreign Minis- households by 2000. try relied on shosha contacts in the Middle East rather gives the trading companies than its own diplomatic a high tolerance for risk, sources to find out what was Itochu has been in China, where it has more than 20 flops. Like many other Japaoffices, for 30 years. Last nese companies, the collapse December it helped to of the bubble economy has arrange a takeover making left the shosha with unprof-Japan's Asahi the biggest itable businesses and unsalewedding reception of an the past three years in write Indonesian industrial mag- offs and closures. And while nate that he wanted to sell they have been quicker to

investment on such a broad front produces its share of able properties. Marubeni alone has spent Y180bn in

his stake in a Chinese brew- dispose of failed investments than the banks, both Itochu

Formerly our business and Marubeni remain

7,2

3,008

11.0

15.3

16.0

39.28

15.9

21.1

-14.6

59.0

-71,2

-12.2

Real GDP growth (annual % change

inflation (annual average % change in CPI)

Fourtem & other foreign exchange receipts (\$bn)

Manufacturing output (annual % change)

Services output (annuel % change)

Credit growth in banking sector (%)

Total foreign debt (% of GDP)

Current account balance (\$br

Merchandise exporta (Sbri

Merchandise imports (Sbn)

17.8%

Main trading partners (1995 estimate

Money supply, M2 (annual % change)

GDP per head (\$)

7,1

4.9

10,0

16.0

16.4

22.4

65,36

-79.0

-13.64

3.268

THAILAND

. 7

Painful end to era of easy money

Thailand needs a new formula for economic success. It is time for the new coalition government of Gen Chavalit Yongchaiyudh to deliver on its promises, says Ted Bardacke

he era of easy money is over in Thailand. A lot of money will still be made in the country - consumption-eager Thais will certainly see to that - but it is going to be a lot harder to make it than during the past decade. when Thailand was the world's fastest growing econ-

4

Over the past year, it has become painfully obvious that Thailand can no longer produce the growth rates to which it has become accustomed; an average of 8 per cent a year for 10 straight years, on the back of government monopolies, asset inflation, cheap labour, tariff protection and illegal activities.

All these things are, to a greater or lesser degree, in decline – and the economy is feeling it, registering its lowest growth rate since a shock devaluation in 1984.

in short, the country needs to build a new formula for economic success, one based on productivity in the manufacturing sector, innovation in the services sector and a renewed commitment to the country's first economic strength: agriculture. And unlike the formula for Thailand's most recent period of rapid growth, it will be difficult for this new formula to emerge by chance; it has to be engineered.

The thought that the gov- run." ernment might start to do something other than man-tural issue that has to be age day-to-day macroeconomic stability is uncomfortable for many Thais.

Development Research Insti- little sign of being reduced tute. "Once we realise we

to adjust quite quickly. But telling people how to do things doesn't usually work

Yet for the private sector the problem is beyond mere tinkering or adjustment. Government concessions which gave private companies licences to print money in areas such as telecommunications are being dismantled. The decline in the stock market and shake-out in the property sector is exposing speculators to a downturn for the first time in recent

Meanwhile, wages are ris-ing much faster than productivity and traditional industries such as textiles and footwear are abandoning the

Tariffs are coming down in a haphazard manner, with raw material imports still taxed heavily while finished goods enter at relatively low rates. Illegal pilfering of the country's natural resources still continues, but with fewer forests remaining it has become harder to earn money this way.

"We've been living from This year, the orders didn't come in," says Mr Banthoon Lamsam, president of Thai Farmers Bank, "Implementing the structural measures necessary [to change this] will be painful in the short

The most important struc-

dealt with is the propensity of Thai businesses to over-invest. In fact, much of Thaificit which shows - has been derived from have a problem we are able investment growth, not pro-

ductivity gains. In some areas such as residential property development, nearly 12 years of inventory sits empty.

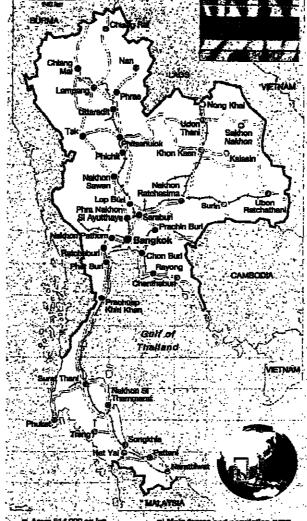
The Thai private sector. used to growing simply by investing, is still uncertain what to do. A recent survey of Thai corporate financial officers by Goldman Sachs and Phatra Thanakit, a leading Thai finance and securities company, showed that while capacity utilisation hovers around 70 per cent, more than three-quarters of those surveyed expected to increase capital spending

Phatra Thanakit believes that an 85 per cent capacity which capacity additions are warranted. Mr Banthoon of Thai Farmers Bank says that a common denominator of his bank's top 10 problem loans is that they are basically well-managed businesses that have over-invested because of overly optimistic growth assump For once, the politicians

seem to be out in front on the issue. Gen Chavalit Yongchaiyudh, the new prime minister, says: "We've spent a lot of money - much more than we should - always thinking we're going to be the next economic tiger. We're still a long way from that. We've got to stop putting up projects that have return." Whether Gen Chavalit can enforce this view or his fractious six-party coalition and a business sector that voted against him. remains to be seen.

Gen Chavalit does have one important ally: direct foreign investors who, undeterred by politics, are turning Thailand into a manufacturing base for vehicles, petrochemicals. These investors bring along with them the latest in manufacturing techniques, benchmarking their performance against world leaders, not just Thai companies.

But for this investment to continue, two short-term items must be dealt with in order to reduce Thailand's "We're not very good at land's recent economic risk profile. First, the counstrong government," says Mr growth - along with the try's macroeconomic manag-Chalongphob Sussangkarn, country's chronic current ers must land the economy rate of between 5 and 7 per



M Areas 514,000 ac lot Bets (Bt) = 100 sets

Head of state no Bhumibol Adulyade

New Aspiration Party (NAP), Der Party, Chart Pattane Party (CPP), Chart Thai (CT), Social Action Party nete nominated by the prime (SAP), Prechakom Party (PTP), Sources: Datastream; EU; Barings

especially in an environment

of a high current account

deficit leveraged with a

great deal of short-term capi-

especially with so much

excess capacity, is going to

devoted to whether Thai-The second short-term land's landing is going to be issue is the exchange rate hard or soft. Actually, the regime, which pegs the baht point is moot; it has been to a basket of foreign currencies dominated by the US more than 10 years since Thailand had a landing and This limits the central the current managers have never piloted one before.

☐ Head of govern

🖳 Main political parties

bank from having much flexibility over domestic interest rates, which now stand baht interest rates attracts

above 13 per cent. Because of inflation-causing short-term the dollar's heavy weighting, it also exposes exporters to fluctuation of the dollar against the yen, even though Japan is by far Thailand's largest trading partner.

In addition, the wide differential between dollar and

foreign capital inflows and thus raising the country's foreign debt exposure. Most analysts expect a

1983 1994 1995 1996

change in the regime within the next 12 to 18 months. Widening the band in on these promises.

which the baht is allowed to trade, changing the composition of the currency basket, and a crawling peg leading to a gradual devaluation are the main options being dis-

However, with the current account so large, if the change is mismanaged it could upset portfolio inves-

tors and lead to disaster. Nevertheless, if these two things are dealt with satisfactorily, Thailand will have a firm base from which to construct its next growth

But it still will not be out of the woods. Self-interested politicians could still cause big problems.

Two recent examples illustrate the point. Over the past month, Thailand has secured nearly \$6bn in commitments by private investors in the electricity sector. This was done with relative ease because the process was structured well, with a neutral regulator, competitive and transparent bidding and flexibility on the part of the government.

As a result, Thailand will have ample power for the next decade at some of the lowest tariff rates in Asia.

At the same time, the cabinet stripped state-owned Thai Airways of its cargo service and awarded the contract to a private company. The idea was applauded by exporters, who complain that Thai Airway's inefficiency is a big impediment to Thailand's export competitiveness.

But the contract was awarded behind closed doors to a politically well-connected company run by a man close to the military who is also the director-general of a state-owned shipping company. Thai Airways workers went on strike, crippling the movement of Thailand's air cargo for two days until the cabinet reversed itself. Air cargo is still ineffi-

Since being elected, Gen Chavalit has been saying all the right things, pledging to place the interests of the country ahead of the interests of the politicians who support him, despite the fact that they just spent nearly \$1bn getting elected and are looking forward to recouping their investment.

Now it is up to Gen Chavalit to see if he can deliver

The economy: by William Barnes

ong-term problems

A sharp drop in export growth has shaken many people out of complacency

Mr Richard Han, the president of Hana Microelectronics, the Thai integrated circuit (IC) maker, became so frustrated trying to find skilled workers in Thailand that he bought a factory in

"Basically, we've given up doing it [training] here, or expecting the government to do anything about it, Mr

Hana will send its Thai employees to train on the job in the more sophisticated Hong Kong venture. The company expects

about \$200m in sales this year. It has two IC factories in Thailand and a third under construction. It also has a plant in Shanghai third those of Thailand.

Over time Mr Han plans to transfer the more sophisticated technology from Hong Kong to his That factories - and ship most of the lowend work to Shanghai. "It is the only way we will survive," he added. "If we just sit here and complain, then we are dead."

The fact that a company such as Hana is forced to jump through these hoops in order to retain a competitive edge indicates why many people have become worried about the Thai economy this

For years there have been warnings that it is wrong to assume that the vigorous Sino-Thai business community will drive the economy forward forever as long as it is left relatively unfettered by government.

But with the economy expanding at an average rate of 9.4 per cent of gross domestic product in the 10 years to 1995, there has been no pressing incentive for decision-makers to address the long-term structural problems such as a desperately inadequate infrastruc-

Did not The Economist become a capital junky,

land would be one of the world's eight biggest economies by the year 2020... Bigger than the UK, Russia or

Brazil? In 1993, Mr Rob Collins, head of research at Asia Equity, a Bangkok broking house, made what seemed to be a controversial comment: "It is quite possible to argue that Thailand will be the NIC (newly industrialised country) that falled."

Mr Collins now admits: "That might sound a little strong, but if I defined failure as performance falling well short of potential, then I think a lot of people might agree with me."

But the shock of possibly zero growth in exports this year - compared to the dou-ble digit increases that have been the norm in recent years - has shaken many people out of their compla-

The central bank now admits that economic seven per cent for the first time in this decade.

The immediate cause is primarily cyclical weaknesses in global demand that have sent ripples of worry across the whole region. But, perhaps more than for any other Asian economy, the slowdown has exposed deficiencles in the Thai economy that were previously overshadowed by rapid growth.

or simply ignored. When export growth started to collapse, economists and investors - mindful of Mexico's near-meltdown two years earlier - ran around the statistics looking for cracks in the economy.

However, Thailand's eyecatchingly large current account deficit - 8.1 per cent last year-has, unlike Mexico's in 1994, been built by imports of capital goods rather than a sea of consumer items. And high capital imports are traditionally regarded as forgivable because they imply that the country will go on to use the capital to produce exports. It is generally recognised,

however, that Thailand has

predict a year ago that, from dependent on injections of important investments in World Bank figures, Thai- capital to keep its economy steel mills and frisky but without properly laying a foundation worthy of a newly-industrialised

> Indeed, the impression given by central bank officials is that they are quietly satisfied with the slowdown which they see as the only way to wean the economy off its dependence on high capital imports and so bring the current account deficit

> This suggests that although there have been indications that the current account deficit has stabilised - it dipped below Bt30bn in August for the first time in six months - the climb back could be long and slow and will not reach the very high growth rates seen in recent years.

> lem may not be that it is about to spring a disastrous leak but that there are flaws

Then there is a need for a growth could dip below much more concerted attempt to finesse the transition to even a medium-tech - not a high-tech - economy than has been undertaken previously.

"We have been importing all this technology, Now we are faced with the tricky part - making it work," Mr Chatumonkol Sonakul, the finance permanent secretary, told a Thai meeting businessmen a few days ago.

Yet, no-one is suggesting that the Thai government engage should Korean-style economic management - it is one of Thailand's strengths that it has eschewed such interference.

Indeed, it is not mere luck that Thailand has become the preferred destination for the diaspora of Japanese factories seeking a refuge from a strong yen. Earlier this year General Motors gave Thailand a vote

confidence when it

announced that it would build its first \$750m vehicle plant in Asia in the country. Thailand has unlucky that the global downturn has coincided with

petrochemical plants. But the strong growth in exports of computers and parts in the first half of the year shows it is also developing a medium-tech computer parts

Many pundits have already written off large parts of the Thai textiles and footwear industries as naturally deserving to shift to cheaper labour economies. Yet the nagging suspicion remains that if Thailand is to find its niche it should really try to salvage a future out of some of its struggling industries: perhaps moving into fashion footwear, for

But this requires a flair and creativity that Thais have too often neglected in favour of merely copying successful rivals, or making up orders on demand.

There is a dearth of Thai brand names in any industry, and few attempts have been made to make a virtue out of necessity by, for example, promoting branded agricultural

Rather than address big economic issues, the previous government of Mr Banharn Silpa-archa, prime minister, preferred to concentrate on the tricky task of merely staying in

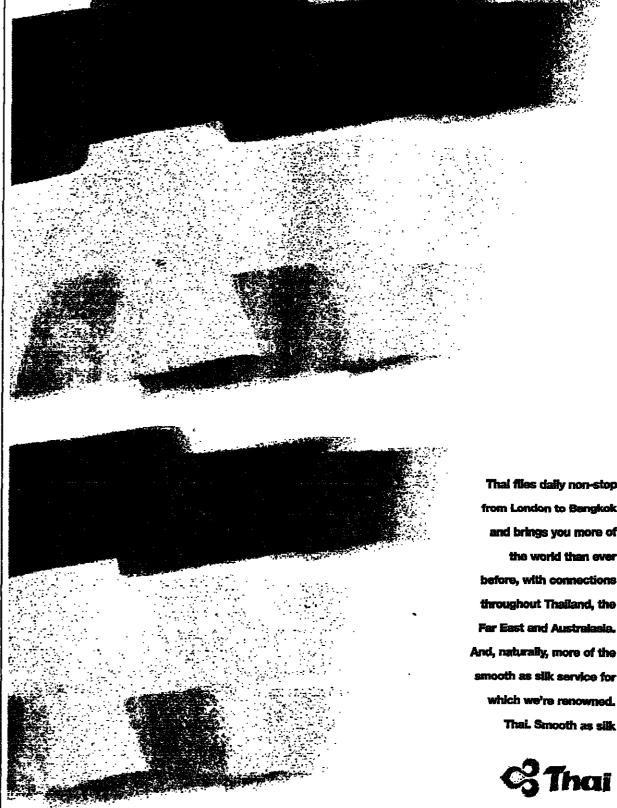
As the economic numbers crumbled, it even appeared to go backwards by losing – <u>amids</u>t allegations of either corruption or political meddling in independent regulators - two finance ministers, a central bank governor, a respected head the Securities and Exchange Commission and a deputy finance minister.

The election campaign promise of Gen Chavalit Yongchaiyudh, the new prime minister, to create a dream team of technocrats to set the economy to rights has predictably collapsed in the face of demands by many politicians for cabinet

Ominously, the make-up of the new coalition bears a remarkable similarity to the

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Turbulence looming

Most believe the sector has been concealing damage in the balance sheets

The president of the Somprasong property group appears to be a worried man: he juggles his cell-phone from hand to hand, bounces in his seat and is alternately sorrowful and angry.

This should perhaps be no surprise because a few days before he spoke to the Financial Times, Mr Prasong Panichpakdee had been arrested and charged with falsifying financial reports.

He was disarmingly frank group, and several other property companies, are having problems: "We Thais have a weakness - we can not resist trying to copy someone else's success." he complained. "If someone opens a shoe shop that gets good business, then in a few months you can get lots of shoe shops opening up in the same street. The same thing happened in real estate."

Although prices in the residential sector, where listed companies have concentrated their attention, stalled about five years ago, most developers saw little reason to stop building.

There was a big element of competition - the 'If I sector has been able to condon't then he will' attitude. There was also a feeling that prices were still very reasonable compared to Hong Kong or Singapore; four or five times cheaper." Mr Prasone

his case a successful Bt2bn a sale, but there is a strong encouraged the urge to keep into the capital's residential market. Debts may total

Mr Prasong claimed that shareholders and disgruntled employees were telling lies when they said the company was doctoring its of speculators. accounts, perhaps from the

time it was floated in 1991. company made a loss in the untrustworthy.

first half of this year of Stockbrokers HG Asia, in Bt94m, compared to a a recent survey, said three Bt185m profit over the same more property companies period last year.

Most observers expect the a high risk of bankruptcy problems of other high-flying and nine other companies property companies to surface in the future.

One Bangkok-based property analyst said: "Cash flow management is generally horrific. They (the listed property companies) scrambled to get assets onto their books in the blind assumption that asset values would continue go up."

Stockbrokers Asia Equity recently worked out that if the published accounts of Thailand's 20 listed property companies were recalculated by making only cash payments count as revenues, and by deducting all interest payments from profits, then the sector's cumulative profit of Bt42.1bn from 1991 to 1995 would be trans-

formed into a Bt18.3bn loss. The listed companies currently avoid revealing how damaging a 324 per cent increase in total debts in the five years to the end of 1995 has been by capitalising three-quarters of their interest payments as assets.

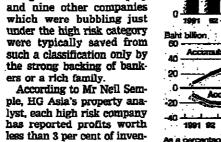
Some property developers have complained that Asia Equity's calculations are unrealistically extreme.

Yet few people dispute that as cash has streamed out of property projects the tinue reporting robust profits by borrowing money and tucking the damage away in the balance sheet.

Property companies must per cent of the purchase He also admitted that in price before they can report their suspicion that many companies have sold to speculators (Thais love to invest in bricks and mortar) who will never complete the pay-

> There could be a total of 250,000 houses and flats government not to waste its lying empty in Bangkok, either unsold or in the hands

One veteran property analyst said that in the circum-In the listing year, profits stances the (financial) figjumped to Bt174m from ures from the property Bt78m a year earlier. The sector were inherently besides Somprasong carried



a multiple of annual sales (vers

Thailand's fundamental

problems. If some people

continued to build condos

and superstructures that

now they can't sell... well I

Mr Banthoon told

financiers that if they found

themselves suddenly owning

a lot of property "You must

wait and wait to sell it...

trying to get the money back

off the public is not a fair

Proposed rescue schemes

securitisation of property

company debts, soft loans

for home-buyers from a

central bank support for

Strangely, the pain being

encountered in the

residential sector does not

appear to be reining-in the

developers of office and

retail property. Properties in

this sector are holding their

values reasonably well, but

if the furious pace of

construction continues.

these investments could

come under severe pressure

before the turn of the

"I have often been

impressed by my fellow Thai

senior banker

One

commented:

finance companies.

deal at all."

call that a pseudo-problem."

tories, which indicates that it is sinking money into too much land or into property These four companies - along with many others - were staggering under ables (money booked but not vet paid) and total interest costs that were larger than few days ago: "The property

Officials at the central bank are keen to play down fears that problem property companies might rip holes in the financial sector which has lent them many mil-

"We are not really worried," said Ms Nongnart Sonthisuwan, the deputy director of the Bank of Thailand's financial institutions and supervision department.

We are satisfied that provisions provide adequate cover for lenders," she added. At the end of August, property loans accounted for a shade over 10 per cent of the financial sector's loan

Yet finance companies are nowadays obtain at least 20 in much deeper - at that time, just over 23 per cent of loans were property-related. If no systemic collapse is

in the offing, some painful turbulence certainly may be. So much so that some influential members of the financial community have already called on the new resources by helping often well-connected families climb out of property ventures that they entered

with open eyes. Mr Banthoon Lamsam. president of the Thai Farmers Bank, told a investors' insistence on their meeting of businessmen a right to lose money."

■ Capital markets: by Ted Bardacke

Changes have to be made

Problems in the financial sector need to be addressed as soon as possible

The suffering in Thailand's financial markets presents participants - regulators, policymakers, bankers, brokers and investors - with a difficult dilemma. Will the current downturn prompt a much-needed but painful cleansing and consolidation of the financial system? Or will regulators avoid clamping down on a suffering industry for fear of provoking a financial crisis?

The dilemma mirrors a larger disagreement among the country's economic elite. Thailand's economic downturn is evelical and part of a wider problem throughout East Asia, then muddling through and waiting for the inevitable upturn is acceptable. If the problem is specific to Thailand, then a defensive position will only prolong the pain and necessitate even more drastic measures in the

In the financial sector, the problems and the agenda for reform are both immediate. The stock market is off more than 20 per cent since the beginning of the year and turnover is so low that some have already included the brokerage companies are not covering their securities business costs. Commercial bank loan growth has fallen to an anaemic 16 per cent. Liquidity is tight at many finance companies.

Public offerings of equities and bonds are being postponed. In October, market turnover on the fledgling Bond Dealers Club fell to one-fifth of what it was at the beginning of the year. The dual time-bomb of outstanding margin loans and bad property loans has yet to be defused. Bankers say the number of bad checks they encounter has doubled over the past year.

Policymakers know changes need to be made and have written a long tional investors are becomselling will help reduce mar- the That market and can at domestic brokerage designed in this awkward



Bangkok Stock Exchange: the market is off more than 20 per cent sin

cial banks will promote investment and savings in untapped areas of the provincial market. A revamping of merger regulations will facilitate consolidation among the overcrowded finance sector. Better disclosure of non-performing loans

will keep careless bankers in check. Freeing brokerage commissions will convince foreigner brokerage houses, with new products and technology, to make additional capital investments. Mr Rerngchai Marakanond, central bank governor,

says: "We haven't seen the real trouble yet. We know a tornado will hit us one day. So we have to strengthen our house to stand strong when the tornado hits."

Yet in Thailand most of the policymakers are also charged with maintaining the immediate health of the financial system. They fear these measures will hurt a number of important market players, thus exacerbating already existing weaknesses.

"What is to be done will be done. We have to be competitive and fill in the missing infrastructure," says Mr Prakorn Malakul Na Ayudhya. secretary-general of the Securities and Exchange Commission. "But in certain areas we have to consider the timing. If you give sick people germs to develop immunisation to disease, you might just make them

There is one area where the news is all good. Instituket volatility. New commer- only get stronger. Eight new bouses falling, the SEC has

been granted and 30 applications for private fund management licences are being

considered. Beginning next year, a host of private companies will be required to set up provident funds for their employees. The scheme, expected to raise Bt4.6bn annually (60 per cent of which can be invested in equities), includes commercial banks, finance and securities companies, life insur-

companies, listed companies with government concessions and companies receiving Board of Investment privileges. A whole new pool of long-term investment capital will be pushed

into the market. But some areas are bottlenecked in seemingly endless bureaucratic discussions! Tax issues are slowing the implementation of short sellcompanies and the development of the recentlylaunched over-the-counter market, while the bond market suffers from the finance ministry's reluctance to issue bonds which would act as a benchmark. New domestic banking licences are awaiting the signature of a finance minister.

There is real division on brokerage commissions. The SEC has decided they should be freely negotiated, thus providing an incentive for foreign brokerage houses to keep their trades on-shore and develop new products in tandem with lean domestic agenda for themselves. Short ing the dominant force in sub-brokers. But with profits

mutual fund licences have refused to set an implementation deadline.

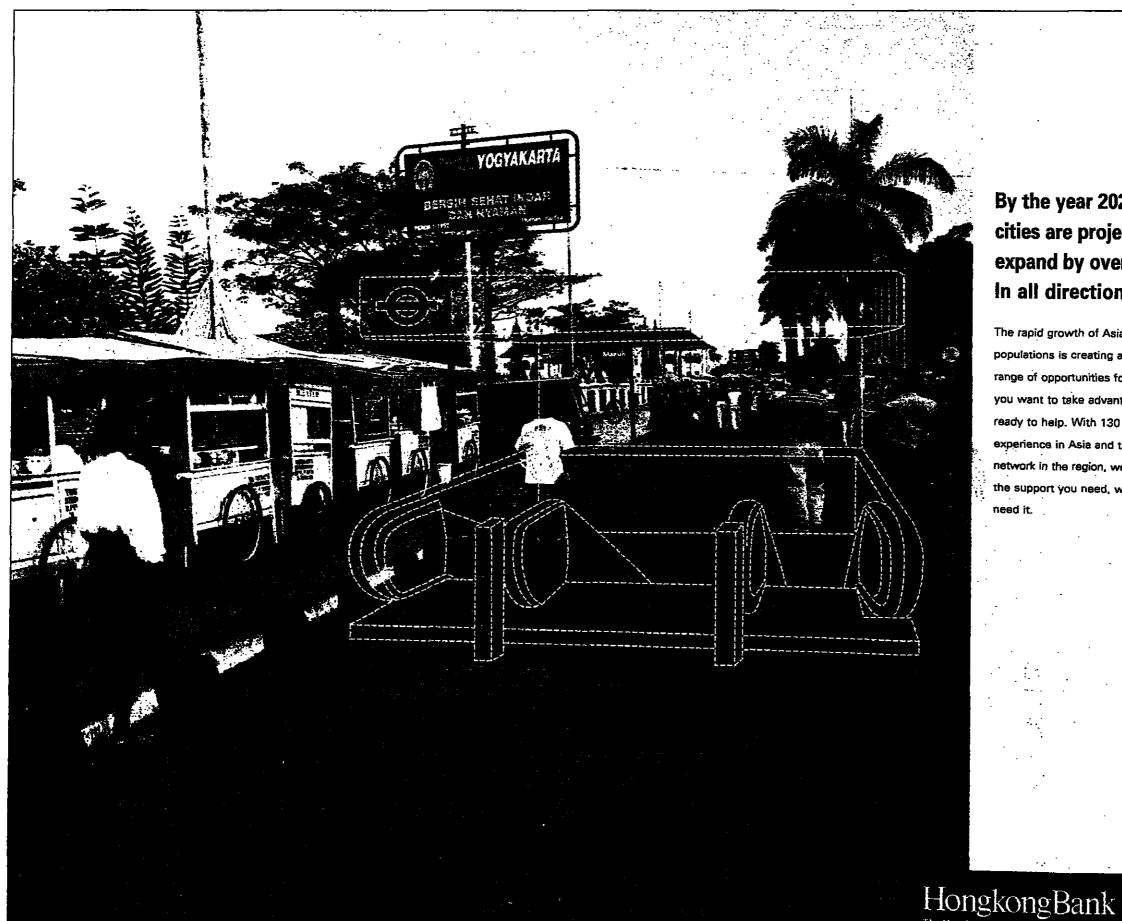
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Analysts have suggested that some of the problems in the finance sector could be solved with a healthy dose of securitisation, whereby packages of well-performing assets could raise enough money to loosen the liquidity situation and provide for reserves against the growing mountain of bad debt.

A few ground-breaking securitisation deals - such as Tisco Leasing, Bank of Asia and Isuzu Hat Yai – have gone through, but as of yet there is no up-to-date securitisation law, making legal fees on these issues prohibitively expensive for many companies.

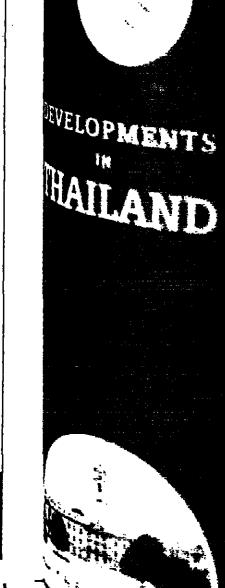
However, the big securitisation move will likely take place with bad debt rather than good. The central bank, together with Thai banks and finance companies, is working on a plan whereby a new financial institution. partly government-owned, will buy bad property loans and collateral from the nies at a discount, keep the collateral and securitise the loans. There are many difficult hurdles to implementing such a system - who is going to pay to set up the new institution is a big one - but if it can be done, so can

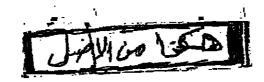
many other things. Thus, in a backward manthe streamlining of the country's securitisation regulations. It is likely that solutions to other problems in the financial system will be



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Eastern Seaboard: by Ted Bardacke

New investment pours in

Investors in theregion qualify for a host of government

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Manual Propagation

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tax incentives The names have been copied straight from a list of the world's biggest multinationals. General Motors. Mitsui. Bayer. Ford. Shell. Kobe Steel Spicer Hoechst Kelloggs. Electrolux. Union Carbide. Tetra-Pak, Toyota.

They, and many others like them, are all there. "There" is Thailand's Eastern Seaboard, a four-province area that ranges to the south and east of Rangkok and is south-east Asia's most concentrated area of heavy

By the end of the century, the area – dominated by vast fruit orchards and quiet fishing villages just a decade ago - is set to surpass Singapore in petrochemical and oil refining output, rival Korea in steel-making, and be Asia's largest hub of vehicle manufacturing and parts suppliers outside of

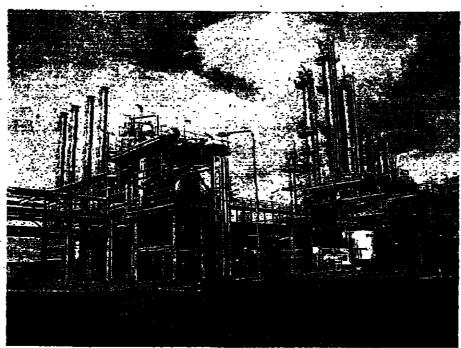
It may also become another Bangkok - or even part of Bangkok. It is a wide strip of congestion where polluting smokestack industries nestle up against luxury resorts and slum housand public and AT&T. infrastructure creaks under the massive influx of migrant labour from every corner of Thailand and migrant capital from every

corner of the world. In classic Thai fashion. plans for the area envisioned a different scenario. Success was to be gradual, while potential disaster was to be avoided. Heavy government investment would lead the way and private investment would follow a detailed mas-

But after spending the mid-1980s bickering internally over how to co-ordinate development in the greater Bangkok. region, the Thai government did what it does best; provide a few key pieces of infrastructure, mix in a load of investment incentives and let the private sector take

investors. Map Ta Phut is a Phut and a natural gas pipeei port with facilities for loading dangerous liquids and heavy equipment Laem Chabang is the country's newest container port, handling 700,000 standard 20-ft equivalent units (TEU) containers this year, compared to 1.5m at Klong Toey in Bangkok, whose river location limits ship size to 1,400 teus. Next year, Leem Chahang's throughout will surpass Klong Toey and construction is under way to increase capacity to 2.25m

New roads and rail links criss-cross the area and link it with Bangkok and the country's populous Issan



Oli refiners and petrochemical producers are centred around the city of Rayong

region directly to the north. Mammoth private industrial parks - which provide a way for foreigners to circumvent prohibitions on land ownership but which guarantee electricity, water and waste disposal - dot the landscape. A 2,000-acre high-technology industrial park, Alphatecnopolis, has drawn companies such as Texas Instruments

Investors in the region get a host of government tax incentives, depending on the specific province and export mix of production. Generally, such incentives include exemption or reduction of import duties on machinery, seven to eight years of corporate tax exemption and some tax breaks on imported raw materials.

Since 1992, the eastern seaboard's four provinces have attracted \$56.6bn in new investment, creating 356,838 jobs, compared with \$11.7m and 267,357 employees in the four provinces that make up

And without any planning, four distinct sub-areas have emerged, moving due north and down the manufacturing production chain. On the coast, centred around the city of Rayong and lured by Two new ports help attract the terminals at Map Ta the Gulf of Thailand, are the oil refiners and petrochemical producers. Thai Petrochemical industry also plans Thailand's first complex producing steel directly from

> Above the Rayong area is a host of petrochemicalbased plastics plants, cement foundries and steel mills, creating stainless, hot and cold rolled products. These raw materials are building the third area, just emerging, where vehicle manufacturers and their parts suppliers will use the steel and plastic to build cars and

This pattern is mutually reinforcing. At the 5,910 rai (1 rai = 1.600 so m) Eastern Seaboard Industrial Estate, owned by Hemaraj Land and Development, Ford pur-

chased 352 rai late last year for a new factory now under construction. A year later Hemaraj has sold 170 additional rai at the estate to Ford's affiliates and direct suppliers. A similar phenomenon is likely to occur with General Motors which recently closed a deal with Hemaraj to buy 300 rai within 500m of Ford's plant.

The area's low population concentration means assembly industries are unlikely to follow in great numbers.

labour and the industries around here are capital intensive and pay high wages. Light industries can't compete in the labour market," says Mr Pairot Sompouti, head of the Board of Investment's Eastern Seaboard Office, which is physically bigger than the BOI's head office in Bangkok.

He says the northernmost province of the eastern seaboard, Prachinburi is the

chinburi, has been Nakhon Ratchasima, gateway to the Issan region, thus creating a corridor that allows both industrial companies and workers to avoid Bangkok for the first time since Thailand began its modernisation

Yet even without labourintensive industries, the eastern seaboard's population is expected to double to about 6m people within 15 years. It will be a diverse population of lowly construction workers, skilled manufacturing workers, Thai engineers and managers and expatriate executives and

specialists. The area's ability to handle this influx is still

an open question. What the private sector can provide at a profit will get built and will prosper. Hospitals are sprouting up at breakneck pace; luxury condominiums and manicured golf courses are plentiful; the seedy and overbuilt beachside resort of Pattaya is taking on a new air with marinas and shopping malls Private schools are barely able to cope with demand.

"The critical mass is coming," says Mr Richard Poultop, the new headmaster of the year-old International School of the Regents. "The entire school list has to be reprinted every Monday we dents," he says, picking his way around a chaos of new construction to show a visitor a room teeming with new computer equipment.

Yet some of the new roads are already congested and although there is sufficient electricity, water and drainage for the entire area, local distribution is still a problem. Worker housing, unless it is provided by employers, place of choice for light is largely makeshift. Thaiindustries because it is land's system of no local tax-

closer to population centres. ation means that provisions Since 1992, the second- for such items as governmost-popular investment site ment schools will have to cumbersome national budget process, where officials are likely to balk at the high cost of acquiring land, the price of which has been driven up sharply by the influx of investment.

> Meanwhile, companies say they are storing growing amounts of toxic waste on their factory sites because the area still has no hazardous waste disposal facility. tion of a facility brightened considerably earlier this year when the leader of a group of villagers protesting the plant's proposed location

PROFILE Gen Chavalit Yongchaiyudh, prime minister

Part of a long tradition

In 1990, Gen Chavalit Yougehalvndh retired as Thailand's Army commander, set up his New Aspiration party (NAP) and announced that he was going to be a new kind of politician: determined to become prime minister while adhering to "correct

"Politics is a system of idministration by money and power," the country's new prime minister said in an important speech outlining his political views. "I will not make the same mistakes.

Thais are noted for their short political memory. But they can be excused for forgetting Gen Chavalit's sweeping declaration. Six years on, he has done little to convince Thailand that he is not all about power and money.

Gen Chavalit, the econd-most-powerful man in the recently-ousted government of Mr Banharn Silpa-archa and who concurrently held the posts of deputy prime minister and defence minister, twice meddled in the annual promotions of senior military officers - and then protected those officers from parliamentary scrutiny – in a successfu attempt to secure his power base in the military.

On the money front, he ignored the country's elecommunications master plan by awarding lucrative contracts to Thailand's existing oligopoly, and he fought for some of his military cronies to get a commercial banking licence despite being ruled eligible.

Gen Chavalit, 64, says these moves, like many of the things he has done over his long career, were misunderstood. "The war veterans didn't

get a hank. The telecoms master plan is still there." he said in a recent interview. Support for the bank

was tactical, so you don't have a bad mood from

Chavalit: To be a purely good guy all the time is very difficult

somebody else," while awarding more contracts in the telecoms industry, albeit to his business supporters, ultimately resulted in falling rates for

Gen Chavalit's NAP came Thailand's largest party only by accepting a huge influx of discredited politicians from the Chart Thai party of Mr Banharn, the ousted prime minister.

The NAP was also widely seen to have been a lavish spender in Thailand's most expensive election on record.

"Vote-buying, money politics; it is a very bad thing." Gen Chavalit says. But in politics to be a purely good guy all the time is very difficult." Despite having engaged

in electoral tactics similar to those of Mr Banharn, Gen Chavalit is from an entirely different mold. Worldly and with a strong sense of history, he is part of a long tradition of Thai soldier-turned-businessman whose business is politics.

Since entering politics. "Chavalit has grown more and more like the military politicians of the classic style", says Chang Noi, a

cultural and political

"Chavalit is not iust another politician. Nor should he be dismissed as simply an opportunist. He has become the torch-holder for one of the major traditions in Thai political life."

This is a curious role given that the military establishment bad long been wary of Gen Chavalit. A staff officer rather than

a field soldier, he was the architect of a successful strategy to end Thailand's communist insurgency in the 1980s by focusing on political rather than

military offensives. As a member of parliament, he opposed the military coup which led to the massacre of scores of demonstrators in 1992. During elections later that year, Gen Chavalit was labelled an "angel" and joined the Democrat-led

government He later left that government, blocking democratic reforms that would have subjected local officials to elections. "Political reform does not

mean vou have to have more democratic government," be says. His unease with

extends to the international arena, where he has supported Burma's military iunta and aided Cambodia's genocidal Khmer Rouge.

Now Chavalit says he will use status as a "brother' and "drinking buddy" of Burmese senior general Than Shwe to push for democratic reforms in

He has used his connections with the Khmer Rouge to help facilitate an important defection of the guerrilla forces to the Cambodian government, although Mr Norodom Ranariddh. Cambodia's first prime minister, accuses him of trying to deliver the rebels to his rival, Mr Hun Sen, the second prime minister

Similar blurring of principles have taken place in the formation of Gen

Chavalit's cabinet. In his election campaign. Gen Chavalit flativ ruled out forming a cabinet whereby seats were allocated according to a

quota system. But when the reality of forming a government faced him, coalition parties were given one cabinet seat for every five MPs they unable to merge the control

of economic ministries under one party. Some say the "angel" tag was inappropriate and have given Gen Chavalit a different label: Khong Baeng, a warlord from the Chinese classic Romance of the Three Kinadoms who

is known for his subtle vet manipulative tactics. "Gen Chavalit," says Mr Surin Pitsuwan, opposition MP and former deputy

foreign minister. "is everything to everyone who is anybody to him." Gen Chavalit says: "Everybody in politics is my friend. But now that I

am prime minister I can't be a yes-man.' Yet his self-acknowledged "difficulty" in saying no to

these friends could eventually be his undoing. The most important issue of his government, beyond restoring economic stability, will be political reform. Gen Chavalit will have to strip power from some of his friends in favour of the common

If he fails to do this, faith in his government will erode rapidly.

He has predicted as much himself. Back in his 1990 speech, he did say one thing that has stood the test of time. "At present there is talk of a crisis of faith. With talk like this, sooner or later a government will usually come apart."

Ted Bardacke



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DEVELOPMENTS INTHAILAND THE UNIVERSITY OF NOTTINGHAM

The University of Nottingham is proud of its long standing links with Thailand and welcomes an increasing number of students from Thailand each year onto its courses in all subject areas across its seven faculties.

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This will be the first ever British overseas university to be built

The British University (Thailand)

anywhere in the world. It will be based at Phirsanulok on a purpose built landscaped campus with some continuing professional courses being taught in Bangkok. The first students will be admitted in October 1998 onto undergraduate and postgraduate programmes in engineering, management and finance. On her recent state visit to Thailand, Her Majesty Queen Elizabeth II graciously received a presentation of the crest of

The British University (Thailand) in silver and gold from Khun Churi Krairiksh whose family are the principal investors in the project through the Anglo-Euro Syndicate Company Limited. The University is also proud of its developing links in teaching and research with such prestigious institutions in Thailand as Thammasat University in engineering and Srinakharinwirot University in Physiology and Pharmacology. The University of Nortingham.

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Tourism: by William Barnes

Competition gets fierce

The industry will have to adapt to an era of structural change in the market

Across the valley, a garishly coloured bird flies into a gentle mist while somewhere in the jungle a monkey albino water buffalo steps carefully down neat rice ter-

races into a setting sun. This is Thailand at its most seductive - but at \$200 a night the exotic does not come cheap.

If ever a project was the stuff of dreams in the minds of Thai tourist officials it may be the extraordinary teak structures of the new Chiang Mai Regent.

The hotel, built around designer rice paddies in a private valley, is designed for well-behaved, high-spending foreigners who are happy to drop out for a few days in the northern hills.

It has not wrecked the environment; its visitors do not chase loose women, and the project provides work for

a rural population. The problem for many in the tourist business is that this represents the cream of an increasingly thin trade whose numbers have been propped up by visitors from China and Russia and other emerging markets for Thai

Thirty minutes away from the Regent, in Chiang Mai itself, Mr Somboon, who runs a guest house near the Ping River, bemoans his bad luck: "We had a little place that was always full - so we bought a bigger place because we thought more and more foreigners would

Mr Somboon readily admits he was wrong: the guest house has been empty for a fortnight.

This is a far cry from the mid-1980s when the Thai tourist trade exploded into life as western holidaymakers discovered a fashionably governor argues.

newly-affordable long-haul

The growth was fuelled by a Visit Thailand Year 1987 promotion that boosted arrivals by more than 23 per cent in that year and which became an almost legendary promotion that many have tried to copy. Nearly a decade later, even Burma's military dictatorship has optimistically declared this to be Visit Myanmar Year

Thailand's problem is that approaches, and as Burma's generals will discover, the competition for increasingly ever more fierce.

At least one of the big hotels in Chiang Mai tries to fill its rooms by offering itself to elderly Britons as a cheap alternative to traditional seaside resorts on the Atlantic.

Thailand is not Paris. admits Mr Pradech Phayakvichien, deputy governor for planning and development at the Tourist Association of Thailand (TAT).

"You can go back to Paris every year, but if someone comes here for just a beach and a palm tree, he or she is going to be jaded by his third or fourth trip," he added.

Yet the TAT now eschews the Visit Thailand Year style of promotion as too blunt an instrument to try to capture customers. "It is an outdated concept. We can not consider ourselves a holiday supermarket catering for everybody - we have to be more selective," says Mr Pradech. When tourism was expanding rapidly, few people worried as developers erected high-rises along beaches and quaint old houses were brushed away in the rush to capture tourist dollars.

"Our society will not tolerate such slash-and-burn development any more. We don't have to be open to everybody - it could do more harm than good," the deputy



The new Chlang Mai Regent: designed for well-behaved, high-spending foreigners

2,911,386 Total: 4,740,788

The TAT's aim is to try to spread tourists around the country more, encourage more diverse activities such as river rafting and chivvy the industry into taking more care of the environ-

Air: 3.988.652

Sea: 97,697

Almost seven million tourists visited Thailand in 1995 - an increase of nearly 12.73 per cent on the previous year. This figure is expected to rise by about 5 per cent this year; the smallest increase in arrivals - except for the years of the Gulf War and domestic political turmoil - for a decade.

Not only is the number of visitors growing at a slower rate than optimistic luxury hotel investors have anticipated, but more and more visitors are arriving from within the region or from istern Europe and Russia.

These visitors typically prefer to stay in budget and spend their money shopping and eating which surprisingly means that their total holiday spending is typically more than that of the average western or Japanese tourist.

ets 278,188

Most people are too polite to say it, but east European and Asian tourists have enabled a tacky seaside sex resort such as Pattaya to transform itself into something similar to the holiday resorts that sprung up along the Spanish coast 20 years ago, to serve European mass Yet this still leaves many

big hotels half empty in what have become secondary tourist centres such as Bangkok or Chiang Mai. Mr Pradech is unsympath-

investors made their plans on the assumption that visitor arrivals could keep growing at 20 per cent a year." He adds that the industry must accept that the market is going through a structural change – that it was not realistic to expect the past

decade to repeat itself. While most people in the business would accept Mr Pradech's comments about the need to channel tourism positive directions, there is also a suspicion the industry has been losing steam for

Mr Pradech still reckons that once the industry has adjusted to a tougher, rather different tourist market, it will catch niche customers - not just wealthy visitors to the Regent's palace in Chiang Mai, but the Korean honeymoon market, Yunan Chinese and even the Viet-

namese nouveau riche. Thailand also expects to reap the benefits of being next to Indochina and Burma - the frontier of southeast Asia - and hopes to be able to siphon off some of the visitors attracted to the Olympic Games in Sydney in

But the TAT's deputy governor insists: "This is not just a numbers game - this is also about doing something that will help our soci■ Urban Thai Buddhism: by Ted Bardacke

Numerous new sects

Some seeds of reformation are emerging even as tradition is

breaking down It is impossible to go anywhere in Bangkok with-out running into Buddhism.

Temples are scattered in every nook and cranny of the city and monks clad in saffron robes dominate the streets at dawn, receiving alms from the faithful. Later in the day these same monks offer marriage counselling, hospice care, astrological advice and the promise of success when opening a new business or moving to a new

and preaches the suppres

In a scene reminiscent of a summer-time open-air Protestant revival meeting, scores of young people dressed in all-white clothing sit at the feet of monks who teach a gospel of monetary success as an integral part of spiritual well-being and closeness to the Buddha.

sell offerings of robes and

canned food and other items. Dhammakaya is just one of a number of burgeoning religious cults in Bangkok,

striving for success in this life, the old ways hold little relevance. As a result, the urban spiritual marketolace has seen

Buddha images sit prominently in the darkest, drugpeddling nightclub and hang from a gold chain around the neck of the sleaziest brothel

Amid all the talk of economic crisis, political instability and social upheaval. Buddhism is a comfort to many. Along with the monarchy, it ensures social harmony and enforces a fair moral code by acting as the dominant cultural force unifying Thai people.

A Sunday visit to one of the country's largest places of worship, the sprawling Dhammakaya Temple on the outskirts of Bangkok, shakes one's faith in this classic stereotype of an egalitarian religion that has no orthodoxy sion of individual desire.

Other followers line up, credit cards in hand, to make donations, recorded on computer and which help Dhammakaya to expand its congregation internationally. For those who prefer to buy their merit in another way, temple-owned shops

buckets crammed with ing what Buddhism is For

the growing urban middle class. Traditional That Buddhism - with its emphasis well-being in future lives – may have been ideal for a rural society ruled by a benevolent and absolute monarch. But for urban Thais, fully embracing technological modernity and

an explosion of new offerings. There are ultra-conservative and moralistic sects, such as Santi Asoke, whose

followers have become prominent politicians. A resurgence of Chinese spiritism sion, hope and thriftiness. There is even a cult which worships King Rama V. arriving at his statue every Tuesday (the day of his birthday) to offer whisky and cigars and ask for economic success and political reform. These sects provide reli-

gious guidance but are slowly eroding the social unity enforced by mainstream Buddhism, itself overwhelmed by people offering large sums of money in an attempt to offset the had karma earned by competitive business practices. "They're not Buddhism,"

says Mr Suwan Klinpanan, a young insurance administrator, referring to the new materialist sects. Early next year he will return to his home town in southern Thailand to follow the Thai tradition of temporarily becoming a monk before he turns the He works for a US com-

pany and therefore will remain in the temple only for seven days - Thai companies usually give the three months off for the practice and he says his main motivation in becoming a monk is to honour his parents and make them happy.

But as an urban Thai, Mr saffron-coloured plastic Suwan has trouble identify-

ising abo him and his university-educated friends who rarely set foot inside a temple and claim they do not have time filling a spiritual need for to meditate. Buddhism is mostly about tradition.

"The difference between someone who is religious on harmony with nature and and someone who is not depends on whether they go to the temple and attend ceremonies. But if you don't so it doesn't mean you are not Buddhist," he says.

This confusion, a main reason for the popularity of new sects, is a result of "the Sangha (the state-sanctioned order of monks) being left behind by the rapid changes in society, the breakdown of the family, the move towards individualism," says Ms Suwanna Satha-Anand, Professor of Religious Philosophy at Chulalongkorn Uni-

All the books a monk needs to study to be accepted into the Sangha, Ms Suwanna says, were written, edited or supervised by one person more than 80 years ago. Ninety-eight per cent of monks in Bangkok are from rural areas and are thus unable to relate to the spiritual and moral dilemmas posed by modernisation.

Urban middle class scepticism of monks has been reinforced by their involvement in scandals concerning sex, money and violence.

Within all this breakdown of tradition, there are some seeds of a Buddhist reformation. Meditation by lay peostress of everyday life, is becoming more popular and is particularly suited to the individualist notions of personal choice gaining strength within urban Thai-

Blindly following the advice given by one of the new sects or charismatic monks is "a harmless bit of cheap psychology," says Mr Sulak Siyaraksa, a Buddhist social critic. "It is an antidote but it doesn't kill the disease" of spiritual empti-

he innoval

On the other hand, meditation is a personal and indi-

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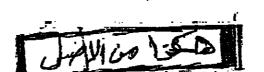


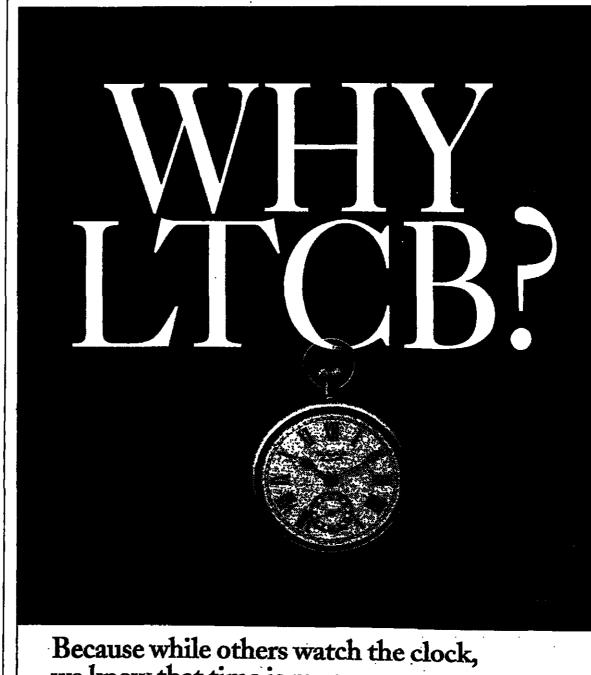
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FINANCIAL TIMES THURSDAY DECEMBER 5 1996

#\$41 # \(\(\bar{\pi}_{\alpha\bar{\pi}_{\

Rising above the glut

Manufacturers are concentrating on high quality and specialised products

The Japanese steel industry is running hard to stand still in the face of ever-increasing international competition. Even though Japan

remains the world's largest

steel producer and maker of

more high-grade products than any other country, Japanese steelmakers are having to fight to make money.

The end of the boom of the 1980s plunged the industry. including the five biggest makers, into the red in the early 1990s. Nippon Steel, the largest group, scraped into the black in the year to March 1995, but it was not until 1995-96 that NKK, Kawasaki Steel, Kobe Steel and Sumitomo Metal Indus-

In the current year, all five companies are expecting to see a further slight improvement in profits, but have warned that the recovery is very gradual. As Nippon Steel says: "It would be wrong to be too optimistic."

tries returned to profit.

Japanese companies are weathering the current downturn in prices, which started late last year, better than their main European and North American rivals. cent in the last 20 years.

They benefit from the fact that east Asia's fast-growing economies are consuming more steel than they can produce. But east Asian markets are open to non-Asian suppliers - so the world's excess steelmaking capacity exerts the same downward pressure on prices as else-where. Mr Hideji Muramatsu, the deputy director of the iron and steel division at the Ministry of International Trade and Industry, says:

There is a glut of capacity

in the world."

The Japanese steelmakers have been under pressure for a long time. Crude steel output peaked as long ago as 1974 at 117m tonnes, when exports were running at over 30m tonnes a year. To their credit, the producers have maintained annual production at about 100m tonnes and exports at above 20m tonnes by ferocions attention to costs and quality. Production this year is expected to be about 98m tonnes and exports 20m tonnes, slightly lower than last year, with a further decline expected in 1997. The market has been par-

ticularly tough for the big 11.7m tonnes last year, are five integrated producers set to grow. Mr Muramatsu at Miti because of the growth of minimills, which make lowexpects that output will concost steel from recycled tinue to fall slowly, perhaps scrap. Their share of output to 92m-93m tonnes a year in 10 years' time. Mr Hiromuto has grown to about 30 per Toda, managing director of

With South Korea still a bly higher costs for head the Japan iron and steel fedoffice and downstream

eration, says that interna-tional agreements on cutting net importer of steel. Miti does not expect Japanese production to slip much furcarbon dioxide emissions, which come into force next ther in the rest of the decade. But with Posco, the year, will place additional dominant Korean producer. cost burdens on producers set to overtake Nippon Steel everywhere. He believes the as the world's biggest steelstandards will be applied maker in 1998 when it brings a big new integrated works on stream, the pressure on Japanese companies will increase, particularly in export markets. Imports into tionally. Japan, which hit a record

American companies and

operations. Total employment has fallen since the 1970s, includ-

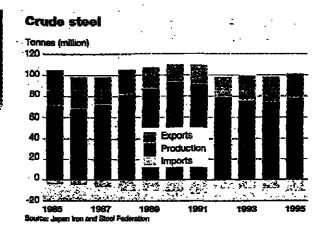
ing a sharp reduction in the 1990s, from 190,000 in 1991 to 168,000 last year. Further reductions are lanned, but the scope is

increasingly limited because redundancies are not an option. The jobs shed so far have gone through natural wastage, early retirement and transfer to non-steel subsidiaries and affiliates. In the 1980s, the big companies committed themselves to diversification and moved staff confidently into new activities. Nippon Steel led compare well with Korea's. the way investing in semi-But they run with considera- conductor manufacture, per-

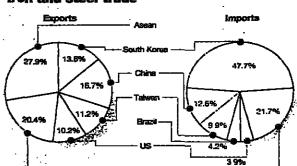
sonal computers and a spectacular leisure centre in Kyushu called Spaceworld. But many of the diversifications failed to generate the expected results.

So companies are redirecting their energies to steel. As Mr Muramatsu says, the new watchword is "back to basics". The emphasis is on making high quality steel, which Japan produces in bigger ranges and at lower cost than its competitors. The companies are also trying to make more of their specialised skills - Sumitomo Metal in steel pipes, for example, and Kobe Steel in

Mr Toda says that in this way, Japanese companies



iron and steel trade



come". He also thinks that they will benefit from the recent decline in the yen and from a falling interest burden. With little new capital investment to fund, the main producers are generating cash and repaying debt unlike Korean companies. So, their financing costs are

anese office staff. generate enough cash, and continue to refrain from big capital investments or a new round of diversification, they should have money to return to shareholders in the form of dividends or share buybacks. Mr Stephen Wolfe,

steel analyst at UBS, the

Swiss bank, in Tokvo, says

this would be logical but

unlikely. "Japanese culture

Struggle to close the innovation gap

There is concern that Japan will be left behind unless it invests

Japan is struggling to finance its ambitions to match the west in technological research and develop ment

The government this year pledged to double public spending on R&D to Y17,000bin in five years. But it is by no means clear that the finance ministry will agree to pay for such an increase at a time when the budget is under great pres-

tough squeeze in corporate R&D triggered by the recession of the early 1990s.

While companies in hightechnology industries regard R&D as an essential element of their future prosperity, they have become much more careful about how they spend their funds. The prestige state-of-the-art labora tory buildings of the 1980s are out. So is simultaneous pursuit of scores of projects. Instead, companies are trying to target spending more closely on areas where they feel they can secure the most commercial benefit

percentage of GDP is - at 2.8 er cent - somewhat higher

Science and Technology Agency. Since governments tend to make the largest contribution to long-term basic research, the low share of government spending in lapan indicates that spend-

ernment's white paper on science and technology, which proposed doubling public R&D spending, also put forward a string of reforms. Too much of Japanese public sector R&D is in the hands of university departments in which innovation is stifled by excessive bureaucracy, inflexibility and extreme regard to promotion by seniority.

As Mr Hiroshi Iwano, dep-uty director of the technology research and information division of the Ministry of International Trade and Industry, says: "We need appointments. And more accurate evaluation. We are not good at evaluating people in Japan."

started considering the R&D expenditure natural science

more rigorously in Japan than in developing countries including Chipa, so making it more difficult for Japanese groups to compete internathose of European and

Thanks to cost control, particularly cuts in production workers, Japanese companies claim their production costs are lower than

decreasing. These developengineering steels. ments will help the producers continue to carry the can compete in international costs of their expensive Jap- is not ready for that."

Research & development: by Stefan Wagstyl

more in research

Also, the government's promise to boost public R&D spending coincides with a

For example, at Toshiba, the electrical combine, the central R&D research staff has been cut from 2200 to 1500. Dr Akinobu Kasami, senior vice president for technology, says: "In order to focus research resources on high-potential areas, we are more selective in our choice of research projects." Japan's R&D spending as a

than the US's or Germany's. But the Japanese figure includes a much bigger proportion of commercial development work, much of which is done on the factory floor and not included as research spending in western countries. Japan spends considerably less than its more flexibility about major competitors on basic research. The government's share in R&D spending is only 21 per cent in Japan

compared with 36 per cent in

the US and 37 per cent in

Y ('000 billion)

R&D expenditures of private companies



Toshiba's Digital Video Disc player: the company is focusing

Germany, according to the issues 10 years ago, but Science and Technology Japan's rapid growth in the ing on basic research is also with the west. But the recession has

question of money. The gov-

already bearing fruit. In superconductors, for example, Japan has tried to keep up with western advances at a national laboratory for

The government first

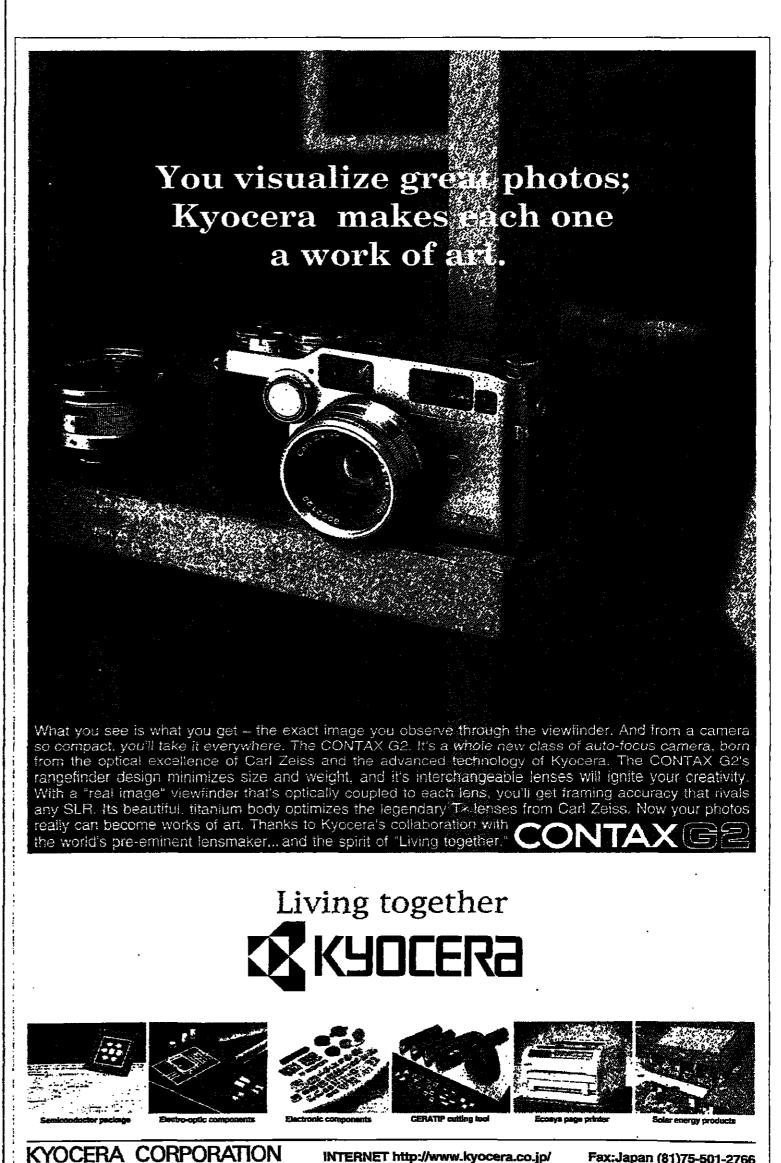
1980s took away any sense of urgency. It seemed only a matter of time before Japan, principally through its highspending companies, would close the innovation gap

Moreover, it is not just a dashed these hopes and given a new sense of urgency to R&D reform. Today government officials are seriously concerned Japan will be left behind in international economic competition unless it invests more in research. A Science and Technology

Agency survey this year found Japan lagged behind the US and Europe in key technologies - including life sciences, materials, oceanography, telecommunications and electronics. Some Japanese efforts are

superconductors, which was founded in 1988, and now has 150 researchers. Professor Shoji Tanaka, the director and the doyen of Japanese physicists, says developing superconductors is a long-term investment since the first commercial products might not emerge until 2005-10. He says Japan's main shortcoming in the field in comparison with the US is in its failure to generate many venture capital companies. "We miss this important potential source of innovation.

At Miti, Mr Iwano believes raising the standard of Japanese research will take a long time. "But if we don't do it we cannot expect to have a bright future."



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6 JAPANESE INDUSTRY

industry leaders by Stefan Wagstyl

Routes to the top

Mr Hideo Sawada.

Nippon Ahways.

might of Japan Air Lines.

reduce fares, and so we

decided to take up the chal-

lenge. Sombody has to, or

else nothing will change." Mr Sawada told the FT when

he announced his plans this

any guide, he has every

chance of success. As a stu-

dent in the 1970s, he spent

where he looked for a chance

frequented.

cut-price air travel.

Japan and elsewhere.

down tremendously."

challenge and now interna-

tional air fares have come

If Mr Sawada's career is

While traditional corporate structures Jiro Nemoto are still strong, some entrepreneurs have found ways to bypass the system Shoichiro Toyoda Hideo Sawada

rarely lets his emotions business establishment it is

Mr Shoichiro Toyoda, the If anyone has shown that it chairman of Toyota Motor is possible for one man to and of Keidanren, the busi- get the better of the comness leaders' organisation. bined forces of the Japanese

He likes to answer interview questions with the help president of HIS, the counof written answers, giving try's largest discount travel little away in small talk, let

Yet, it would be wrong to assume that the 71-year-old Mr Toyoda has risen the top of Japanese corporate life merely because he was born into the family which on the busy Tokyo-Sapporo founded Japan's biggest route as a first step towards motor company. Mr Toyoda has the shrewd and careful air of the professional engineer. He has a doctorate to his name and a PhD thesis on fuel injection. He might have spent his time at Toyota on undemanding postings, but instead worked hard in the bowels of the business, in quality control and factory management. In 1980, he won the Deming Prize, Japan's highest accolade for quality

While he is not one for leading from the front in developing a role for Japanese business in the 21st Frankfurt for visiting Japacentury, Mr Toyoda has a commanding grasp of challenges the country faces. The Japanese, he says, must not be complacent. The country needs further economic deregulation. "We have to reform and cut our high costs if we are to compete in the future."

Mr Toyoda believes that Mr Ryutaro Hashimoto, the prime minister, is serious in his commitments to further economic liberalisation.

Japanese companies should become more global, according to Mr Toyoda. It is necessary for companies both to compete and co-operate in international mar-

"I want Japanese husiness be more outward-

Mr Jiro Nemoto has one of the best known faces in corporate Japan. As chairman of Nikkeiren,

the employers' organisation which takes the lead in annual spring pay talks oto is constantly on television during the negotiating eason. In this year's ritual, Mr Sawada, the 44-year-old he attracted more attention than some of his predecessors by proposing a wage agent, has just launched the

first new independent airline in Japan, challenging the man with a clever turn of phrase, argued that curbs Japan Air System and All were necessary to lift Japan He is cutting fares in half and boost the country's international competitiveness. He is likely to repeat bringing full competition to the message when next the domestic air market.
"I think it is possible to year's pay talks begin in a few weeks' time.

A graduate of Tokyo University's law department, the top school of the Japanese elite, Mr Nemoto has spent most of his career in the shipping industry, rising through the ranks of the NYK line. He became the company's president in 1989 and chairman last year. when he also took the top job at Nikkeiren. three years in Germany,

Thanks to his experience

in shipping, Mr Nemoto to make some money. He hit upon the idea of arranging developed an internationaltours to the night spots of ist outlook long before it became fashionable among nese businessmen - charg-Japan's business leaders. He ing the visitors a fee and talks fluently about the taking commission from the need for deregulation in restaurants and bars they Japan, arguing that the country can learn from the When he returned to example of the US. But he Japan he went into the disfeels the pursuit of free marcount travel business, kets should be tempered introducing the country to with caution since the most extreme options - such as In his first few months, his mass redundancies - would business almost failed but not be desirable in Japan. word of Mr Sawada's cheap He said in an interview this tickets spread among stuyear that Japan had to dents and his commercial become more market-oriented. But he added: "It was future was secured. Much to the chagrin of established easy for US managers, operators, Mr Sawada helped because they had share reduce the big differences options and golden parabetween ticket prices in chutes. But were the people actually working for them He says: "We took up the better off ... Today their society is not bealthy. We do not want to follow such a





Taizo Nishimuro

Mr Taizo Nishimuro's appointment this summer as the president of Toshiba, the electrical engineering group, close colleagues at the com-

His appointment broke with tradition in three ways. First, he had spent 14 years overseas, a long time in a ment that he was the first country where head office president to have needed lesjobs are regarded as the best sons on how electricity was makers over a common stan-

way to the top. Next, 60-yearold Mr Nishimuro leap-frogged nine other executives to secure the job, a big change in a culture where seniority matters. Finally, Mr Nishimuro is an electronics expert in a company which until now has always been headed by executives from Toshiba's heavy engineering division. He joked after his appoint-

ups a day and speaks fluent English, learnt during his postings in the US. His electronics, semiconductors and personal computers.

He brought his energy, his international outlook and his technical knowledge to bear this year in bringing to a successful conclusion the talks between electronics

generated. The sprightly Mr dard for digital video discs. Nishimuro does 120 press- The experience earned him the nickname of Mr DVD. Mr Nishimuro, an econom-

ics graduate from Keio University, an elite private college in Tokyo, first travelled spent a few months in Can-

The slang he learnt working in a lumber vard in Vancouver later served him in good stead selling Toshiba believe Mr Nishimuro has his work cut out at Toshiba, which sometimes has a reputation for being less sharp than some of its rivals, despite its technological

Mr Nishimuro's motto may come in handy: it's never too late to learn.

Masayoshi Son

Mr Masayoshi Son, the president of Softbank, Japan's largest software distributor. is seen by his admirers as the Bill Gates of Japan. If anything, his life is even more remarkable than that of the Microsoft founder. Mr Son was born in 1957

in a shanty town in southern Japan to ethnic Koreans who kept chickens and pigs for living.

As a teenager he emigrated to the US to learn English and later to gain a degree in business studies at the University of Calif-

His first business was importing video games from Japan, while still a student. Then he developed a pocket electronic translator which he sold to Sharp, the Japanese electronics group.

Returning to Japan in 1979, Mr Son invested in software distribution because he believed it would be a high-growth industry. After a couple of false starts, Softbank blossomed into a distributor with 15,000 ontlets.

After floating Softbank on the over-the-counter market in 1994, Mr Son embarked on ambitious acquisitions and diversifications. In the US, he paid Y180bn for Ziff-Davis Publishing, the world's largest publisher of computer magazines. Softbank has also bought a 36 per cent stake in Yahool, which supplies a well-known Internet search

In Japan, Softbank this year announced a partnership with Mr Rupert Murabroad as a student when he doch's News Corporation for a digital multi-channel satellite TV service in Japan and jointly bought a 21.4 per cent stake in Asahi National Broadcasting, one of Japan's leading TV broad-

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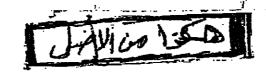
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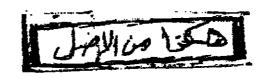
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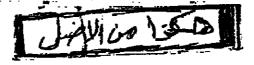
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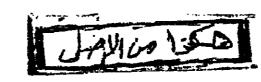


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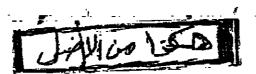
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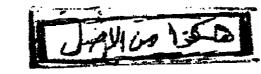
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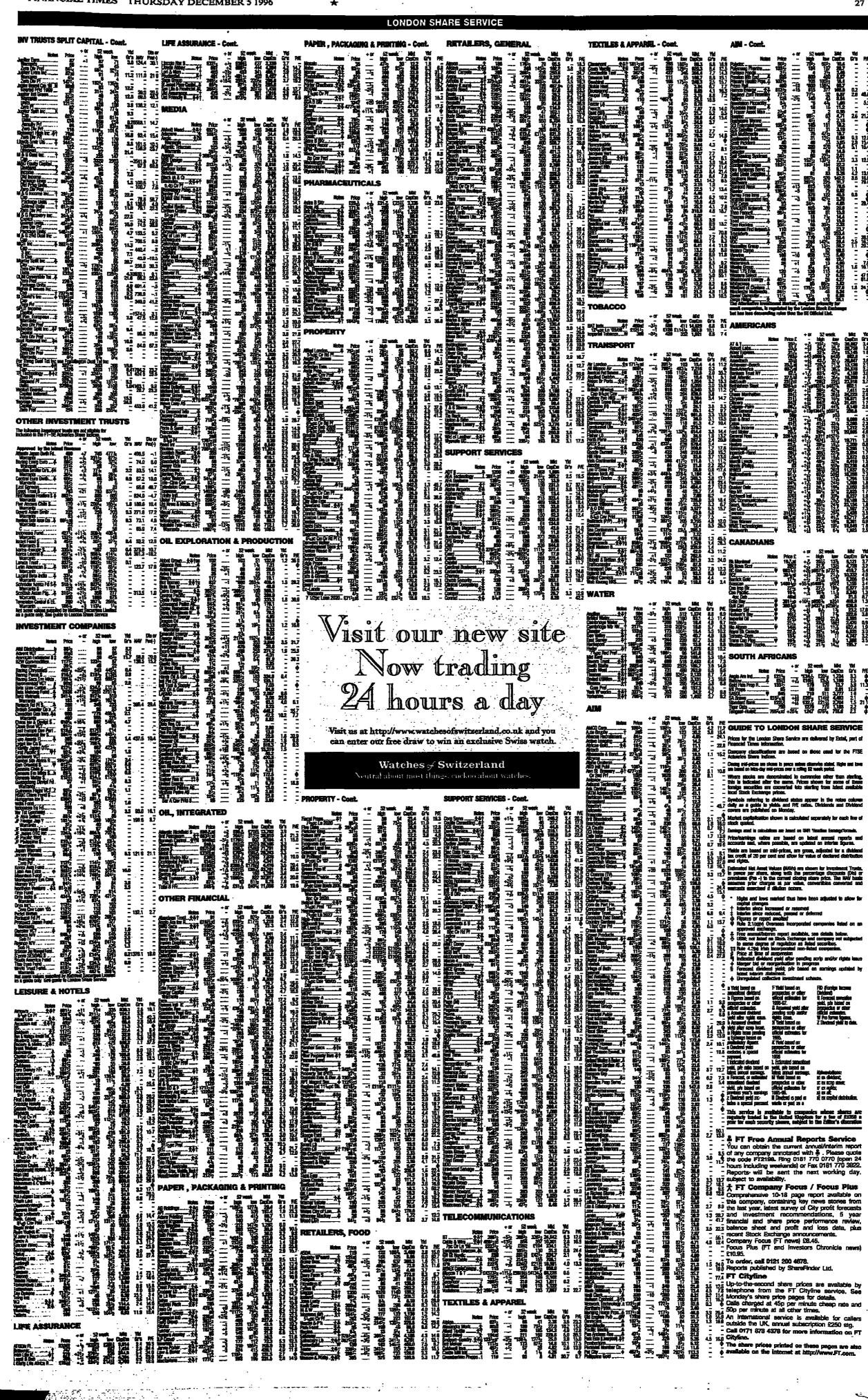
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LONDON STOCK EXCHANGE

Gilt auction and Wall St fall hits stocks

MARKETS REPORT

By Steve Thompson UK Stock Market Editor

UK stocks took a double hit yesterday, wounded by Wall Street's biggest daily decline since July, and by a disappointing outcome to the auction of £2.5bn of 5-year gilts.

The latter removed one of the props behind the equity market's recent move towards its all-time intra-day and closing highs. And there was further extreme

nervousness around European stock markets as Wall Street opened weaker again vesterday.

index showed a 16.3 loss at tion is the question that everyone drove prices sharply lower for strongly in the wake of titanium 4,045.2. There was more resilience is asking, said one senior trader. the rest of the day despite a numin the second liners, where the FTSE 250 index posted a modest 5.7 decline at 4.421.9.

Even more impressive was the performance of the FTSE Small-Cap index, which managed a minor improvement, closing 1.5 firmer at 2.162.8.

Marketmakers were not too dismayed by London's decline. which they said was entirely expected given the sharp change in fortunes on Wall Street and the weakness of gilts.

The general consensus was that Wall Street was overbought "But just how much of a correct pockets of equity selling, which day and ICI, which moved up the 21bn mark.

of a downturn in the US.

The Dow Jones Industrial on Tuesday, losing touch with trend continued yesterday when the Dow was off over 30 points during its morning session.

Footsie kicked off the trading session down some 5.8 points. Trading was subdued until news of the gilt auction was published. Covered only 1.7 times, the auction was instantly followed by a formers were Siebe, still respond-

He added that London remained ber of attempts to rally. The 20- by Du Pont of the US. Kingfishrelatively at ease at the prospect year gilt was down almost a full point at the close. A continuation of sterling's

Average gave up nearly 80 points sharp lurch downwards on Tuesday afternoon, which should the 6,500 level. The downward have bolstered shares in the big exporting companies, had little impact on the stock market.

At its worst, only minutes after Wall Street opened, Footsie was down 23.3 at 4,038.2. It stabilised towards the close of business, ending 7 points off the bottom. Among the best Footsie per-

not done in a goldfish bowl."

Sir Peter Bonfield, the chief

executive had bought 131.129

shares, helped lift BT. The

shares put on 5% to 386%p

Cable & Wireless was the

closing 13% off at 460%p.

a meeting with Lord Hollick.

on turnover of 16m.

day's slide.

eased 4 to 250½p.

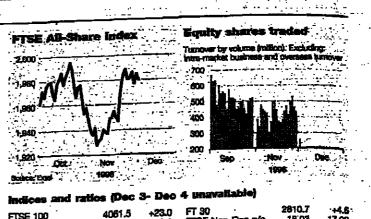
In telecoms, general buy-

and that a correction was needed. sharp sell-off in gilts as well as ing to the good results on Tues- fourth consecutive figure below

er's trading update was well received and was said to have bolstered other retailers, such as

Dixons and House of Fraser. Reports that BAT Industries has been involved in talks about the demerger of its financial seres - a move that analysts have been promoting for many months - triggered keen interest in the shares and in the composite insurance area.

Turnover at 6pm reached 750.2m shares. Customer business on Tuesday, £956.9m, was the



FTSE All-Share	1986.29	+9.4
FTSE All-Share yield	5.79	3.81
Best performing 1 Banks: Retail 2 Water 3 Oil: Integrated		+1.4 +1.2 +1.1



TRADING VOLUME

18.03

4070.0

FTSE Non-Pins p/e

FTSE 100 Fut Dec

Lloyds hits new record

By Peter John and Joel Kibazo

Lloyds TSB shone in early trading when two brokers, currently enthusiastic about prospects, took an even more positive view on future prof-

HSBC James Capel had been at the top of the range of brokers' forecasts with a current year estimate of £2,495m and a 1997 prediction of £2,910m. Yesterday, it repeated its "buy" stance, edged its 1996 figure higher and moved up by £46m for

It said: "The group is and will remain by far the most profitable UK bank. Yet, after adjusting for the merger benefits which have still to come, the shares are only on a modest premium to the sector," It believes the stock would be more fairly

valued at 500p. Also, NatWest Securities moved to the top of the tree with a new current year figure of £2,502m against £2,386m last time, and £2,920m for 1997 against £2,765m. The stock was up 8 at best and ended the day a net 11/2 better at 4241/2p.

Standard Chartered bounced 10 to 6961/ap as the dollar regained some of its strength and one marketmaker, which had sold a line of

Tuesday, sought to recover the position.

Industrial controls and appliances group Siebe best Footsie performers following a broker's recommendation.

The shares jumped 19 to 969p, as BZW reiterated its buy stance on the stock, in the wake of robust figures from Siebe earlier this week. The group reported a 32 per cent rise in first half profits, at the top end of market expectations. Volume had yesterday reached 1.7m by the close. Dealers said BZW believes Siebe to have excellent long term growth prospects and to be resilient in

mixed markets. ICI rose 131/4 to 7761/2p on news that DuPont of the US is to raise prices. DuPont, which holds 25 per cent of the world titanium dioxide market, plans to raise US prices by 4.5 per cent and European prices by 5 to 8 per cent in January.

ICI holds a market share of around 12 per cent of the world titanium dioxide market and analysts said price should help restore operating margins at the Tioxide unit. which have fallen sharply in 1996. The news could translate to up to £25m more in full-year profits. One analyst said: "There has been a slight overreaction. But the shares are at the bottom of their trading range and the market was looking for an excuse to get

them up. Chemicals group Albright & Wilson fell 61/2 to 166p as brokers factored in a reduc-

between 6 and 8 per cent, have or don't have are better following news that its Mexican joint venture had lost a big client.

One press report that a secret plan to split BAT Industries had collapsed sent the shares lower. The report said the plan would have involved the merger of BAT's financial business worst performing stock in with another leading UK the Footsie with the shares insurance group. BAT's demerger plan seemed to have run into trouble for to have been a factor in the unknown reasons early last week, the paper said.

The other leading insurance company was believed to be Commercial Union and while BAT dipped 31/4 to 469p, CU gained 81/2 to 6691/2p. gained 61/2 to 6861/2p as Hen-BAT said: "We talk to various different people about different things all the time. We are always looking at the chief executive.
opportunities to improve the Figures from Carlton Comcompetitive position. [How- munications were in line

	Dec 4	Dec 3	Dec 2	Nov 29	Nov 28	Yr ago	1-ligh	"Low
FT 30	2799.1	2810.7	2806.1	2827.0	2824.2	2648,4	2885.2	2668.8
Ord. div. yield	4,05	4,04	4.04	4.02	4,02	4.05	4.22	3.76
P/E ratio net	17.02	17,09	17.08	17.16	17.18	15.89	17.48	15.80
P/E ratio nii	16.86	16.93	16.90	17.00	17.01	15.72	17.20	15.71
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FT 30 hourly change:	•					
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Dec 4 Dec 3 Dec 2 Nov 29 Nov 28 Yr ago "High

II London market data													
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Total Falls	514	Total Lows	45	Calls	14,822								
Same	1,397	1		Puts	20,524								
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tion in operating profits of ever] any discussions we with forecasts but, once they were announced, investors chose to focus on prospects for media stocks and the impact of currency fluctuations. The shares dropped 14

to 489%p. Media conglomerate Pearson dropped 13% to 715%p after Mr Frank Barlow, the managing director, sold 30,000 shares. Pearson, which owns the Financial Times, said Mr Barlow was

Currency worries were said left with 38,750 shares. Maiden the outdoor advertising poster site company. fell 28 to 266%p as UBS Kleinwort Benson was said to be cautious on Vodafone crossed 800,000 shares at Group where the shares 263p a share. UBS also hit a three-year low on Tuescrossed 180,000 shares in United News & Media More, another outdoor advertiser, and lowered its derson Crosthwaite recomfull-year forecast from £8.3m mended the stock, following to £8m. The shares fell 9 to 622½p.

Chemicals group Albright & Wilson fell 6% to 166p as brokers factored in a reduction in operating profits of between 6 and 8 per cent, following news that its Mexican joint venture had lost a big client.

British Aerospace was unloved and the shares relinquished 28%p at 1121%p, after news the French gov ernment had suspended the sale of Thomson after the privatisation commission rejected its choice of Lagardere as preferred bidder. BAe was a junior partner in the Lagardere bid.

Williams Holdings hardened 5 to 344%p, with the market cheered by the better-than-expected price the group had received for the sale of its building products

Racal Electronics continied to recover from Monday's slide and the shares gained another 7 to 243p. with Henderson Crosthwaite having joined the band of brokers that are now posilate afternoon presentation

FTSE Actuaries Sha

FISE 100 FISE 250 FISE 250 ex IT FISE 350 Higher Yield FISE 350 Lower Yield

FTSE Actu

10 MINERAL EXTRACTION(23)
12 Extractive Industries(5) 15 Oil, Integrated (3) 16 Oil Exploration & Prod(14)

20 GEN INDUSTRIALS(275) 21 Building & Construction(34) 22 Building Mads & Merchs(29)

Diversified Industrials(19) Bectronic & Blect Equip

26 Engineering(71) 27 Engineering, Vehicles(14) 28 Paper, Pckg & Printing(28) 28 Textiles & Apparel(19)

30 CONSUMER GOODS

34 Household Goods(15) 36 Health Care(18) 37 Pharmsceuticals(14)

38 Tobacco(2)

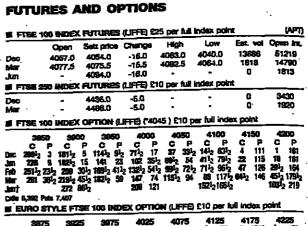
by the company. Mr Brian Newman at Henderson Crosthwaite says the shares "have been oversold and we are now likely to see a strong recovery.

Among retailing stocks. buying from two institutions and renewed bid talk helped make House of Fraser the best performing stock in the FTSE 250 index. The shares gained 8 to 174p.

Also in favour was Kingfisher, which yesterday published an unbeat third quarter trading update. The shares firmed 1½ to 654p.

The price of gold, which day, combined with the declaration of December copper options to push RTZ 9 lower

Alcohotic Beverages



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182 3½ 135 7 97 12½ 53 24 242 45½ 8½ 79
285½ 13½ 181½ 19½ 120½ 28½ 8½ 39½ 51 59 28 87
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David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge, particularly in the fields of industrial policy, third world development and the environment.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break.

> In this, the sixth year of the prize, the theme is: "Home Truths from Abroad": A policy idea from outside the UK for the next British Prime Minister. The 1997 prize will be worth not less than £3,000.

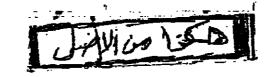
Applicants, aged over 21, of any nationality, should submit a typed entry of up to 800 words in English, together with a brief c.v. and a proposal outlining how the award would be used to explore the theme further. Please keep David Thomas's interests in mind when writing both the entry and the proposal.

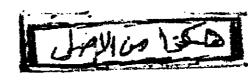
The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 5 1997

APPLICATIONS TO: ROBIN PAULEY, MANAGING EDITOR THE FINANCIAL TIMES (Dept DTP) NUMBER ONE SOUTHWARK BRIDGE **LONDON SE1 9HL**

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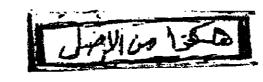
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Gain the edge over your competitors by having the Financial Times every working day. Hand delivery services are available for all sub of Bergen, Oslo, Stavanger and Trondheim. Please call +46 8 791	scribers in the business centres	- D - DSC Cm 852941 17 ⁻⁵ 2 18 ⁻⁵ 2 17 ⁻¹ 4 - ¹ -2 Dart Grow x 0.13 10 10 98 ⁻⁵ 3 95 95 + 1 ¹ -2 Database 1 205 2 ⁻¹ 4 2 ⁻⁵ 2 2 ⁻¹ 4 + 1 ¹ 5 Database 1 4 314 18 ⁻¹ 4 18 ⁻¹ 4 18 ⁻¹ 4 + 1 ¹ 5 Database 0.20 18 83 47 47 47 47 1 1 1 1 1 1 1 1 1 1 1 1 1 1	JSS Fia 120 15 125 363 ₄ 363 ₄ 363 ₄ 363 ₄ -1 ₄ Jano Lig 932 15 1033 163 ₂ 18 163 ₅ Jackin 0.18 11 518 11 103 ₂ 103 ₈ - K - K Swiss 0.08 22 32 103 ₄ 103 ₄ 103 ₄ Kaman Cp 0.44 13 197 125 ₈ 123 ₉ 125 ₉ +1 ₄ Relay Sax 0.83 13 160 363 ₄ 253 ₂ 26 +1 ₈ Relay Sax 0.83 13 160 363 ₄ 253 ₂ 383 ₄ 383 ₄ -1 ₄	Procedit 0.59 12 80 25% 25% 25% 14 Procedit 28 531 10½ 10 10¼ 1½ 15 Procedit 0.16 7 498 x12½ 12½ 12½ 1½ 1½ Procedit 196 1304 79 7½ 75½ 1½ 1½ 1½ 1½ 1½ 1½ 1½ 1½ 1½ 1½ 1½ 1½ 1½	Witcheni 0.28 17 103 12√g <
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Dow slips further Paris sell-off after Thomson veto at midsession

US shares yesterday continued the weakness seen late in Tuesday's session as bonds slipped and investors continued to take some prof-Bransten in New York.

At 1 pm, the Dow Jones Industrial Average was off \$128%. Other rising technol-20.49 at 6,422.20, the Standard & Poor's 500 slipped 4.62 at 743.66 and the American Stock Exchange composite lost 3.46 at 588.72. NYSE vol-

Technology shares also weakened yesterday with the Nasdag composite falling just below the 1,300 mark with a loss of 0.95 at 1,299.42. The Pacific Stock Exchange slipped by 0.1 per cent.

One negative factor for the market came from strategists at Salomon Brothers, who lowered the equity portion of their model portfolio to 45 per cent from 50 per holdings to 20 per cent from

largest companies on the Nasdaq posting losses. Microsoft fell \$1216 at \$154, Cisco Systems shed \$1% at \$64% and Oracle was \$1% weaker at \$47%, Intel, which

is the largest company on the Nasdaq, rose \$2% at ogy shares included US Robotics, up \$21/2 at \$761/2 and America Online, which rose \$21/4 to \$391/4.

Continental Airlines added \$1% or 7 per cent to \$30% on reports that the carrier was in talks to be acquired by Delta Air Lines. Shares in Delta added \$% to \$75%. Bristol Myers Squibb shed \$1% at \$113% even though

the company announced late on Tuesday that it planned to split its stock and raise its dividend by a cent a share. TORONTO continued to move lower during a hectic morning session in spite of an impressive rally for gold stocks. The 300 composite index was down 21.64 at index was 10.78 weaker at 5,919.09 by noon. 3,385.66.

The index was pushed Technology shares were lower by steep falls among mixed with three of the four communication and transport shares. Aided by a modestly healthier bullion price. the golds index staged a 2.3

per cent recovery.

SAO PAULO showed little change at midsession with the Bovespa up a modest 69 sharp rise for equities, sentiment was reined in by the news of a delay to the flotation of Companhia Vale do Rio Doce, the state mining group. The privatisation of Vale was scheduled for early February with between 40 and 45 per cent of the group due to be floated. A minimum price for the shares

was to have been set by the

middle of this month. MEXICO CITY turned back, deciding to overlook larger than expected falls in Tuesday's Cetes auction, which had encouraged some early bargain hunting by local and foreign investors. But by midsession, the IPC

Market

Maxico Peru²

South Korea

Srl Lanka¹

Poland®

Portuga.

Euro/Mid East

Latin America

Gold shares bounced all index rose 14.1 to 6.713.6. strongly on the recovery for Dealers said that the move

1,516.5 and offset a 23.1 to a stampede. Vaal Reefs

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

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653,16

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88.13 289.87

74.44 124.93 335.54

101,82

294_16

Bombay has struck a three year low

with sentiment bruised by a mounting

toll of negative factors, writes Tony

The BSE 30 index fell 84 points to a

low of 2,713.12 yesterday, before recov-

ering to close 1.9 per cent down on the

day at 2,749.41. The fall extends a sharp retreat after a frenetic pre-elec-

tion rally in the first-half of the year.

The index peaked at a 52-week high of 4,131 in mid-June after a January low

In the last fortnight, the indicator has

fallen by 14 per cent and most analysts expect the slide to continue. The trig-

gers for the most recent falls have

been fears of an imminent rise in

administered petroleum prices and the

worst interim reporting season from

blue chip companies for the last three

However, most analysts see the prob-lems affecting the market as long term, structural and interlinked.

Among the negative factors are: a slowing of economic reforms by the

United Front coalition government, a

to four years.

-0.3

+8.7

back into gold shares after the recent sell-off came close decline to 7,968.6 for indus- jumped R9.25 to R329 and trials. As a result, the over- Loraine 50 cents to R14.50.

her 29 % Change % Change

1,101.54

1,129,96

1,755.78 311.12

dearth of retail demand, high interest

rates, mixed economic conditions, a

lack of trust in the majority of corpo-

domestic institutions, high govern-ment borrowings to fund a rising fiscal

deficit, a continuing flow of new paper into the market, fears of a further slowdown in corporate earnings and

Baring Securities (India), one of the most "bearish" brokers on the subcon-

tinent, says that the country is facing an impending economic crisis led by a "ballooning" fiscal deficit and a shake-out in the business sector, driven by the side-effects of economic liberalisa-

tion. According to Barings, the market has sensed the impending danger in

economic and corporate performance but has not sufficiently discounted it

due to a lack of conclusive evidence.

"Hence, it [the market] is still skidding and is in the process of forming a long-term bottom. We think the pro-

cess will continue into the next quar-

ter with unquantifiable damage to

stock values in the process," it says.

rate managements, continu

political uncertainty.

News that the Lagardère down by 40.46 or 1.7 per cent to 2,308.65.

It was a blanket sell-off. with Eurotunnel the only stock to make headway within the lead index. Lagardère, down almost 10 per cent at one stage, ended

rately listed Thomson defence arm, fell FFr5.60 to FFr160.50 and Alcatel Alsthom, which had vied with Lagardère for the right to bid for Thomson, came off FFr15.10 to FFr460.

Doubts about the takeover ad been creeping into analysts' thinking for some time. Even so, combined with a steep overnight fail on Wall Street and a further setback for US equities during late trading in France, it was a black day for senti-

A denial from Schering, the German chemicals group, that it was in talks with Rhône Poulenc failed to assist the latter which sank FFr5.90 to FFr167. Pernod Ricard came off FFr15 to Fr2,050 following the purchase of Two Dogs, the Australian alcopops producer. The upside was repre-

added 25 centimes to FFr7.20 resumed service. Among sectakeover of the Thomson ond liners, Usinor Sacilor Dec 4 group had been vetoed sent improved FFr2 to FFr82.80 liony changes for UAP.

AMSTERDAM fell back in line with leading bourses, with the AEX index closing off 5.56 at 630.81.

Hoogovens and Akzo Nobel stood out against the downturn, with the former's alliance with the UGB steel group of Belgium belging to lift the shares by F1240 or more than 3 per cent to

Hoogovens was also upgraded from hold to buy by Salomon Brothers. A posi-Akzo sparked an upgrade from Merrill Lynch. The Fl 288.50. DSM gained 50 cents to Fl 169 in sympathy. Gist Brocades, the bio-

technology group, was the day's biggest casualty, sliding FI 1.70 or 3.2 per cent to FRANKFURT followed

Wall Street and its domestic ended well off the bottom with the Dax index down 19.87 at an Ibis-indicated 2,880.89, after a low of 2,857.88, as turnover fell from DM11.8bn to DM9.8bn.

Bunds came under pres- SFr186.50 as an extraordi- ber from sure after stronger than nary general meeting February. expected October manufac- approved its restructuring

as Channel trains FTSE Actuaries Share Indices THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close PARIS juddering lower, on hopes that it could enter. FINE BROTECT 100 1885.36 1882.18 1891.75 1891.75 1890.67 1890.87 1892.01 1800.88 pushing the CAC 40 index the CAC 40 as a replacement FINE BROTECT 100 1893.38 1832.18 1830.48 1830.13 1923.43 1822.03 1822.17 1924.98 1823.28 Nov 20 Nov 20 Nov 27 Dec 2 1877.55 1923.76 FISE Betatrack 200

Surveillance profited from recovered after a dip in New York trading data. However, the downswing caught both defensive stocks and cyclicals, the latter particularly

recent days. BASF and Bayer, up by 5 per cent or more on Tuesafter a day of largely specuday, shed 1.6 and 2.5 per cent respectively, coming in 98 pfg lower at DM59.90. and DM1.66 off at DM63.89. But the sector had a star in Schering which, while it rejected rumours that it planned to merge with Rhône-Poulenc of France, saw a big buy

vulnerable in the chemicals

sector after its gains in

per cent to DM133. ZURICH turned back as Wall Street provoked second gave back 13.9 at 3,910.6. UBS, an underperformer during the previous two ses-

order and rose DM3 or 2.3

sions, stood out with a SFr13 rise to SFr1.212. CS Holding moved in the opposite direction, down SFr1.75 at

the firming dollar, adding SFr15 at SFr3,085. Among second tier shares,

Elma Electronics, a former Sulzer business, jumped to SFr295 as the shares made their debut, compared with the IPO price of SF1275. MILAN finished weak

lative trade, and the Comit index lost 3.75 at 657.05. Shares in Pirelli & Cie, the holding company, jumped L45 to L1,907 as Italian newspapers played up talk of a group restructuring after a company meeting with analysts on Tuesday. By contrast. Pirelli Spa, the main operating company within the group, with tyres and

L15 to L2.839 as Pirelli denied the press reports. Analysts noted that the holding company's shares had been out of favour for much of the year, falling to a year's low of L1,556 in October from a high of L2,370 in

cables businesses, gave up

Olivetti fell L16.9 to L511.6

detti, who was questioned by Turin judges investigating alleged irregular sales of Olivetti shares in late August insisted that any allegations totally unsustainable.

A L71 jump to L4,430 in Fiat was attributed to renewed talk of possible gov-

Among insurers, Generali lost L598 to L80,166 on renewed speculation of a up L568 at L13,758.

OSLO, where the total index fell 6.51 to 942.71, blamed most of its decline on Saga Petroleum, which fell NKr5 to NKr100.50 on the news that it was paying Kuwait Petroleum \$1.28bm for Santa Fe Exploration, an oil company with interests in the British North Sea

Saga said that it had taken sophisticated approach to the deal, with elaborate research to take into account Norwegian tax advantages, and the prospect of raising production.

BUDAPEST bucked the bearish European trend and rose to a second successive record high. The Bux index closed 28.23 higher at 3,789.22 in strong turnover of Ft2.24hn.

Written and edited by William Cochrane, Michael Morgan and Jeffrey Brown

Bounce in bullion helps S Africa

A scramble by investors back into gold shares allowed the overall index in the bullion price. Johannesburg to move higher in spite of another

The index gained 24.1 to

sented by Eurotunnel which Foreign exodus worries hurt Bangkok

Fears of a major foreig exodus, as overseas func led a wave of selling, le BANGKOK at a 40 month The SET index fell below

the key 900 resistance level, sliding 7.49 or 0.83 per cent to 898.32 and extending its losses over four days to 60

According to traders, the positions built up by foreign funds ahead of last month's "The worry that the gov-

ernment will fail on the economy is now deeply entrenched. The banks are having an especially tough time", said one broker. Siam Commercial Bank

lost Bt4 to Bt188 and Thai Farmers shed Bt3 to Bt135. Siam Cement came off Bt12 to Bt832.

five-day losing streak, but only barely so, with inves tors initially discouraged by the overnight fall on Wall Street, writes Gwen Robini

The Nikkei 225 average closed 29.85 higher at 20.659.91 after trading between 20.524.96 and 20,677.08, as profit taking in recent big winners gave way to bargain-hunting by pension funds, and renewed purchases of blue chips such as Sony and TDK by foreign investors. Traders noted a growing view among investors that stock prices were

bottoming out. Volume rose slightly, from 269m shares to an estimated 277m. Declines led advances by 638 to 422, with 188

The Topix Index of all first-section stocks edged up 0.72 to 1,536.36 and the capital-weighted Nikkei 300 by 0.45 to 290.59. in London, the ISE/Nikkei

-		•
	50 index rose 0.40 to 1458.85. Sony, subject to profit-tak-	credit downs
gn ds	ing in recent sessions, hit a new high for the year, clim-	and to
eft	bing Y160 to Y7,430. Among	In O
th	other blue chips. Full Photo	fell 45.

rose Y70 to Y2,430 and Nissan, which had trailed other carmakers recently. rose Y18 to Y790 while Honda remained unchanged at Y3,220 after profit-taking this week curbed its recent

Film continued to advance,

adding Y40 to Y8,570, Canon

bishi Estate fell Y80 to Y1,350 following Wednesday's move by Moody's, the t rating agency, to unsecured long-term

Isaka, the OSE average .22 to 20.896.94 and volume dwindled to 16.9m

low on rumours, denied by the company, that Sammi Steel faced financial difficulties. The composite index finished 9.72 down at 715.87 and Sammi lost Won270 at

Analysts said that the market was also unsettled

improve industrial competi-

tious performance although bargain hunting among recent underperformers enabled prices to finish off their lows. The Hang Seng index finished 22.02 lower at 13,434.24, up from an intraday 13,344.80, in turnover that picked up to a busy HK\$8.6bn. H shares remained in demand, taking the index up 1.1 per cent to

SHANGHAI hard currency shares, up 11.6 per cent on by opposition from labour Tuesday, added another 4

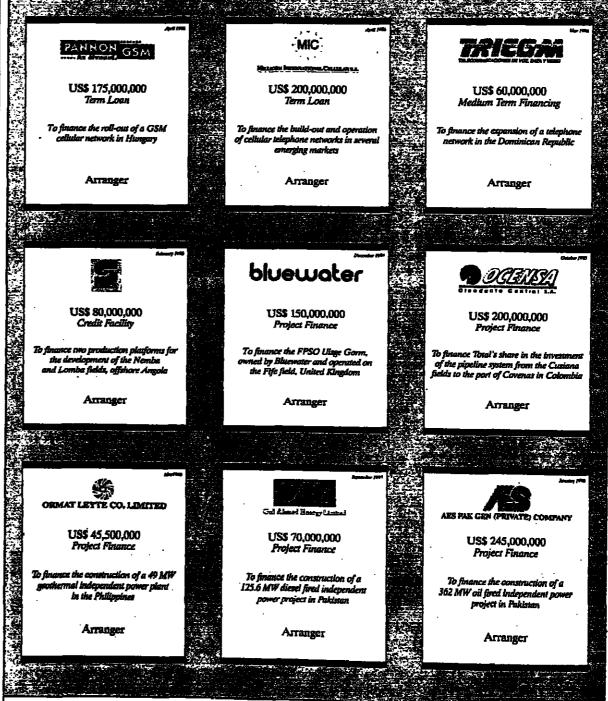
2,494 to 65.133. The local cur-HONG KONG put in a cau-rency A index rose 4.2 per

> MANILA reversed early losses to end with the composite index 29.51 higher at 3,130.87. Philippine Long Distance Telephone shed 20 pesos to 1.515 pesos but there was good support for most leading shares.

WELLINGTON closed higher with paper stocks firmly in favour. The 40 capi-2,391.28. Carter Holt Harvey volume of 12.5m shares and groups to a government plan per cent in volume of 69.3m Fletcher Challenge Paper to revise labour laws and shares, the second highest rose 9 cents to NZ\$2.76.

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Figures in parentheses US	Day's	Pound			Local	Local	Gross	us	Pound		_:	Local			Year
show number of lines Dolle	r Change	Sterling	Yen	DM	Currency	% chg	Div.	Coller	Starling	Yen	DM	Currency !	2 week	52 week	
of stock Index	: %	index	index	Index	Index	on day	Yield	Index	Index	index	index	Index.	High	Low	(Epprox)
Australia (78)	3 -2.5	198.47	157.39	178.29	182.52	-0.1	4,16	224.61	197.67	161,55	180.11	182.63	224.61	184.92	184.92
Austria (24)		164,95	132.14	149.69			1.91	186.23		133.94		149.25	195.04		
Beiglum (27)	4 -0.6	201.05	161.06	182.46	178.36	0.6	3.74	225,86	198.77	162.44		177.24	229.11	199.88	
Brazii (28)184.0	H 1.2	165.16	132.31	149.89	349.81	1.2	1.75	181.78	159.96	130,74	145.77	345,55	189,70	131.21	141.55
Canada (116)193.4		173 64	139.10	157.58			1,91	194.31	171.01	139.75	155.82	190.33	198.24	144,35	146.66
Denmark (30)		300.00	240.32	272.25			1.69	338.21	297.65	243,25		271.66	340,41	281.10	283.83
Finland (24)238.7		214 <i>.2</i> 4	171.63	194,43			2.14	237.72		170.97		230.72		171.73	221.09
France (93)212.4		190.69	152.76	173.06		1.2	2.77	212.33		152.71	170.26	174.33		167.70	
Germany (59)186 8		167.66	134.31	152.15		1.1	1.59	187.76			150.56		188.59	161.03	
Hong Kong (59)		458.75	367.50	416.32	507.49	-0.2	3.05	512 <i>.</i> 27	450.83	388,44			612.27	372.50	377.90
Indonesia (27)		199.24	150.61	180.81	319.53		1,82	220.03		158,25		318.62		-	
reland (16)		282 76	226.52	256.61	289.00		3.40	321.07	282.56	230,92	257.45	268.82	321,14		
italy (56)		73.34	58.75	66.55	93.88		221	82.03		59.00	65.78	92.88	84.53	67.22	
Japan (480)137.0		123.02	98.55	111.64	98.55		0.78	137.55		98.93	110.30	98.93	164,66	137,08	
Malaysia (107)595.7		534.61	428.27	485.16		-0.2	1.07	596.88		429.20	478.82	580.70	607.65	475.01	
Maxico (27)1228.0		1102.03			10576.06	2.5	1,04	1195.33		859.70		10316.75		938,49	
Nemerland (19)	1 -0.1	290.50	232.71	263.63	258,69	1,4	2.85	324.16		233.14	250.94	258.08	328.12		
New Zeeland (15)92.7	9 -02	63.27	66.71	75.57	69,68	0.4	3,96	92,98	81.83	66.88	74.58	69.37	94,35	75.94	
Norway (35)		254.77	204.09	231.20	251.32	1.0	2.01	285.26		205.16		248.85	285.28	222.24	226.56
Philippines (22)		179.10	143.47	162.53	261.53	0.5	0.61	198.61	174,79	142.84	159.26	280.16			
Singspore (43)414.0		371.61	297.69	337.24	267.83	-0.6	1.01	417.29	387.24	300.12	334.82	269.51	485.21	371.25	
South Africa (44)		290.91	232.06	263,91	329.81	0.2	2.37	324.48	285.56	233.37	280.19	329.11	437.76	314.20	
Spain (37)200.3		179.82	144.05	163.19		1.6	2.99	200.14	176.14	143.95		197.00	200,37	157.91	158.69
Sereden (45)		372.63	298.51	338.17	418.50	1.8	2.04	413.13	*****	297.13	381,27	411.20	418.67	294.19	
Switzerland (37)240.0		215.39	172.54	195.47	198,16	1.2	1.50	240.A7	211.62	172.95	192.52	195.85	254.34	219,29	
Thatland (45)110.4		99.11	79.39	89.94	109.58	-2.5	3.13	113.37	99.77	81.54	90.91	112.40	193,95	110.44	
United Kingdom (213)269.5		241.57	193.76	219.49	241.87	0.5	3.94	273.38	240.58	198.61	219,20	240.58	273.93	222.K3	
USA (623)	<u> -1.0</u>	273.44	219.05	248.14	304.70	-1.0	1.97	307.82	270.90	221.39	248,53	307.82	307,82	243.34	248.27
Americas (794)	1 -0.9	250.21	200.44	227.07	234.42	-0.9	1.95	281.44	247.88	202,42	225.88	298.87	281,50	222,63	226.33
Europe (720)		208.41	186.96	189.14	202,18	0.9	2.87	233.76	205.72	166.12	187.45	200,25	234.56	194.31	
Nordic (137)		317.39	254.26	288.03	312.36	1.4	2.00	353.16	310.80		283.19	307.94	355.21	261.13	
Pacific Basin (670)		139.58	111.81	126.67	112.82	-0.3	1.25	156.26	137.52	112.36	125,30		177.01	153.98	159.66
Euro-Pacific (1596)		168.17	134.71	152.51	145.51	0.3	2.08	188.45		135.53	151.11	148,02		174.72	
North America (739)296.0		267.49	214.28	242.75	297.12	-1.0	1.96	301.04	284.93	216.51	241.39		301.15		
Europe Ex. UK (507)		186.03	149.03	168.82	177.51	1.2	2.25	207.72	182.61	149,40	166.57		209.70	174.81	175,44
Pacific Ex. Japan (396)314.8		282.34	226.18	256.23	271.19	-02	2.74	317.34	279.28	228.23	254,48	271.67	317.82	256.63	256.53
World Ex. US (1811)189.6		170.19	136.34	154.45	151.90	0.3	2.08	190.62	167.76	137.10	152.85		193,47	175,70	
World Ex. UK (2221)		198.05	150.38	180.55	191.10	-0.4	1.82	223.17	196.41	180.51	178.05		224.89	195.17	
THOUGH Co. Inner (4054) CTI ST		244.47	105 61	221.02	257 62	-0.3	2 22	274 64			220 22	258 26	274 90		

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NEWS: UK

MP seeks 'amends for what was done in the emperor's name' to prisoners

Minister urges Japan war payout

By George Parker. Political Correspondent

Japanese companies should mer British servicemen for the hardship they suffered war, Mr Jeremy Hanley, a Foreign Office minister, told the House of Commons yes-

He was speaking at the end of a debate in which MPs from all parties urged Japan to offer cash to servicemen who suffered as prisoners-of-war. Referring to the question of compensa-tion, Mr Hanley said: "I of which have established would willingly encourage any new initiative to encourage Japanese companies to help in this way."

Mr Hanley's comments tory in Sunderland, said: rew a frosty response from "We don't think this is a drew a frosty response from

Honda announced yesterday that the labour Accords now produced. Meanwhile, the Japan, I believe the search force at its factory in south-west England was to increase by 250 from the present consider compensating for 2,300. The company is preparing for increased car output at the factory from next April, John Griffiths writes. Output during the second world there is intended to rise from 100,000 cars a the English Midlands and will bring to 500 year to 150,000 by the end of 1998, when a

third model will have joined the Civics and has hired since March last year. the Japanese embassy, company matter – it is somewhich said that in August thing between the Japanese last year prime minister Mr

and British governments." Tomiichi Murayama had A bid led by Sir Kit expressed a "heartfelt apol-McMahon - the former depogy" over Japan's role in the uty governor of the Bank of England, the UK central bank - to set up a charitable foundation to benefit veterfactories in the UK, were ans, collapsed in 1994 also unenthusiastic about se Japanese companies Mr Hanley's suggestion. Nisand individuals were relucsan GB, which has a car factant to contribute The Foreign Office later

comments represented a "gaffe". "Our position is that any company - whether Japanese or British - wants to help the former prisonersof-war, we would welcome

develop an expanded range of four-wheel-

drive vehicles. The recruits will be based at

Rover's new £25m (\$42m) design centre in

the number of additional engineers Rover

Mr Douglas Hurd, the former foreign secretary, led the calls for Japan to comwar, many of whom were watching from the public denied that Mr Hanley's gallery. "As a strong friend

that," the Foreign Office

Rover offshoot of BMW said it was to and it now is an urgent recruit a further 100 specialist engineers to search - for a way for more substantial action needs to continue," he said.

Mr Denis MacShane, the Labour MP who opened the debate, warned: "This issue will not go away until Japan accepts its full responsibilities and makes full amends for what for what was done in the emperor's name 50

Mr MacShane said it was 55 years ago next weekend that Japan "plunged the Pacific into a terrible war". Japan has refused to pay compensation to British exprisoners, and many veterans remain angry at what they see as a refusal by Japan to apologise for their treatment during the war.

will provide participants

with greater access to infor-

Aim has enjoyed consider-

more than £5bn (\$8.3bn).

However, several profits

warnings, two delistings

performances have recently

underscored concerns over

The stock exchange said a

separate review of the nomi-

nated advisers was expected

to be completed by the end

of the year and could lead

to action being taken

against up to five of the 64

which to examine potential

However, Mr Andrew Ree

son, of stockbroker Beeson

Gregory, warned that too

many new rules would spoil

the character of Aim. "Fid-

dling around too much will

lead to higher costs and ruin

the unique characteristics of

the market," he said.

the quality of some compa-

some poor price

mation.

Success of jobs recovery questioned

By Andrew Bolger, Employment Correspondent

The UK's employment performance does not appear very impressive by international standards, in spite of significant improvements, says the journal of the Office for National Statistics.

It says employment fell in the first three years of recovery from the last recession, compared with the US and France where it rose and Australia, where it remained unchanged.

An article by Mr Julian Morgan of the National Institute of Economic and Social Research compares recoveries in the labour markets of the UK, US, Canada, Australia, Germany, France and Italy. He says: "Only in Can-ada and Germany was the employment performance clearly worse than in the

Mr Morgan says UK unemployment has fallen much earlier in the 1990s recovery able success since its launch, with 240 companies than it did in the 1980s and this has not been accompanjoining and capitalised at ied by an upsurge in pay. Wages have also grown slowly by international standards

"This may be indicative of a rise in labour market flexibility in the UK but it may also be a consequence of the of the regional pattern of the latest upturn.

"The recent recession and recovery in the UK are far less regionally biased than in the 1980s. This is likely to have have helped constrain

wage pressures. Mr Morgan says the influence of trade unions was steadily eroded throughout the 1980s by government legislation. The drop in the proportion of the UK workforce in union membership was the biggest recorded among the seven countries. He adds. "In the 1980s, wage inequality increased more quickly in the UK than in any of the other countries in

the sample." • A bitter inter-union wrangle has broken out over allegedly racist recruitment procedures at the Ford factory at Dagenham in east London. Highly-paid truck drivers have voted unanimously to close their section of the glant Transport and General Workers' Union and have applied to join the smaller rival, the United Road Transport Union. The drivers are unhappy over the way in which the TGWU handled a tribunal case brought by seven black and Asian workers who said they had been refused transfers to iobs as truck drivers because the selection system was

biased against them. Ford

declined to comment.

UK NEWS DIGEST

Doubt cast over power reforms

Planned deregulation of the UK electricity market in 1998 has been thrown into doubt by a claim that Professor Stephen Littlechild, director general of Offer, the industry's regulator, was acting outside the law. Herbert Smith, a City of London law firm representing the 12 regional electricity supply companies in England and Wales and the two Scottish electricity companies, wrote to Prof Littlechild on November 19 alleging that a number of fundamental legal issues would not be resolved by changes Offer wants to make to the licences the companies hold.

The law firm said legislation would be needed to deal with the problems it has identified. To make competition in electricity supply for Britain's 23m households work. Offer has to rewrite the licences which empower electricity companies to operate. Changes to licences have to be agreed between Offer and the industry. Herbert Smith said there were two big flaws in the draft licences Offer has proposed. One concerned problems of recovering money from customers who changed electricity suppliers: the other Offer's failure to deal adequately with rights of entry to premises.

■ NATIONAL WESTMINSTER

Staff to be shed at retail bank

National Westminster Bank is to cut at least 10,000 jobs in its retail banking division over the next four to five years as it closes 200 more branches and shifts processing operations into bigger regional centres. NatWest has already shed nearly 8,000 employees in the UK over the past two years, but the new measures will reduce the workforce in its retail bank by more than a quarter. The announcement of the job cuts comes just days after Nat-West toyed with a diversification into selling stationery, an idea that appeared to raise questions about its commitment to traditional banking.

Scottish Power is to shed 2,000 jobs - or almost half

the workforce - of Southern Water, the utility it bought this year for £1.67bn (\$2.78bn). While most of these jobs about 1,300 - will be lost through the proposed sale of Southern's non-core companies, about 700 are to be cut from the core water operation.

Editorial Comment, Page 11; Lex, Page 18

■ SHARE TRADING Crest problems delay strip plan

Problems over the development of the new Crest electronic share settlements system have led to further delays in plans to allow the interest payments on gilts - government bonds - to be traded separately from the principal. The Bank of England, the UK central bank, has announced that a new market in these "strippable" government bonds will not be introduced until after September 1997. The Bank had planned to allow the separate trading in the first quarter of next year. But the timetable has been pushed back to allow for upgrading of the Central Gilts Office electronic settlements system.

The CGO will use the same software as the Crest electronic share settlement system, which has been heavily criticised by dealers since it began to replace the Talisman paper-based system.

 Crest struck further problems on Tuesday when a fault led to delays in processing messages from its 243 users and the reconciliation of records. Delays in late October and November led to calls - which were rejected - for the transition from Talisman to be delayed. Crest, which is currently settling about 40 per cent of share transactions for the UK market, is scheduled to take over settlement for the entire market by April. Richard Adams

Bus group wins eastern routes

The FirstBus bus company yesterday won the franchise to operate the Great Eastern rail network for just over seven years with the promise of a "turn-up-and-go" service on London suburban routes where it competes with the state-owned Underground railway. Great Eastern routes run from London to the east coast of England north of the Thames estuary. Great Eastern is the 15th franchise to be awarded out of a total of 25 and means that 65 per cent of the national passenger rail network – in terms of ticket sales - is in the private sector. Charles Batchelor

Gilt repo proposals welcomed in City

By Richard Adams

The Bank of England's Bangkok proposals to introduce a daily gilt repo market were welcomed yesterday by the City of London institutions most affected by the change discount houses and gilt-edged marketmakers

The changes would end a relationship unique to the UK financial market between the UK central bank and the discount

Under the bank's proposals, any approved institution can sell Treasury or commercial bills to the bank in its daily money market operations. In addition. using the gilt repo, institutions will also be able to lend UK government bonds for short periods.

Mr George Blunden, chief executive of Union discount house, said the bank's proposals had been expected by the industry since the introduction of bi-monthly open

The discount houses have anticipated the introduction of a daily repo by embracing the existing repo operations. Mr Kevin Adams, a bond market strategist at BZW, said that repo operations were already the biggest activity for the discount

The combined balances of the houses for September showed that of a total of £27bn (\$45bn), £16bn was already invested in the repo

Mr Ross Jones, executive director of Gerrard and National, one of the seven discount houses currently operating, said: "The inefficiencies of the past system were highlighted in the late 1980s and early 1990s, when the clearing banks became the dominant forces in the

The Bank of England said there are currently £250bn of gilts outstanding that could be available for repo lending, as opposed to around £20bn of eligible bills in the market.

Tighter rules for junior listings

By Christopher Price in London

Rules governing the Alternative Investment Market are to be tightened in the first significant move by the London Stock Exchange to strengthen the junior market's regulations since trading began 18 months

Some big investors are concerned about the quality and price of a minority of new Aim issues, although the exchange denied that this was the reason behind the move. The rule changes include:

 All Aim applicants must make an official announcement two weeks before the date on which they wish to join the market. At the moment, potential new entrants inform the Aim authorities privately of their intentions three days in advance. They must now include details of the business, directors, big shareholders, any funds to be raised, promoters and the nominated advisers and brokers.

 Aim companies will also be expected to declare any a 8 per cent holding, as is Alternative Investment Market turnover ('000 bargains)

the case with companies on the main list. At the moment, notification has to be made on Aim only for shareholdings of more than 10 per cent.

 A more rigorous interpretation of potential entrants' working capital designed to give investors a better guide to the level of funding a company has in place and the position after any fund-raising. • A more prominent health

warning on company's admission documents This spells out in greater shareholder with more than detail the greater risks are part of the normal develassociated with investing in

Aim companies, many of which have only a limited trading record and can experience only light share

errant "nominated advisers" are to be included in Aim requirements. This rule is admission documents for the first time. The exchange said this

Mr Richard Kilsby, the director of market regulations for the stock exchange,

Mr Andrew Buchanan of Finally, details of disci-Rutherford Asset Manageplinary measures against ment, an Aim fund manager, said the the rule changes would give investors more time in

£5bn

194

£1.9bn

5.4bn

£821m

entrants. would underline its determination to take action where

said: "These modifications opment of the market and

ern Ireland, was speaking The aid issue will be part after a meeting at the White of the European parliament's budget debate next week. In House with Vice President Al Gore. Polls in the UK October, the budget commitpoint towards a victory for tee recommended a cut in aid under the reconciliation programme for 1997, a decision described by Ms Wulf-Mathies as showing a "lack of solidarity". She urged par-liament to reject the call at its plenary session but said it was for the British government to persuade member states to maintain the programmes' present levels. • A £31.5m (\$52.6m) invest-

ment in Northern Ireland by the Moy Park poultry pro-cessing offshoot of Chicagobased OSI Industries is expected to create 350 jobs. Sir Patrick Mayhew, Britain's chief Northern

Ireland minister said yesterday. It was "a great vote of confidence in Northern renewed IRA ceasefire was a counties of the Republic of Ireland", he added. Moy Park

N Ireland aid plea goes to EU Mr David Trimble, leader of pro-British party in North-

By John Kampfner Chief Political

The UK government urged the European Commission yesterday to prolong aid to Northern Ireland amid concern that part of structural funds for the region might not be renewed because of the absence of a ceasefire by the Irish Republican Army.

Mr Michael Ancram, a minister in the government's Northern Ireland office, held talks with Ms Monika Wulf-Mathies, the European Union's regional commissioner, as he began a visit to Brussels, Bonn and Frank-

Speaking to the Institut Royal des Relations Internationales, Mr Ancram also said Britain remained committed to multi-party talks on the future of Northern Ireland. The present participants represented 85 per cent of the population.

the Ulster Unionist party, said yesterday he did not believe any change of government in the UK would materially affect the Northern Ireland peace process, Patti Waldmeir writes in Washington. A degree of incompetence and naivete might be expected from new ministers, he said, but there was "a fair degree of incompetence and naivete in the current crowd". Mr Trimble,

whose party is the biggest Blame for the resumption of violence in February lay firmly with republicans, he added. "In one fell swoop the TRA decided to take away. Ireland". unilaterally and without remorse, the hopes and aspirations of a generation."

He denied that the governchange in position. The UK Ireland bordering it, under a

the opposition Labour party at the general election, expected next May. Mr Trimble praised President Bill Clinton's envoy to the talks, former Senate majority leader Mr George Mitchell, and said the US approach to the peace prowanted to ensure the EU "remains both a very active

He expressed appreciation for the £1bn in structural funds earmarked for the region from EU regional aid ment's clarification last in 1994-99 and the £250m for week of its terms for a Northern Ireland and the

and committed supporter of the way ahead in Northern

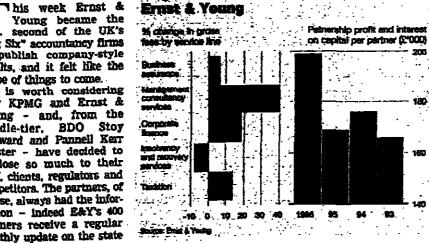
Disclosure takes account of changes Ernst & Young's publication of its results is part of a restructuring of the business

Young became the second of the UK's Big Six" accountancy firms to publish company-style results, and it felt like the shape of things to come.
It is worth considering why KPMG and Ernst & Young - and, from the middle-tier, BDO Stoy Hayward and Pannell Kerr Forster - have decided to disclose so much to their staff, clients, regulators and competitors. The partners, of course, always had the infor-

mation - indeed E&Y's 400

partners receive a regular

monthly update on the state All the firms which have so far disclosed have been undergoing radical change. The process of disclosure is seen as part of a wider projct to remake the business. Soth KPMG and Ernst & Young are led by active and aggressive managers in the shape of Mr Colin Sharman and Mr Nick Land. At KPMC, the first of the Big Six to publish such results. disclosure has come alongside incorporation of the audit business and a tighten-



firm from the trauma of a messy merger which created

and Ernst & Whinney. troubles after its merger fed the rumour mill and provided an easy target for com-

trol on what was a complex firm most likely to be network of firms within a swamped by merger. E&Ys firm. At R&Y disclosure figures dispel many doubts, marks the emergence of a though they do show that the past was not so profitable. For example, in 1995 it in 1989 from Arthur Young the average earnings of partners - the key indicator of The firms which have dis- the health of the firm - fell closed, or plan to, have to £171,000 (\$285,570) from something to prove. E&Y's £177,000 the year before, and was only fractionally above

the £167,000 for 1993. E&Y's capital base looks petitors eager to nominate sturdy. Partnership capital the firm mostly likely to fail is £71m and partners' curing of the management con- - or more realistically - the rent accounts stand at an ests of £14.6m.

examples of cautious management. There is a note equipment is depreciated modest to good results. This over two to three years laptops over two from July 1995 when they had previ- E&Y's partners a 17 per cent ously been depreciated over post-merger, taught the nership profit. firms' managers some hard It is significant that both

BDO Stoy Hayward and Pannell Kerr Forster are members of the troubled middle The sector considers these firms the most threatened in the hierarchy which strategies of the big firms. stretches from the Big Six to local practitioners. They must find lucrative niche

PKF publishes tomorrow and there can be little doubt that Mr John Wosner, the managing partner, will have a robust story to tell. Stoy Hayward's Mr Adrian Martin was able to reveal modest growth at 4.8 per

markets to survive.

accounts are littered with have published have also chosen their moment to give them something to shout which tells us computer about - all have managed year they will have shared in the upturn which gave increase - on the back of a three. Perhaps the bad years, 21 per cent increases in part-What is immediately stri-

king about E&Y and KPMG's results is how similar they are. This probably flows from the key role of partnership earnings in the finantier of accountancy firms. cial structure of the firms. The challenge will be to discern the different business Eventually all the firms

will probably have to disclose full results. The government has said it will require full disclosure of any firm taking advantage of its proposed new law establishing limited liability partner

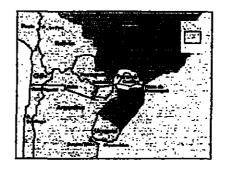
Even those firms determined to register offshore in the short term to get such protection will also have to cent in revenues, average partner earnings of £92,000, disclose in the UK.

INTERNATIONAL BIDDING.

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The Government of the State of Parana is looking for companies interested in the operation of FERROESTE, and the continental integration of the railway. Connected to the Atlantic Ocean through the Port of Paranagua and projected into the continent through Paraguay, Argentina and Chile, FERROESTE is also linked to the Centro Oeste Region (Mid-West) of Brazil, with a large potential for freight. Up for bidding. PORT OF PARANAGUÁ

The Government of the State of Parana is granting the private iniciative the rights to build and explore commercially a container terminal with a capacity for 250,000 units in the Port of Paranaguá, one of Brazil's largest seaports and one of the most important in the MERCOSUL, which is at present undergoing a thorough process of modernization. Up for bidding.

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TECHNOLOGY

adget-hungry Japanese consumers can put Digital Video Disc at the top of their Christmas lists. DVD, which plays movies stored on a compact disc, has finally arrived in Japanese shops. Matsushita and Toshiba, two

big Japanese consumer electronics group, launched the first DVD players in their home market at the start of November, and rival producers plan to unveil their models early next year.

The long-awaited launch of DVD not only heralds the arrival of a new consumer format that could boost the electronics industry's flagging sales, it also marks the end of months of heated talks between the computer, consumer electronics and entertainment industries. So much was at stake that the launch was delayed while the three camps haggled over copyright protection.

The groups have been negotiating over the development of a system that prevents movies on DVD being copied on to other digital formats or analogue VHS tape. Unauthorised copying is estimated to cost the movie and video industries hundreds of millions of pounds each year, and DVD threatened to make the situation even worse

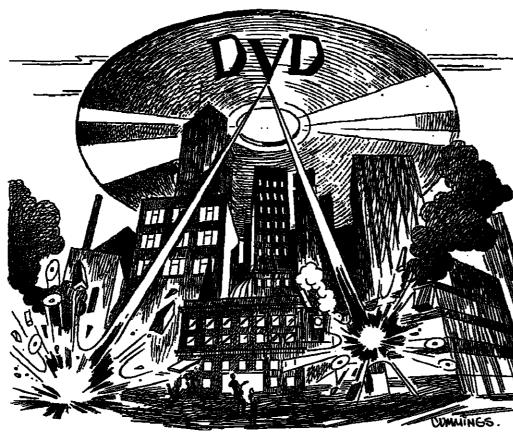
DVD not only offers much better picture quality than VHS video tapes, but it is also a digital system. Whenever an analogue recording is copied, the picture quality is reduced, but with digital systems each copy is a good

as the original.

What is more, the movie industry is also keen to protect what Lewis Ostrover, vice-president of new media applications and operations at Warner Home Video, describes as "intelligent sequential distribution". This involves releasing blockbuster movies at staggered intervals around the world. Typically, a movie will be launched in the US first, appearing in other territories, such as Europe, months

For years, the movie industry has relied on the different and incompatible television systems used by Europe and the US to control this method of distribution - a VHS tape developed for the US market will not play in a European VHS recorder. But because DVD is a digital system like music CDs and CD-Roms, the discs could theoretically be bought and used anywhere.

DVD movie titles will use a sysdivides the world into six territois designated Region One; Europe, Japan and South Africa movie discs will contain a code or screen.



George Cole on how industry giants have agreed on a method of protecting copyright for digital video discs

Screenplay for CDs

flag which identifies the region they are designed for.

DVD players will be developed for specific regions and contain circuitry that recognises only discs designed for their region. As a result, someone buying a DVD disc in Paris, Texas, will find that it does not play in a machine in Paris, France

Developing a regional coding system was not difficult, but producing an anti-copy system has not been so easy. The situation is complicated by the fact that DVD will also be used by the tem called regional coding, which computer industry as a giant storage medium for data, games ries. North America, for instance, and multimedia programs. The new discs, DVD-Roms, are played in new drives that can also play are Region Two, and so on. DVD DVD movie titles on a computer

rife in the PC world, but as Jan Oosterveld, president of Philips's key modules division, explains: "New [versions of] software programs are released every three to six months, but a movie may have a lifetime of more than 60 years." What is more, the personal computer industry has so far shown little desire to copy-protect DVD-Roms, and sees such systems as an additional cost on

DVD-Rom drives. The DVD consortium, which includes Sony, Philips, Toshiba and Matsushita, set up the Copy Protection Technical Working Group, with members from the computer, electronics, movie and music industries. In October, the working group unveiled its

Illegal copying of software is tem works by using complex mathematical codes or keys to scramble or encrypt the audio and video data on a DVD

> DVD uses keys that are up to 40-bit key offers strong protection, it will not prevent professional hackers from cracking the code: "The system won't stop pro-fessionals but it will stop the casual copier," says Ostrover.

> The original plan was to encrypt all the audio and video material on a DVD disc, but those in the PC industry, including Intel, the chipmaker, and International Business Machines noted that this would require lots of processing power to unscramble. So the revised encryption

of the material, sufficient to make it unwatchable. DVD's encryption system is not mandatory. For example, someone making a video to be given away on a cover-mounted DVD disc may decide that it is not worth the expense of having the material

protected. But hardware companies wishing to make DVD players or DVD-Rom drives that can play encrypted movie titles will need to obtain a licence from a new, independent licensing body which will develop and distribute keys to hardware and software companies. The licensing body has not yet been appointed, and so Matsushita is distributing the encryption keys on behalf of the

The DVD encryption process is complex. Each DVD movie title will have two unique keys known as the title key and disc key. These are used to encrypt the audio and video data, and also to ensure that only DVD players and drives with the correct descrambling circuitry can read DVD movie discs.

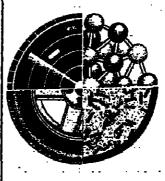
DVD-Rom drives will also contain an additional key which is checked by an authentication code on the disc. If the key is not present, the disc will not play.

Another system will be used to prevent consumers copying DVD video titles on to VHS tape. In order for DVD pictures to be watched on a television screen, the digital data is changed into an analogue video signal. DVD will use a system developed by Macrovision, a Californian company, to doctor the video signal. When the signal is copied on to video tape, the resulting pictures are jerky and suffer from colour

But the proposed Macrovision system has not yet been tested on TV systems used in Europe, says Gerry Wirtz, general manager of Philips's copyright office. He adds: "It's not certain whether Macrovision can be used in some European countries, such as France and Germany, where conmers pay a levy that allows them to make private record-40 digital bits long. Although a ings." These issues will need resolving before DVD reaches Europe, probably next summer.

Wirtz says the copy protection agreement "now makes it possi-ble to launch DVD on the market, but there are still some outstanding issues". These include developing specifications for a new "super audio" version of DVD - which will offer better sound quality than today's music CDs - and lobbying the US Congress to introduce laws that prevent anyone making, selling or using devices designed to circumagreed anti-copy system. The sys-system scrambles about only half vent DVD's anti-copy technology.

Worth Watching · Vanessa Houlder



Health workers at the sharp end

Any healthcare worker who is accidently injured by a used syringe may be at risk from iseases such as Aids or

New Medical Technology, a Scotland-based business, has designed a safety syringe with a retractable needle that could reduce the number of these dlestick injuries.

When the plunger has been ushed down to the bottom of the barrel, a mechanism is triggered that pulls the needle back into the middle of the barrel. As a result, there is no need to handle the needle during the syringe's

New Medical Technology UK, (0)1698 842678; fax (0)1698

Coming through loud and clear

The frequently unintelligible announcements at railway stations could be improved nsing ISDN digital network echnology, according to

esearchers in Germany. The technical requirements of public address systems are complex partly because the voice signal being transmitted has a high bandwidth. This has been addressed in an ISDN-compatible nunication system devised by Neumann Elektronik, a

Mūlheim-based company, and the Fraunhofer Institute for Microelectronic Circuits and Systems in Duisburg. It uses an impovative encoding process that allows voice transmission up to a

through loudspeakers via the Fraunhofer Institute for Microelectronic Circuits and

sandwidth of 7.5kHz, together

with announcements made

Systems: Germany, tel 20337830 fax 2033783266

A share of mobile information

A mobile telephone service was launched this week that provides real-time data on share prices and foreign exchange rates anywhere within the GSM network. The user is alerted by an alarm when certain pre-selected shares move outside a certain

The service, set up by Martin Dawes Telecommunications, costs £49 a year plus value added tax and 80p a message Martin Daices

Telecommunications: UK, tel (0)1925 411661; fax (0)1925 258544.

Knitting in the fabric of life

A Scottish company has developed a new material for replacing diseased or damaged arteries. Made by Glasgow-based Vascutek, a subsidiary of Sulzer, the arteries are manufactured from knitted polyester coated with

fine layers of a fluoropolymer.
The coating overcomes the risk of clotting, which until now prevented polyester from being used for blood vessels mailer than 6mm in diameter.

The new material is more flexible than the polytetrafluorethylene-based material now used. It also has a gelatin sealant that heals stitch-holes. The material, Pluoropassive, has won approval for use in the EU.

Vascutek: UK. tel (0)141 8125555; fax (0)141 8127170.

French company has a flutter

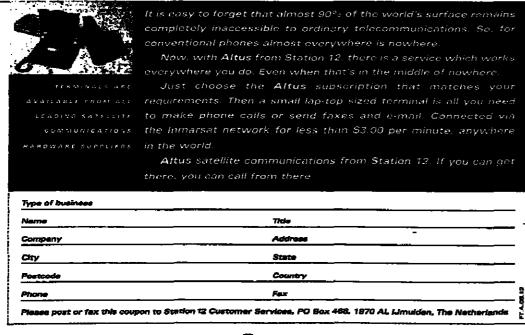
Company flags are meant to symbolise a company's identity but they lose their impact in windless conditions. Airstar, a French business, has designed a system that makes flags flutter anywhere, including indoor exhibition halls.

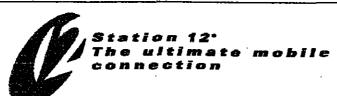
The Newind system, designe by Airstar, is a transparent mast with a silent centrifugal fan built into its base, which blows air up the mast and releases it around the flag.

Airstar: France, tel 476627185; fax 476251577.

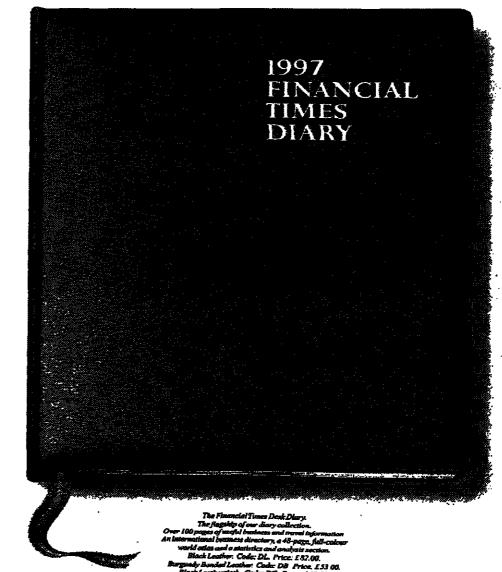


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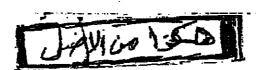


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Theatre

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建筑 李维 发生

No need to point out that the Arnold voice is bizarre, even among the supposed German. American peoples of Minnesota, where the film is set, or that the Arnold frame would terrify shoppers anywhere outside the Beverley Hills health belt. Since aesthetic conventions are as wilful and imperturbable in popular American cinema as in Kabuki theatre, who will press protests?

۲,

When I was in the US, the actor was on every talk show puffing "Chingle All Ze Vay" and presiding over clips. Essentially, every clip in this film is the same: anxious Dad scrambles through sea of shoppers to find vital Turbo Man doll, the only Christmas present that will satisfy his neglected brat

Occasionally we cut from the Turbo Man chase to Arnold's Christmassy house, where his sheeny-complexioned wife - let us call ber Plastic Mom - bakes biscuits while fending off the sleazy neighbour with the sly, fixed-neck smile: let us call him Jackbenny

This is an entertaining, loopy film peopled entirely by artefacts. I had better, like an MP, declare my interests. As an official Schwarzenegger fan I find this man so off-the-wall that he turns everything into a Dadaist event. But Jingle is more intriguing than the thick-eared Eraser or the ninbrained Junior, let alone the mind-pulping Last Action Hero from which it borrows (with more success) the climax in which illusion fuses with reality.

Like the left-for-dead shoppers in the store stampede scenes, the film's faint hints of a consumerist satire are soon trampled underfoot by the giant idee fixe of the Turbo Man. (Was the toy's name chosen so that Arnold could flex his most beloved vowel sound -"Toorbo Man"?) And it seems no more than reasonable wish-fulfilment that the seeker and his gift finally blend in an all-fiving special effects epiphany that should please children everywhere.

Other films showcase other lateyear family festivals. The only way the Thanksgiving reunion



Anxious Dad Arnold Schwarzenegger braves Christmas stampede of shoppers to find Turbo Man doll for brat of a son in 'Jingle All The Way'

Cinema/Nigel Andrews

The turkey season hots up

acters in Home For The Holidays, a comedy directed by Jodie Foster, would be if they all had to sit down and watch a video of Home For The Holidaus

The script by W.D. Richter (Slither, Nickelodeon) might have been workable. Prodigal siblings Holly Hunter, an unmarried mother, and Robert Downey, gay, return to a household that contains one resentful stay-at-home sister, one mad aunt (Geraldine Chaplin) and two parents (Anne Bancroft, Charles Durning) who look as if they have fled a burning Norman Rockwell painting. Bancroft clucks, coos and frets in a disconcerting wig. Durning settles his vast bulk, now wider than it is high, into a role manifestly too small for America's almost-best character actor.

No one told actress-director Foster that the correct way to play a comedy teetering on the brink of farce is not to push it over. Instead we have wacky cutting, outré camera angles, overlapping could be made worse for the char-dialogue and a general air of

panic. According to the statistics intensive press notes, 64 turkeys were used in filming the family dinner, which makes 65 in all.

Also arguing to be roasted this week is The Day Of The Beast. This is a Spanish black comedy by one Alex de la Iglesia: a name which translates as "the lawless one of the church". How apt, since the film's hero (Alex Angulo) is a priest who tries to save the world from the about-to-be-born Antichrist by doing as much evil as he I could not work out the logic of

this. But narrative sense doe not seem to have mattered to homegrown Catholic audiences, where the movie doubtless owes its smash hit status to its "outrageous" anti-clericalism and its satire on the Book of Revelations. Neither of these comic attributes is likely to impress Britons, however, who are brought up from birth on that tender diet of respectful agnosticism known as the Church of England. The Spanish film's special

JINGLE ALL THE WAY Brian Levant

HOME FOR THE HOLIDAYS Jodie Foster

THE DAY OF THE BEAST Alex de la Iglesia

A CHINESE GHOST STORY Ching Siu Tung

effects are cheap and appalling, while those in Ching Siu Tung's A Chinese Ghost Story, revived at the National Film Theatre, are cheap and thrilling. This 1987 Hong Kong fantasy-adventure shows what a dazzling movie culture once belonged to this soon-tobe-ex colony.

Zen by Kwaidan. A young The High Kings, which I shall stranger (Leslie Cheung) seeks a review next week. As consolation let me commend to any reader visiting New York, preferably night's refuge in an abandoned fort, only to be visited by every ghost, grave-risen seductress and passing mythical swordsman in experience on Broadway near Linthe province. Giant tongues issue coln Center. from ogres' mouths. Robed war-On a screen the height of seven riors leap tree-high through crackelephants (claims the brochure) you may watch films in 3D with ling air. And supernatural Flight Control has its work cut out co-orspecial visored helmets. These

It is easy to laugh at expletives like "Damn Taoist". But it is also dangerous. You are likely to have your breath robbed in mid-giggle by a coup de cinema. Critical lore has it that Hong Kong action cinema died when the torch of visual delirium passed to Hollywood, which could do things bigger and more expensively. But please name me one American director who could even approach this degree of ease, lyricism and wit.

dinating the ghosts constantly

streaming through the ether at 50

Unavoidable circumstances kept tre in Manhattan is the only place The plot is out of A Touch Of me from the Irish film The Last Of in the world where you can get it.

it is easy to see why. The company has a real gift for creating a bizarre stage world with a logic of its You Haven't Embraced Me Yet is a devised show, yet it

has none of the scrappine or lack of cohesion that afflict so many shows created this way. It doesn't have much in the way of plot - it is basically a tale of ealousy and revenge that tells what happens when a charismatic outsider. Natalie, arrives to disrupt the cosy relationship between Jimmy and Lilly. It is the idiosyncratic style that makes it.

The nearest in feeling might be Beckett. Here, as in his plays, we have a curious little world that eems to run on alongside our own: a bizarre, theatrical world where men with children, the Sony Imax and women go through odd routines for reasons known only to themselves.

Jimmy and Lilly live, it eems, backstage in some sort of theatre like a pair of small rodents. Their home is a curtained platform atop a cast iron spiral staircase; they keep their belongings in boxes under a triangular great wheeling space stations pass stage festooned with fairylights; they look like

eye to sort out the fresh set of re they brother and depth-of-field relations. This is sister? Man and even more effortful when width of wife? Hard to say, field is added, as with Imax, covbut in the hands of ering your whole eye range and **Hayley Carmichael and Paul** then some. But for 25 minutes -Hunter, they make a peculiarly poignant little couple, as they chase each the length of each movie - it is worth it. And the Sony Imax theaother round the stage changing costumes or making gunshot sounds with a stainless steel teapot.

(Eva Marie Bryer) with a violin in a shopping trolley, a beautiful figure and a vulnerability. The chemistry between Jimmy and Lilly is works well enough, and is changed for ever and we enhanced during the police inter- watch the two women's

Then, in clatters Natalie

about". There is just too much running around and pounding noisily up and down stairs here for its own good

But the piece has an undeniable, quirky charm of its own and when you leave, the effect is rather like closing a music box; you feel that its private little world carries on revolving even after you have stopped looking at it.

Sarah Hemming

Yet continues at BAC London SW11 to December

Theatre/David Murray

Silly-ass hero carries the play

en Travers' Phinder is 68years-old, and still doing quite nicely at the Savoy Theatre. Not quite what it was, I think; in the late 1920s, West End audiences probably still got a frisson of delighted shock from the frank venality of all the main characters - three of them nobs. Nowadays we take that in our stride, of course.

But even sniggers add up to laughs, and enough laughs add up to a good evening. The plot in Phinder, meaning the characters' devious plottings, is complicated enough to need a lot of setting out. (Briefly: silly-ass hero agrees to collaborate in stealing his girlfriend's jewelry back from its unworthy inheritor, with an old friend who was going to steal it anyway.) Quite long stretches of that are now frisson-free, and play like antique thriller-exposition. The director Peter James tries to inject the odd extraneous spark,

but it usually fizzles. There are, however, longer stretches where Griff Rhys Jones presides as silly-ass D'Arcy; and Rhys Jones is an inspired comic

technician. It is pure pleasure to laughs on his own account. That watch him fleshing out Travers' almost-innocent hero in pole-axed gestures and postures (practised to the hilt) that make his comically decent confusion palpable, exact and very funny. His centreparted, pop-eyed descent, stage by stage, into realising that he is actually committing a crime, is relishable *en gros et en détail.*

bviously this is a show for Rhys Jones fans; even better, perhaps, for people who ignore television and therefore have never seen the man. Where the rest of us know his range pretty well and are not going to be astonished by this impersonation, newcomers may be bowled over. And they may appreciate better just how consistently true he is to his fantasy-character: every neat comic turn spells out the benighted D'Arcy a bit further. nothing ever looks like impersonal, all-purpose routine.

As his wicked old friend Freddy, Kevin McNally chooses to play the straight-man, generating few

rogation when he goes in for a struggle for power over faultless Terry-Thomas act. All their man like a pair of the same, I should guess that in puppies with a slipper. Travers' original cast he was a If there is a criticism, it is proper comic, bright enough to that it is too manic. It keep things going when D'Arcy is suffers from that unspoken offstage. Sara Crowe's Joan, the rule "if in doubt, dash girlfriend and disappointed noninheritor, is a twitchily elegant cartoon of what we imagine posh 1920s stage-heroines to have been like (real life has nothing to do with it).

translate the giant images into

stereoscopy, so that you can

dodge, reel and gasp as space-

ships, meteorites, asteroids and

3D is still an ocular strain:

every new image requires a per-

ceptual adjustment for brain and

right by your nose.

Sarah Berger, as Freddy's slinky "sister", is just as crisp. As "Mrs Hewlett", the battle-axe housekeeper who married Joan's Daddy just before his demise and got the lot, Rachel Bell is aggressively feisty, broad and routine, with no special glint of character. Ramsav Gilderdale plays her ter minally weedy son to the jellvish hilt, and everybody does justice to the smaller roles. It will do, just about; but Rhys Jones remains the best excuse for the show. For its sake, we must wish him unbroken good health.

You Haven't Embraced Me

15 (0171 223 2223).



BARCELONA

EXHIBITION Fundació Joan Miró Tei: 34-3-3291908 Anatomies of the Soul – Jesús Galdón: "On this side of the mirror": first in a new cycle of exhibitions, selected by the art critic Ferran Barenblit, focusing on the human being, "On this side of the mirror" tries to demonstrate that we always speak about and show what is just "on the other side of the mirror": the world of representation, of the imagination, of roflection. Galdon aims to show what is on this side of the mirror, exploring the geography of the human being and its identity. He presents an installation in which nang three imaginary canvas maps, cut out in the shape of a person, and three methacrylate buildings crass-crossed by rivers, mountains and towns respectively; to Dec 8

BERLIN CONCERT

Konzerthaus Tel: 49-30-203090 Joachim Dalitz: the organist performs works by J.S. Bach; 3.30pm: Dec 7 Philharmonie & Kammermusiksaal Tel:

Kevin McNally and Griff Rhys Jones in Ben Travers's 1928 farce 'Plunder'

49-30-2614383 Deutsches Symphonie-Orchester Berlin: with conductor Vladimir Ashkenazy and cellist Yo-Yo Ma perform works by Goldschmidt and . Strauss; 8pm; Dec 6, 7 (4pm)

DANCE

Staatsoper Unter den Linden Tel: 49-30-20354438 Le Lac des Fées: a choreography by Pierre Lacotte to music by Auber, performed by the Raffett der Staatsoper Unter den Linden, Soloists include Scherzer. Knop, Timptner and Matz; 7pm; Dec 6

■ FRANKFURT

CONCERT Alte Oper Tel; 49-69-1340400 Rundfunkorchester der SWF: with conductor Peter Falk, soprano Noemie Nadelmann, tenor Johannes Kalpers, violinist Maria-Elisabeth Lott and the Mainzer Domchor perform works by J.S. Bach, Handel, Vivaldi, Adam and others; 8pm; Dec 6

GENEVA EXHIBITION

Musee d'Art et d'Histoire Tei: 41-22-3114340 Adrian Schiess: exhibition of works by the Zurich artist Adrian Schiess (b. 1959), winner of the Prix d'art contemporain de la

Banque Cantonale de Genève in 1996; from Dec 6 to Mar 2

LONDON

-

CONCERT Royal Festival Hall Tel: 44-171-9604242 Mozart Festival Orchestra: with

conductor/pianist lan Watson and hom-player Stephen Stirting perform works by Mozart; 7.30pm; Dec 6 Wigmore Hall Tel: 44-171-9352141

 The Nash Ensemble: perform works by Saint-Saens, Rossini, Ponchielli and Weber. Soloists include clarinettist Michael Collins; 11.30am: Dec 8

EXHIBITION

Tate Gallery Tel: 44-171-8878000 Turner in the North of England, 1797: this exhibition focuses on the tour J.M.W. Turner made to the north of England in 1797 at the age of 22. It is being staged in collaboration with Harewood House to commemorate the bicentenary of the tour. At the centre of the display are the two large leatherbound notebooks which Turner filled with nearly 200 sketches during the course of the two months he spent away from London. Photographic facsimiles of both books allow visitors to follow Turner's progress. Also several paintings and watercolours are shown, including the oil paintings of Buttermere

Lake and Coniston Fells: to Feb 9

MADRID EXHIBITION

Fundación Collección Thyssen-Bornemisza Tel: 34-1-4203944

Surrealist Games. 100 Cadavres Exquis: exhibition featuring a selection of around 100 so-called "cadavres exquis".

The "cadavres exquis" consist of collective drawings by members of the Surrealist Group following a particular method. The promoter of this procedure was André Breton. Most of the artists and poets who were present at the meetings of the Surrealist Group also participated in the creation of the "cadavres exquis": Picasso. Max Ernst, Mirò, Masson, Dalí, Tanguy, and others, as well as writers such as Eluard, Aragon, Souppault, and others, in addition

to Breton himself, to Feb 26 Palacio de Velázquez Tel: 34-1-573-62-45 Juan Muñoz: exhibition devoted to the work of this Spanish sculptor. The display features 89 sculptures, drawings and sketches, and aims to give

Insight into the artist's working

■ METZ

methods; to Feb 15

CONCERT LArsenal Tel: 33-87 39 92 00 Finnish Radio Symphony Orchestra: with conductor Jukka-Pekka Saraste and cellist Natalia Gutman perform works by Lindberg, Lutoslawski and ibelius; 8.30pm; Dec 6

NEW YORK CONCERT

Avery Fisher Hall Tel:

1-212-875-5030 Pamela Frank and Peter

Serkin: the violinist and planist perform works by J.S. Bach. Takemitsu, Mozart, Lieberson and Busoni; 3pm; Dec 8

EXHIBITION

The Metropolitan Museum of Art Tel: 1-212-879-5500 European Miniatures in The Metropolitan Museum of Art: exhibition featuring objects from the museum's collection of European ministures. Some 250 European portrait miniatures plus some 50 European gold boxes that are important for their painted decoration are included. Most of the objects are British or French. This exhibition complements the exhibition of portrait miniatures from the British Royal Collection which takes place at the same time; to Jan 4

PARIS

CONCERT Théâtre des Champs-Elysées Tel: 33-1 49 52 50 50 • Ensemble l'Archibudelli: with cellist Anner Bylsma, violinist Vera Beths, viola-player Jürgen Kussmaut, double-bass player Anthony Woodrow and pianist Jos van immerseel perform works by Schubert; 11am; Dec 8

EXHIBITION Institut Néerlandais Tel: 33-1-53 59 12 40

• Ed van der Elsken, entre films et photos: exhibition devoted to the work of the Dutch photographer and filmer Ed van

der Elsken (1925-1990); to Dec 8 Musée Picasso Tel: 33-1 42 71 70 84

 Picasso. Gravures, 1900-1942; exhibition featuring some 230 graphic works by Pablo Picasso from the period 1900-1942, including such works as "Fiûtiste et dormeuse" (1933). "Minotauromachie" (1935). "Femme qui pleure" (1937), and "Femme au tambourin" (1939); to

ZURICH

Jan 20

EXHIBITION Kunsthaus Zürich Tel: 41-1-2516765 Wunderkammer Osterreich:

exhibition on the theme of the Austrian intellectual and cultural history. The organisers offer an unprecedented view of Austria, visualising the most diverse artistic, scientific and socio-political ideas. Well-known figures from Austrian art and history emerge in a new light: Gustav Klimt, Egon Schiele and Oskar Kokoschka, the architects

Josef Hoffmann and Otto Wagner, as well as "drop-outs" from the house of Habsburg or famous Austrian film directors such as Fritz Lang and Billy Wilder. The exhibition charts an ambitious survey of Austrian creativity; from Dec 6 to Feb 23

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10.00

European Money Wheel

Financial Times Business Tonight

Economic Viewpoint · Samuel Brittan

A tale of two governors

The sterling rise since the summer makes an inflationary take-off less likely and it is not yet at a level which should interfere with base rate decisions

The top teams of the Bank of England and the Banque de France had an amicable day-long working meeting in London last Friday. But on one leading policy matter Mr Jean-Claude Trichet, the Bank of France governor. and Mr Eddie George, the Bank of England governor, remained far apart.

The French governor insisted that the franc fort policy was the cornerstone of counter-inflationary policy. This means keening the franc as close to the D-Mark as possible, and eventually merging the franc in a new euro. Indeed Mr Trichet issued from London a statement disowning criticism of that policy by independent members of the Bank's monetary council.

The British governor's stand could hardly have been more different. Mr George did not see how an exchange rate peg could be inflationary policy. He considered it vital to be able to vary interest rates in accordance with domestic economic conditions. Discussion did not bring the two sides any closer.

In part the disagreement reflected varying experience. The British government of Edward Heath had to leave the first attempt at European exchange rate management, known by the creepy name of "the snake", after six weeks in 1972. The UK did not participate in the first decade of the more formalised exchange rate mechanism, which was

established in 1979. An attempt to shadow the D-Mark came to grief in the late 1980s, when domestic and exchange rate considerations pointed in different directions. After that the UK's formal membership of the ERM lasted less than two years and was brought to a humiliating end on Black Wednesday, September 16 1992. Three times bitten, long time shy. But that does not end the

first decade of ERM membership to lever its inflation rate down, and when domestic monetarism would not have commanded a political consensus. And while the French franc has had its share of devaluations and departures from formal mechanisms, in recent years depreciations have been

modest and short-lived. The French can point out that the interest rate advantage that Britain gained from leaving the ERM was temporary and that French interest rates, both long and short term, and both nominal and real, are within a spitting distance of German rates and well below British ones. The Bank of England can respond that this has been achieved at the cost of domestic stagnation and an unemployment rate well

above the British. Mr Trichet has already responded in public by saying that 80 per cent of French unemployment is structural. By this he has in mind labour market features such as minimum wages, high social security overheads and cost-increasing collective bargaining

Sterling's partial recovery

Starting uncapped

UK joins ERM

French workers out of jobs. The British governor might reply that until the French have tackled these internal rigidities it is too risky to be committed to irrevocably fixed exchange rates.

My own brief reaction is that if European labour markets can be liberalised as seems to be happening at last in the Netherlands either fixed or floating exchange rates can work. But if such liberalisation is regarded as "socially unacceptable", no exchange rate

system will help.

Meanwhile a domestic argument is arising in the UK. After reaching a post-ERM high of DM2.64 on Tuesday, sterling subsided on a burst of profit-taking. Further fluctuations are likely and it is far too soon to be sure that sterling will

not again move higher. In its November Inflation Report the Bank of England came out strongly against taking the level of sterling into account in determining interest rates. At the time the Bank was right. Sterling was still low on a mediumollective bargaining term perspective and finan-nents (such as the one cial indicators did not sug-

While they might not have had their heart in the enterprise, they were not perjuring themselves or talking obvious nonsense. The main reason why the UK had to leave the ERM was not because of the exchange rate chosen, but because the high interest rates on which the Bundesbank insisted after German unification were not suited to the UK, which was then suffering from an unexpectedly prolonged recession. When sterling left the

DM2.90. Thus although the

entry rate was excessive, in

the view of hardboiled

observers it was not nearly

as excessive as the anti-

It should not be forgotten that two days before Black

Wednesday the economic

advisers of both the Bank of

were in Bonn and Frankfurt

on an 11th hour mission to

persuade German financial

exchange rate was viable.

eaders that the ERM entry

England and the Treasury

ERM lobby asserts

ERM, many commentators had egg on their faces. This was not only because of the event itself. It was also ecause inflation, far from suffering the (at least temporary) acceleration which they had feared, continued to fall rapidly. Matters look different

now. The very sharp fall in account other more domes-UK inflation from 1990 to

just concluded with the gest any market confidence 1994 was not only the result truck drivers) which price that inflation would return of the unexpectedly severe for long to the government's reflected the years of the attempted shadowing of the 2½ per cent target. But sterling could easily D-Mark and then of ERM

again become important for the setting of interest rates. membership. Of course British exporters The feedback from the 1992 depreciation to UK would like a low pound. But inflation was very slow in this cannot be the only consideration. British consumcoming, first because of the UK recession and then ers benefit from a high because of the very halting pound; and the appropriate recovery on the Continent. rate must be a balar Soon after the UK joined But the recent revival of inflationary symptoms sug-gests that the fall in sterling has had a delayed impact. the ERM at the rate of DM2.95 senior members of the Bundesbank indicated that they thought this too The recovery in sterling high - they preferred rates varying from DM2.60 to since the summer may help prevent this inflationary

> We could of course have too much of a good thing. Sterling could reach a level at which it would be the main anti-inflationary force, and base rates would have to be put on hold. The domestic and exchange rate considerations seemed to point in opposite directions are liable to occur again and again, so long as sterling remains proudly outside any

revival from gathering

wider monetary system. That point has not yet been reached. There is still no reason for the Bank to refrain from pushing hard for a base rate increase for is sad that the collegiate system for determining interest rates and the preference expressed for very small movements prevent the pre-emptive 1/2 per cent or 1 percentage point rise in interest rates which would take them to a level where they could move either

Bank of England speculation on the "causes" of sterticularly helpful or convincing. The exchange rate continues to give a message. It is as foolish to ignore that me to refuse to take into

BOOK REVIEW · Robert Thomson

BORN TO REBEL By Frank J. Sulloway Little Brown, 654 pages, £20

Character building by numbers



Piecing together personalities has great potential as a board game. Com-

hine a secondborn son with a dysfunctional father, an upper-middle class education, lapsed Catholicism and a family history of alcohol abuse, and Player A has created the profile of a struggling Irish playwright, an spiring US senatorial candidate or the deputy general manager of the housing loan section of a British bank. The permutations of the

personality game are endess, but Frank J. Sulloway has attempted to rewrite the rules by identifying birth order as by far the most important factor in character development. In Born to Rebel. sibling rivalry now gets a much higher score Sigmund Freud, who saw revolutionary potential in the tortured relationships between parents and disaf-

fected offspring. The book's own claims to greatness rest on a large mound of research into the family background of scientists, political leaders and activists in historical events such as the Protestant Reformation and the French Revolution. It is said to contain conclusions distilled from more than half a million bits of biographical data, so the weight of numbers, if not the weight of evidence, is on Sulloway's side.

Beneath the impressive detail, there is a definition problem. Rebelliousness is sometimes equated with creativity, which is sometimes equated with leadership, itself sometimes equated with good intentions. But the genius artist and firebrand revolutionary, with their intermittent explosions of activity, are tapping different energies from those drawn on by the painstaking

success, he being the fifth of firstborn, I guess my hostil. six children. There is much logic in

identifying the influence of childhood choices, with the firstborn modelling his or her behaviour on perceived parental expectations and the secondborn, realising that the vacancy is filled, taking the opportunity to "rebel" by looking elsewhere for inspiration. "Niche picking" is how Sulloway describes this process of selection, but he neglects to detail the development from

potential rebel to real rebel. Too much time is spent trying to prove the point that laterborns are more likely to be magnanimous, thoughtful, original and all-round good folk, while feckless firstborns are willing to walk the line drawn by somebody else. In discussing the anthropologist Margaret Mead, the author notes that, "a firstborn, she was hostile to psychoanalysis".

Occasionally, the book verges on the genetic in its quest to put the famous in their place: "When a youngest son like Benjamin Franklin is descended from four previous generations of youngest sons, he is usually a rebel." And sins are to be forgiven because "the mistakes of laterborns often arise from an excess of rebellious zeal".

A chapter on "exceptions to the rule" concedes that not every interesting person can be identified by birth order. With the Reformation, the firstborn Martin Luther deserves most of the credit for getting the movement going, though Sulloway suggests he is considered the "least socially progressive" of the period's reformers.

Conveniently, the ruthless Mao Zedong and Carlos the Jackal are firstborns, while the book gets around the problem of the fourthborn but dictatorial Stalin by declaring he is a "functional Charles Darwin, the book's firstborn" (the siblings did +44 181 964 1251 (outside the

ity to some of Sulloway's observations is inevitable he is third in a line or brothers and has described himself as a "functional lastborn", discounting the infin. ence of a younger halfdefence

brother. But, having gathered the statistics, there is little attempt to try them out in What of modern China. where a one-child policy is creating a whole nation of firstborns? And how does the preoccupation with a male heir set Japan apart from the rest of the modern world? The Japanese put the second-placed sibling in proper context with the label

Sulloway argues coherently enough that the moral urgency of Marxist thought and its class-based judgquate understanding of the radical individual. But he is less convincing when asserting that gender is a minor influence and suggesting that "ethnic oppression makes firstborns behave like laterborns". Having stumbled across a wonderful set of facts, he has failed to turn them into a theory.

His next challenge is to leave behind the sound of crunching numbers and broader explanation able to cope with the "Shrewsbury factor" and doting uncles: in describing his decision to join the Beagle as the shin's naturalist on its journey to the Galapagos islands, Charles Darwin noted that what was "by far the most important event in my life' depended on "so small a circumstance as my uncle offering to drive me 30 miles to Shrewsbury, which few uncles would have done".

Born to Rebel is available from FT Bookshop by ringing FreeCall 0500 418 419 (UK) or die young). As an actual UK). Free p&p in UK

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TETTERS TO THE EDITOR. Number One Southwark Bridge, London SEI 9HL

to fine it a real litters editor of com Published letters are also available on the FT web site, http://www.FT.com finishing may be wallable for letters written in the main international languages.

Public voice must be | Mystique not suspicion heard on foods issue

From Mr Peter Melchett and

Sir, Consumer concern about genetically engineered food is growing but is clearly being ignored ("EU agrees rules on sale of 'novel' food," December 2). The UK Food and Drink Federation found 93 per cent of the public want genetically engineered food to be clearly labelled. Members of the European parliament voted overwhelmingly in favour of segregating genetically engineered beans from conventional ones and labelling them. Why, then, is the European Commission ignor-

ing what the public wants? Last Friday, the first direct shipment of genetically engineered soya arrived in the UK from the US. It was met with protest. This is the first genetically engineered commodity crop to go on sale in the UK being used as an ingredient in about 60 per cent of all processed food products. Under present EU rules, none of these products will have to be labelled. Consumers who

denied the right to choose. The BSE crisis has shown that even small changes to the food production system can have unpredictable and disastrous results. There are no benefits to the consumer of genetically engineered soya beans and no one is able to give the public complete assurances of its safety. The Commission must listen to the concerns of consumers (and those of us who represent them) if it is to retain our trust over the food that we eat.

executive director, Greenpeace UK. Uta Bellion, campaigns director. Friends of the Earth Vicki Hird, co-ordinator SAFE Alliance, National Food Alliance Tim Lobstein. Food Commission. Julie Sheppard, Genetics Forum, as from: Canonbury Villas. London N1 2PN, UK

Peter Melchett.

From Mr Mark Lee.

Sir, Lucy Kellaway is right that to be introduced as a consultant is to invite suspicion if not downright hostility ("Who dreamed up this bright idea?" December 2). With one exception. The medical profession and natients still treat their consultants with respect bordering on awe. How often does one hear of their fees being

every consultant has a remit to pronounce on his customers' life, nor the added mystique of the white coat and stethoscope at the sight of which all doubt and dissent

Mark Lee, Watermark & Co. 55 Greek Street. London WIV 5LR, UK

Allegations are unfounded

From Mr Lars Evander. Sir, I read with interest comments made by Mr Erik Asbrink, Sweden's finance minister, about the board of Stadshypotek AB, as published in your story "Swedish minister attacks bank

over merger" (December 3). Perhaps Mr Asbrink would benefit from a brief look at the Swedish Companies Act which *inter alia* governs the role of the board of a Swedish public compa<u>n</u>y.

Mr Asbrink is quoted as saying: "It is more about rigging the business in the nterest of a minority of people in the prospective mangement who are organising

iobs for themselves." He should take great care in making such allegations and having support for them in fact. His allegations are totally unfounded and carry the debate below the dignity of the board. Mr Asbrink holds a key position in the Swedish government. His comments will be closely followed by investors and will be important for Swedish

Lars Evander. board member Stadshypotek AB, 5 Mariborough Crescent Bedford Park. London, UK

Influence on management school only that of freeholder

From Professor John Kay and Mr Wafic Said.

Sir. Della Bradshaw's article ("Oxford extends the boundaries", December 2) and your news report ("Oxford to reopen talks with Said", November 29) may give rise to confusion about the role of the Said Foundation in support of

Oxford's business school. The foundation will own the building which it has funded. As a result, it acquires precisely the same influence over the academic activities of the school as the Crown Estates enjoys over London Business School, or any other freeholder enjoys over the activities which take place on its premises. The foundation does not have, and does not seek to have, any share in the direction of the school. We are both committed to

developing a world class

The arrangements we hope to put in place to secure its funding are solely designed to achieve that objective. The school will have a freedom and independence to develop its activities matched today in British education only by a few rich Oxford and Cambridge colleges and some leading public schools. No one looking at the state of British higher education today can believe that current funding arrangements are adequate

business school in Oxford.

John Kay, director designate, Oxford University School of Management Studies. Wafic Sald. 66 Chiltern Street, London W1M 1PR, UK

to protect its traditional

are jointly determined to

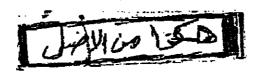
standards of excellence. We

From Professor Tony Eccles. Sir, Your latest report on the Oxford business school ("Oxford extends the boundaries", December 2) and Peter North's letter (December 3) both focus on the issues of control and acceptability. Any university would be careful about attaching its name and reputation to an activity that it did not own and control, Mr Said indicated that his foundation's rights are very limited. Then it should be easy for him to give those up and so settle one key objection by giving the university unequivocal ownership and stewardship. If that were done, then,

assuming that the university finds a more acceptable (though possibly more expensive) site, the whole thing might fall into place. As it is, there is a puzzle. Oxford has claimed that its

have the civilising feature of university-wide intellectual resources of its academics as a competitive advantage compared to the narrower agendas of some other schools. The university has hinted that it might still be able to drive the present flawed plan through via the votes of its administrators. But they won't be the ones who have to deliver that intellectual stimulus. What is the point of continuing with a plan that will leave a sullen atmosphere among many of the academics? Per haps its promoters hope for swift amnesia. But in academic institutions, this can take decades. So why set off with that handicap?

Tony Eccles. 12 Greville Place London NW6 5JH, UK



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The Property Co. ** ******* · · ·

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FINANCIAL TIMES THURSDAY DECEMBER 5 1996

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Thursday December 5 1996

The French defence

The rejection of Lagardère's bid for Thomson by the French privatisation committee has a certain glum predictability. Glimpsed through the swirling fog of domestic politics, the committee's objections seem to boil down to two proposi-

First, Thomson Multimedia the consumer electronics part of the business - has invested large chunks of public money in new technology. Never mind that Thomson Multimedia as a whole makes large losses, or that the high-tech investments have yet to bear fruit. The Lagardère deal involves handing the business to Daewoo of Korea. Foreigners, the judgment implies, must not reap what the French taxpayer has sown.

Second, the Koreans have promised to invest heavily in new jobs and production in France. The committee apparently takes the view that these promises are not legally enforceable. Therefore, Daewoo cannot be trusted to bonour them.

It is possible to feel more than a twinge of sympathy for Daewoo. On the one hand, the French authorities apparently do not believe that it will expand and create jobs on French soil. On the other, Brussels is out to stop it doing just

The French taxpayer is due to pump some FFr10bn into Thomprice of getting rid of it. Sup-pose Daewoo used that strengthened balance sheet to increase market share, at the expense of other EU producers. This would seem a clear case of state subsidy, if at one remove, and would thus be at odds with EU rules. Faced with such an internai European squabble, what

Given yesterday's decision. the question may be academic. Although the details are unclear, it seems likely that the bidding for Thomson will once more be thrown open.

Conceivably, the former twohorse race between Lagardère and Alcatel may be widened by the appearance of new contestants. Failing that, the way seems open for Alcatel to scoop the pool.

In terms of the defence industry, this would be a rational solution: no less so, arguably, than the Lagardère deal. The danger is rather that in rejecting Daewoo, France has given a clear signal that its ambitions to maintain a national champion in consumer electronics remain intact.

If the bidding for Thomson is to be resumed, well and good. But the French authorities should cast their net widely. Above all, they should seek to convince bidders that in the needed reorganisation of domestic industry, they are not slamson Multimedia as part of the ming the door on foreign help.

Scrap directive

Rusting old bangers piled high regulations which may conflate in the scrapyard are often seen rather vague emotional pleas as a symbol of the profligacy of for saving the environment with consumer societies. They are also an eyesore. Moreover, some of the remains of these vehicles are said to be causing congestion in landfill rubbish tips in

parts of Europe. As a result there is a widespread agreement that more should be done to recycle old vehicles - to prevent waste and reduce the disfigurement of the " untary environment, particularly from cars which are simply abandoned to decay.

The European Commission, ever eager to right such wrongs with a new directive, would like to impose an obligation on all car manufacturers to take back their vehicles at the end of their lives and recycle their components. The object of such a directive would be to meet a real difficulty: in an unfettered market, manufacturers have little direct incentive to make vehicles which are easy to dismentle and recycle. Customers of new cars bear the costs of designing "greener" vehicles, while the benefits accrue to

society many years later. However, adding to the mountain of European regulations is not the best way to solve this problem, not least because directives tend to be inflexible and excessively expensive to implement. This has been par

the economic arguments for identifying market failure and changing behaviour. The danger in this case is that the costs of

encourage and extend the volmakers have already made to

be seen as good citizens. They might, if necessary, be given an additional push via the tax systern. But the view in Brussels that 95 per cent of all cars

some environmentalists do, that burying used materials is necessarily wasteful. The market can assign efficient prices to scrap which will determine whether it is more wasteful to throw it away or to re-use it. If burying carries environmental costs. these incentives should be changed - as is now the case in

burying car parts will be over emphasised and the requirements for recycling overspecif-The EU would do better to nents which car

improve the proportion of a vehicle that can be recycled. This has reached about 75 per cent. New techniques being developed by manufacturers to help scrap companies to sort plastics for recycling will improve this figure. Large manufacturers need to

should be recyclable seems absurdly restrictive. It is wrong to suggest, as

the UK - by a landfill tax

UK job cuts

After four years of economic unsuccessful. LucasVarity is recovery in the UK, important pulling out of 13 non-core companies are still shedding arge numbers of jobs: Lucas-Varity announced this week that it is to reduce its payroll by 8,000 jobs, more people are to go at National Westminster Bank and Scottish Power will reduce the workforce at its Southern Water acquisition by 2,000.

In the US, where big corporations have lost hundreds of thousands of jobs during the recovery phase, many are now Questioning the slim-is-beautiful philosophy. Even voices on Wall UK, the Banking Ombudsman has said that bank branch clofor people losing their jobs. redundancies are an inevitable in labour markets which is helping to stimulate economic growth on both sides of the Atlantic, By contrast, some governments in continental Europe are paying the price of policies intended to save jobs at the price of economic efficiency. In countries with flexible labour markets there are several reasons why companies continue to cut their workforces even in

monopolies, such as Southern

Water, for example, do not face

competitive pressure to control

costs. Another explanation may

be that companies find earlier

diversifications have been reduced.

operations, and Southern Water will sell peripheral businesse from vehicle leasing to engineering. A third pressure is technology: NatWest needs fewer people because banking

systems are changing. In the public mind, the focus gest that recruitment difficul-

ties have risen sharply. Above all, the recovery has created a net 700,000 new jobs in the UK - substantially part-time and mainly temporary. In the US, smaller companies created 10m more jobs than have been lost since 1992. So although the recent news might suggest that jobs continue to be lost at a high rate in corporate prosperous times. Managers of Britain, the overall figures and anecdotal evidence - show that those losing jobs find new ones more quickly, and the numbers who remain out of work for long periods are much

of Brussels

on job cuts at a few large companies may also distract attention from what is happening in the economy as whole. In the UK the labour market is tightening significantly. Unemployment is under 2m, and 500,000 Street say that the shedding of below its 1993 peak. Earnings labour has gone too far. In the growth is still subdued - about half the rate of the 1980s recovery - but it has accelerated to 4 sures are causing problems for per cent from 3% per cent last customers. But grim as it can be year. Vacancies at job centres are at their highest level since the peak year of 1988. The Britpart of the improved flexibility ish Chambers of Commerce sug-

Tripped on the way to market Juppé's government has stumbled over its attempt to sell the Thomson

electronics company to the Lagardère group, says David Buchan the Thomson electronics group, despite the fiasco of its first attempt. Mr Alain Juppe, the prime minister,

process "which will be defined very rapidly". But the government is now in a mess, following the surprise decision vesterday by its own privatisation committee not to endorse the preference which the government expressed in October for the Lagardère group, rather than its rival Alcatel, to buy Thomson.

yesterday promised the speedy

launch of a new privatisation

The setback is most obvious for Lagardère and its bid partner. Daewoo of South Korea. The French missiles-to-magazines group said yesterday it awaited with confidence" the government's new ground rules for the sale. In making a new bid, it said it would take account of the pri-Thomson Multimedia, the consumer electronics arm, to Daewoo. But the Lagardère group, under its leader Jean-Luc Lagardère, knows its dream of becoming Europe's largest defence eleccompany incorporating the Thomson-CSF defence division may now not be

realised. However, the damage from the withdrawal of the privatisation reaches far wider.

Inside the government, it will shake the standing of Mr Juppé, who imposed his preference for the Lagardère-Daewoo solution on the Ministries of Industry and Finance, which leaned towards Alcatel as a single French buyer of the whole of Thomson. On the opposition benches, the Socialists were jubilant at the government's retreat - for which they have been clamouring.

It is also a setback for President Jacques Chirac, who himself announced the Thomson privatisation in February as part of his defence sector. But the Thomson was ready to buy and keep the yesterday's announcement saved

he French govern- sale is now back to square one, whole group, although with an the government the further conment intends to have and France still has not made up. Asian industrial partner to para second try at selling its long time-lag behind the US and other European countries in reordering its arms industry.

The image of France as a country that was beginning not only to accept, but positively welcome, foreign investment has taken a knock. Regardless of the complex technology transfer issues raised by Daewoo's bid for Thomson Multimedia, the anti-Daewoo campaign mounted by Multimedia's trade unions and by opposition politicians, comcommittee, takes on a xenopho-

bic tinge in foreign eyes. With British Airways' recent its control of the TAT airline in coms market in partnership with Générale des Eaux, France had vatisation committee's objections blow to Daewoo tarnishes this concerning its planned resale of record, and does not augur well for the bid by GEC of the UK to ioin Alcatel in investing in Framatome, the French nuclear

engineering company. The first nine and a half months of the Thomson privatisation saga have proved to be a catalogue of errors. The first mis-President Chirac's February declaration that he wanted to see Thomson privatised "as a whole". It took some weeks for the government to establish that the president really wanted Thomson-CSF and Multimedia sold together; it had been suggested at first that Mr Chirac, because he made his remarks in a speech on defence matters, was merely indicating that he did not want the Thomson-CSF defence unit itself to be split up.

Lagardère has always made clear it only wanted, and still only wants, Thomson-CSF, but was ready to find a potential buyer for Multimedia, which it eventually did in the shape of

Asian industrial partner to participate in Multimedia's production and marketing.

There followed a battle royal between the two contenders, long enough for Lagardère and Alcatel to lobby everyone who counted in Mr Chirac's Elysée palace, Mr Juppé's Matignon office and in the defence, industry and finance ministries. It was no wonder that the contest split the French administration down the middle. That division persisted after the September 16 closure of bids. pounded by the reservations which turned out, in financial expressed by the privatisation terms, to be no more than FFr41m (\$7.9m) apart.

The first surprise came a month later when Mr Juppé's success in adding Air Liberté to office announced the government's preference for Lagardère France, and British Telecom's and then directed the ministers recent entry into the French tele- of defence, finance and industry the last two of whom favoured Alcatel - to defend the decision seemed to be opening up. The at a tripartite press conference.

nother mistake came at this stage. Mr Jean Arthuis, the finance minister, said the government had decided to take the unusual step of announcing its choice before consulting the privatisation committee, in order to prevent "leaks take came in the vagueness of and the possibility of insider tradine". Leaks would have been likely, he implied, because of the politicisation of this privatisation. And insider trading was, he said, a real menace because all three companies - even Thomson, because 42 per cent of Thomson-CSF is held by private investors - are quoted on the stock market. Mr Arthuis strongly implied at the time that the privatisation committee's endorsement of the choice of Lagardère was only a formality.

In the event, the committee did not prove to be the government's poodle, though some observers yesterday were voicing the suspicion that some inside the government may have incited the complans to restructure France's Daewoo. Alcatel always said it mittee to act as it did. At least

fusion that would have come if the European Commission had approved the Lagardère-Dagwoo takeover vesterday. This would have produced the bizarre situation of Brussels saying yes and Paris no to a plan approved by

the French government. As it turns out, the Commission took no decision yesterday on the takeover, and has yet to vet the issue of the French government's plan to pour FFr11bn of state money into the recapitalisation of Thomson. But a potential deadlock has emerged that may stymie any combined recapitalisation and privatisation of

Thomson Multimedia. In line with its traditional policy of trying to ensure that companies do not use state aid to steal markets from their competitors, Brussels has already asked the French government for assurances that a recapitalised Multimedia would not increase capacity and market share to the detriment of consumer electronics competitors such as Philips

the Netherlands. But Daewoo has been taking exactly the opposite tack in trying to defuse the opposition of Multimedia's unions. The latter have been complaining, even protesting in the streets, that their company, with a proud record of innovation particularly in digital technology, is going to be milked by an Asian group which specialises in copying other people's inventions. Daewoo's riposte - in a national advertising campaign in France - has been to argue that at least it will invest in Multimedia, expand its production and increase its jobs in France.

In giving Lagardère the thumbs down, the privatisation committee's particular complaint was that Daewoo's job and investment pledges were not legally binding. Neither the French state nor Lagardère, the committee said, could hold the South Korean company to its promises once Multimedia passed to its control.

But the big issue now is the

potential clash between Brussels and Paris in any new attempt to sell Multimedia. An expansionary business plan for Multimedia might make its privatisation politically possible in France, but would bring a veto from Brussels; conversely, Brussels-type restrictions on it would probably kill the sale in French eyes.

Whatever course it chooses, further delay is inevitable in a crucial part of France's defence restructuring. Nor are other plans proceeding apace. The plan to create a single aircraft com-pany – in line with British Aerospace in the UK and Daimler-Benz Aerospace (Dasa) in Germany - out of a merger of Dassault's military jet business and Aerospatiale's civil jet division is

> The financial terms of the Aerospatiale-Dassault merger were supposed to be agreed next month, with the combined company due to start operating as one next summer. But Mr Serge Dassault, son of the company's founder, is still arguing directly with the Elysée about preserving his family's financial interests. while also demanding that stateowned Aerospatiale go further to reduce excess capacity and jobs before the merger takes place.

> Uncertainty about the fate of Thomson-CSF, which is said to be beginning to take a toll on the company itself and its customers. has international repercussions. One of the reasons why Dasa and Aerospatiale did not consummate their planned satellite and missile joint ventures is that the German company wanted to see who ended up owning Thomson-CSF. The delay puts the defence strategy of the UK's GEC in the same state of limbo

> Traditionally, French presidents subcontract industrial issues to their prime ministers and governments. Equally, however. French presidents take the lead in defence, and Mr Chirac will shortly have to do so in his defence industry with more skill than he and his government have shown up to now.

BSERVER.

Bowing out

■ The most powerful Enrocrat in Brussels may be stepping down from his post, a move that would trigger a scramble among EU governments to fill the slot. Observer hears that David

Williamson, the British secretary-general of the commission, wants to retire after 10 years in the job. A Whitehall high-flyer and former adviser to Margaret Thatcher, he's expected to leave towards the end of next year, shortly after his 63rd birthday. There is a chance, however, that the British government might

persuade him to stay on a while When wheeler-dealer Williamson secured the job in 1987 it was seen as a coup for London, and something of an olive branch to an increasingly Eurosceptic Thatcher. Until his appointment, the Commission's most infinential office had been occupied for the Community's 30-year life by Emile Noel, a

Given John Major's unhappy relationships with his European parmers, they're unlikely to repeat the favour when Williamson goes. Thus one view in Whitehall is that Williamson should be persuaded to stay on until a government led by

has soothed old wounds. Otherwise, only one senior British official is seriously tipped to succeed - Sir John Kerr, UK ambassador to Washington, A master of political intrigue and until last year Britain's permanent representative in Brussels, he's also seen as a contender to replace Sir Robin Butler as the

secretary. Given the climate on the European continent, he might be better off making a play for Butler's domain.

British government's cabinet

No OK Corral

Speaking of Brussels. Observer was delighted to see Neil Kinnock, the EC transport commissioner, in sparkling form on Tuesday evening. He was at the launch of the Centre for European Reform, a new think tank with the mission to stimulate sensible debate about Britain's role in Europe. That'll make a nice change.

Kinnock called upon pro-Europeans to rebuff the propaganda onslaught of British Tory party Eurosceptics and the tabloid uress. Some Brits so poorly understand the EC, he -said, that they called on him to stop the French truckers' strike, like some "continental Wyatt Earp". Much applause.

The forum is the brainchild of Nick Butler, group policy adviser at BP. Butler persuaded his chairman. Sir David Simon. to join other luminaries. including Sir David Hannay, recently UK ambassador to the UN, and John Monks, general secretary of the UK's Trades

Union Congress, to become

trustees The "centre-left but independent" Centre is sponsored by NatWest bank. Coopers & Lybrand, the retailer J.Sainsbury and Unilever to the tune of £20,000 apiece. Like other British companies with strong European trading interests. they're worried about Britain's Eurosceptic drift.

The centre will in January publish a collection of essays arguing why Britain should join the single currency. With all his business backers, Butler may just have found a market niche.

What goes up:

■ Tuesday's surge in the US dollar came as a relief for Beigium. The country discovered in October that its government had managed to run up paper losses of BFr38.8bn, as a result of buying poorly chosen currency swaps and options. Very nasty. But by yesterday morning, largely thanks to the dollar's 25 prennig gains against the D-Mark, the treasury computer

showed that Belgium's paper losses had shrunk to a mere

BFT25bm Had the country bought the options in an attempt to make profits on currency speculation rather than merely to hedge risk? "If speculation implies taking a view on markets, then that is inherent to any financial management," opines a treasury

official The civil servants charged with getting Belgium out of the mess expect to be in post until "hetween 1998 and 2002". Who knows - if the dollar keeps going up, they might be out of a iob even earlier.

It's party time The New York and London offices of ING Barmes staged

their Christmas parties yesterday. One disgruntled New York employee told Observer that morale is so poor that less than 10 per cent of staff signed up to go to the jolly at the Metropolitan Pavilion in Manhatian. The management has thus been leaning on staff. encouraging them to go and bave a good time. ING Barines in New York sees it differently: "Executive management would wish to see as many as possible attend, but it's not part of the

job description." So have a nice day immediately.

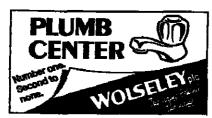
Financial Times

100 years ago

A Yankee On The C.P.R. Upon a certain percentage of the American people – fortunately a small percentage as we think - the mere thought of the Canadian. Pacific Railway produces much the same effect as a red rag does upon a bad-tempered bull. A most virulent attack has recently been made on the Company in the columns of the New York "Sun" by a gentleman named Mr Francis Wayland Glen. The following is the kind of abuse which this individual lavishes on the C.P.R. "The Canadian Pacific Railway was conceived in sin. born in injurity and has been maintained by deception, bribe-giving and bribe-receiving, blackmail and forced contributions by the Government of the United States from American Railways.

50 years ago

Mexico's Labour Troubles Among the problems confronting President Aleman is the situation of the railways where the workers are showing reluctance to carry out Government orders. Similar troubles are threatened in the oil fields Another question is the possible return of Mexico to a silver monetary unit in place of the present paper currency.



FINANCIAL TIMES

Thursday December 5 1996

KROCES

Businessmen attack Manila over \$500m project | Revellers

Ethnic Chinese fail in Philippine airport bid

Justin Marozzi in Maniia

Plans by a group of the Philippines' wealthiest ethnic Chinese businessmen to secure a contract to build a US\$500m international airport in Manila have collapsed in acrimony

The six businessmen, who were asked by President Fidel Ramos in 1993 to form a consortium to bid for the scheme, criticised the government for mishandling talks over the project. The group, known as Asia's Emerging Dragon Corp (AEDC), accused the government of withholding vital information about a rival tender which it was required to match. Yesterday the government said the plans had

Government officials said

Continued from Page 1

ted by Paircargo Consortium, a tional gateway, it was unfortulocal group partly owned by nately hamstrung by unclear Lufthansa, the German airline - had offered a more attractive package which AEDC had subsequently failed to better.

But AEDC, which includes Mr George Ty, owner of Metro-bank, the country's largest bank, and Mr Lucio Tan, chairman of Philippine Afrlines and a long-standing critic of the government, accused Paircargo of breaching the 40 per cent limit on foreign owner-ship of public utilities in its

AEDC also said the government had failed to divulge suf-ficient information about Paircargo's hid for it to come with an alternative

while AEDC has, since were privately sceptical about 1993, actively pursued its desire to build for the country scheme.

may have to shell out more for nuts

By Deborah Hargreave

Consumers had better get cracking if they want to make sure of a crunchy Christmas. A possible shortage has pushed up prices of almonds and pistachios and the cost of hazemuts has jumped 35 per cent since August after the Turkish government intervened in the market to bolster

Good-quality almonds are almost sold out and prices are up 20 per cent in the past six weeks following a poor Californian crop for the second year

running.
Pistachio prices are also up 20 per cent after bad weather affected almost half of this year's Iranian crop.

"It was a bad almond crop this year and the most popular types, sizes and varieties are almost all gone," said Mr Jorn Dahlgard at Kenkko group, the London-based nuts and dried fruit importers.

Californian almond prices

have more than doubled over the past two years as cold and windy weather during the important growing periods caused a decline in the harvest and poor-quality nuts. After a disastrous crop in 1995 there were no stocks to carry over to

Pistachio prices have risen from \$3,200 a tonne in July to \$4,000 a tonne and Mr Dahlgard believes there will be a further rise of \$50-\$100 a tonne before next summer when supplies will run out. The new season's crop comes to market

The Turkish government's farm co-operative has so far bought about 25 per cent of this year's hazelnut harvest at almost \$1,000 a tonne higher than the free market price in an effort to push up prices from their low base of recent

"It will encourage a lot more farmers to plant nuts and in five years, when those trees produce, there will be a whole spate of deliveries," said a nut buyer for a leading UK confec tioner

risen to \$3,800 a tonne, but remain below the \$4,100 a tonne which the Turkish co-operative is believed to be paying

Commodities, Page 22

THE LEX COLUMN

Splitting Thomson's twins

Share prices relative to the SBF 120 index

would have done for an equivalent

30-year issue. Nevertheless, for the insurance companies that buy this

type of paper to match their long-term liabilities the extra scrap

Unfortunately, the market for

century bonds has not caught on

outside the US. Investors in the

eurobond market do not generally

buy bonds with maturities of more

than 12 years. And, unlike domestic

US investors, they have to deal with

currency risk - even the bravest

would be reluctant to take on such

a long-term exposure outside their

base currency. The introduction of

the euro might, therefore, help this

market develop in Europe. Ironi-

cally, this could come just as the US government revives its plans to

abolish the tax advantages on

Williams Holdings' evolution into

a so-called focused conglomerate

has been of little benefit to inves-

tors so far. This is partly because

the group's building products divi-

sion alone looked like a conglomer-

ate. Moreover, Williams failed to

deliver earnings growth to match

the market. So yesterday's sale of a

motley crew of building product

bonds of over 40 years.

Williams Holdings

of yield is worth having.

FTSE Eurotrack 200: 1928.7 (-8.5)

French defence

privatisation has been misconceived from the start because of the focus on French buyers and the insistence on selling Thomson's two businesses, defence and consumer electronics, as a bundle. The process has resulted in just two bidders, Lagardere and Alcatel Alsthom, each of which planned to sell on at least part of the unwanted consumer side to an Asian group. Artificially narrowing the number of bidders is a sure way of securing not just a low value but also a poor industrial solution. Both Thomson twins need partners to thrive, but different ones: Thomson-CSF should team up with a defence electronics business like the UK's GEC-Marconi, while an Asian consumer electronics group would make the best match for Thomson Multimedia.

The obvious way of achieving such a result would be to hold separate auctions. In theory, yesterday's decision to block Lagardère's bid gives France the opportunity to do just that. But, since the deal has been scuppered largely because of the nationality of Lagardère's part-ner, South Korea's Daewoo, a valuemaximising process is most unlikely. The same old approach but with the further constraint that no Asian partners can be involved seems on the cards. That could stop financially-strapped Lagardère relaunching a credible bid, leaving the bigger Alcatel as the only buyer. If Alcatel was then able to dictate terms, its shareholders might celebrate. But no other interest, beyond a temporary boost to national pride, would have been

Century bonds

If borrowing cheap money for 100 ears sounds a finance director's idea of heaven International Business Machines has just entered paradise. Its \$850m, 100-year bond - the biggest yet in this still rather select club - comes on top of offerings from Walt Disney, Coca-Cola and the Chinese government among oth-

companies represents a more signif-Given current low interest rates, icant turning point than its £360m it would be surprising if other comprice tag suggests.

The disposals focus the group far panies did not try to follow suit. Such long-dated debt is in effect more on security and fire protection equity with a valuable tax shield, products, which should generate since the interest payments are taxsales growth at least in line with deductible. With a fixed coupon of the stock market average. Williams 7% per cent, IBM's after-tax cost of is left with substantial fire power funds is less than 5 per cent. Yet for further investment in those the computer group paid only businesses. And finally, the price around 10 basis points more than it goes some way towards answering

iseeks sale of Thes division investment record. The ongoing merger fails return on investment may not have been exciting, but Williams has recorded a £90m profit from a very mixed bag of businesses.

Despite the step change in the quality of Williams' business portiolio, its shares still trade on close to a 10 per cent discount to the average prospective price/earnings ratio. Much will depend on the management's ability to reinvest the proceeds profitably. And investors will want to see proof of the growth potential of its residual businessee like-for-like sales from security products, for example, were flat at the interim stage. Nonetheless, an average p/e rating would not be giving management too much benefit of the doubt.

Money markets

The wheels grind slowly in the UK money markets. The announcement that the Bank of England plans to use gilt repos as part of its daily operations is the first significant reform this century. The benefits will be felt mainly in improved liquidity which the introduction of more instruments and counter parties will allow. Foreigners will find it a more familiar and friendly environment; conveniently, the reforms will also make the Bank's operations more consistent with those of the future European central bank. But the more lasting impact is likely to be symbolic. the reform of London's idiosyncratic money markets marks one of the final chapters in the transition of the City over the past decade from an extended gentlemen's club into a thriving financial centre.

Theoretically the discount houses, which will forfeit their status as the Bank's privileged intermediaries, stand to lose most. Arguably, they will gain more than they lose. The discount house label is something they have been energetically trying to discard for some time. Deprived of their privileges their efforts will be more credible And it is not as if close ties to the Bank have been a licence to print money. The combination of quiet markets and the new monetary framework has meant extremely thin pickings in recent years. The days of top-hats, reading the monetary tea-leaves and big bets on interest rates are long gone.

> Additional Lex comment on Scottish Power, Page 18

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Thomson sell-off fuels IT mergers suspended

called off the sale of a majority stake in CIC, the country's fifth-largest commercial bank, after the Privatisation Commission ruled that one of the two offers received for the group did not comply with the government's sales

Shares in Lagardère, which had been suspended pending the announcement, fell beavily on the Paris stock market. closing down more than 7 per cent at FFr145. The company insisted it remained interested in acquiring Thomson. It awaited the new government rules "with interest and confidence". It would take into account the commission's

Shares in Alcatel Aisthom, the telecoms and engineering group which was Lagardère's rival in the original bidding, also fell by more than 3 per cent to FFr460. This reflected investors' concerns that Mr Serge Tchuruk, the Alcatel chairman, might now be tempted to table a new offer. Investors would prefer the group to concentrate on its core telecoms business which is in the throes of an important restructuring.

Internet interest

By Paul Taylor in London

The explosion of interest in the Internet has helped drive a 40 per cent increase in European mergers and acquisition activity in the information technology sector this year. The value of mergers and

acquisitions in the FT sector in Europe jumped to \$71.7bn (£42.9bn) this year according to preliminary year-end figures from Broadview Associates, the London-based mergers and acquisitions specialist.

is fuelling takeover activity in four main IT segments: telecom services, hardware products, software products and services, and media and con-

"Demand for customer development. Web site development and security, and digital distribution are key drivers behind this activity," the markets, accounted for about Broadview estimates that

wide this year, almost triple the number in 1995. Among the European Internet-related transactions it cites

of the UK's largest business Internet provider, Pipex. The Internet merger wave is also contributing to the upsurge of big telecoms services deals which increased by

"The telecom segment is restructuring on a world-wide basis with some of the largest deales ever," notes the report. The valuation of IT compa-Broadview says the Internet nies in 1996, measured as a

increased by 22 per cent compared to 1995. Broadview argues that this reflects the economic strength of the sector and "the strategic requirement for companies to access, Internet infrastructure position themselves to capitalise on the Internet opportunity". US buyers, encouraged by the strength of US stock

and inconsistent actions by the

government," the businessmen

AEDC's decision to with-

draw its tender is a blow to the

government. Mr Ramos wanted to involve the coun-

try's most powerful business

luminaries in the project to

at a former US airbase north of

build an international airport

Manila as well as a third ter-

He had staked his prestige

on eliciting the support of the

ethnic Chinese consortium.

But many, including BAA, the

UK airports operator, which

tried and failed to form a joint

venture with the Emerging

based MFS Communications'

purchase of UUNet, the parent

56 per cent to \$31.4bn this

multiple of revenues, has

Dragons for the project in 1995,

minal at Manila airport.

M&A deals. there have been more than 320 Among them, GE Capital Internet-related deals worldpurchased CompuNet, Germany's biggest value-added reseller, and International Business Machines paid \$140m for the UK-based Data Sciences

23 per cent of all European

MAID's acquisition of a stake computer systems and services in Easynet, the UK-based

Continued from Page 1

the \$4.3bn total has been launched since last November, following a strong bond market rally in 1995.

For the companies concerned, such financing is simi-

long duration, but the interest paid on bonds is tax-deduct-

Some fund managers, particularly at insurance companies, like to buy very longdated debt to extend the aver-

lar to equity because of its age maturity of their bond portfolios, which are used to finance long-term liabilities. From a portfolio manager's point of view, the increased risk is not substantial. "If you look at the value of the cash flows beyond 30 years, (the

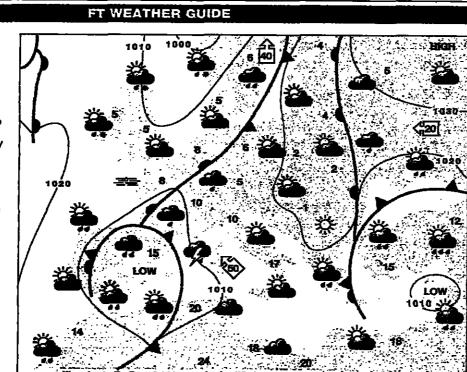
increased risk in a 100 year bond) is nominal," said Mr Arthur Hyde, head of syndicate and capital markets at Salomon Brothers, which arranged the IBM financing. "Investors are embracing nev types of capital.'

IBM launches largest century bond issue to raise \$850m

Europe today The British Isles will be calmed with bright sunny spells in the south. Fog may persist in central England. A few showers will still affect northern Ireland and Scotland, Low pressure will cause numerous showers in Soain and southern France. Portugal will stay dry with ample sunshine in the Algarve. A stationery front will cause drizzle in western Germany and rain in central France. High pressure will promote calm conditions from Russia across the Balkans to Greece. However, persistant fog may develop over

Five-day forecast

A high in Russia will extend towards the UK, promoting calm conditions with a cooling trend and increasing risk of fog In central and north-western Europe. A low will spread torrential rain in Italy during the weekend. The Balkans will stay calm and dry.



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Munich
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cloudy -7 cloudy 7 fair 8 shower 15 fair 4 dizzi 7 cloudy 2 dizzi 18 fair 28 fair 12 shower 30 shower 21 fair 23 shower 21 fair 23 fair 24 fair 19 shower 31 fair 8 We wish you a pleasant flight. Lufthansa di 22

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